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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

JAPAN

Defence forces
revamp image

Page 4

D 8523A

FT No. 31,245

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Friday September 7 1990

World News Business Summary

Colombia offers deal to drug barons who give up

Colombian President César Gaviria has offered immunity from extradition and big cuts in prison sentences to drug barons who give themselves up. Page 24

Gorbachev go-ahead

President Mikhail Gorbachev confirmed that he will visit Tokyo despite the failure of Soviet-Japanese talks to narrow differences over disputed islands. Nato invite, Page 6

Soweto rampage

Zulus armed with axes and clubs rampaged through a commuter train in Soweto township, killing at least three passengers and dumping their bodies on a railway platform.

Sihanouk's rethink

Prince Norodom Sihanouk said he would attend Jakarta peace talks on Cambodia after all, prompting his Phnom Penh premier Hun Sen, to reverse his position and join him. Page 4

Students in uniform

Students at Peking University, centre of last year's democracy protests, returned to their classes, some wearing military uniforms after a year of army training.

Delhi caste protest

Indian students and farmers defied riot police in a bid to paralyse New Delhi over plans to reserve nearly half of government jobs for people of low caste. Page 4

Tourists flee fire

Police and firemen evacuated over 1,000 tourists from a burning Club Med holiday resort on Sardinia's northern Costa Smeralda. Fifty bungalows were destroyed but nobody was hurt.

Abidjan march foiled

Security forces used tear gas and truncheons to break up a protest march against one-party rule by four opposition parties through the centre of the Ivory Coast capital, Abidjan. Page 4

Shipyard explosion

An explosion ripped through a \$180m British Navy ship being constructed in the Belfast shipyard of Harland and Wolff. Workers had been safely evacuated after a warning.

Bombs rock Madrid

Three bombs rocked the heart of the Spanish establishment in Madrid, exploding in the stock market, a finance ministry building and Spain's highest court. There were no serious injuries. Page 6

Freedom hope

Senior Muslim sources in Beirut said three British hostages held there would be freed this month. Page 4

Typhoon kills 108

China's worst typhoon in decades has claimed 108 lives and left 850 people injured. It struck the eastern provinces of Zhejiang, Jiangsu and Anhui.

Len Hutton dies

Legendary England cricketer Sir Len Hutton, a sporting hero for three decades, died in London following an emergency operation. He was 74. Page 8

Weekend FT

Tomorrow: Can the Geneva conventions restrain Saddam Hussein?

An English poet devours the Las Vegas poker sharks

Greenspan says Federal Reserve may ease policy

The US Federal Reserve may again ease policy to offset a growing credit squeeze by the commercial banks, according to Fed chairman Alan Greenspan. Page 24

MARKETS: Wall Street

By mid-session Dow Jones was 40.10 lower at 2,584.12. Tokyo: Nikkei average closed down 266.43 at 23,811.91. Frankfurt: DAX index slipped 7.15 to 1,537.12. Back Page, Section II

GOODMAN International

Peter Fitzpatrick, examiner appointed to oversee affairs of Larry Goodman's financially troubled Irish-based meat-processing group, has called a meeting with the group's 33 banks. Page 25

FORD Motor Company

The UK is tightening vetting procedures for job applicants in an attempt to screen out people with "unacceptable attitudes." Page 24

COOKSON Group

UK specialist industrial materials company, is considering the sale of some of its metals businesses as part of a major restructuring. Page 25; Lex, Page 24

EUROPEAN Community

should press on with monetary union, despite the fact that higher oil prices will exacerbate economic divergences between member states, Jacques Delors, European Commission president, said. Page 6

UNION Bank of Switzerland

largest Swiss bank, said it had serious reservations about planned refinancing of troubled Eurotunnel project. Page 25

RENAULT, French motor group

increased its offer for US truck manufacturer Mack Trucks to \$103m, winning agreement for a takeover from its board. Page 25

RHONE-Poulenc, French state-owned chemicals group

has sold Spanish polyvinyl chloride division. Page 26

IMPERIAL Chemical Industries

UK's largest chemical group, is restructuring operations in western Europe to prepare for EC single market after 1992. Page 10

CANADIAN wheat farmers

are set to harvest second biggest crop on record, but may end up with large unsold stocks. Page 14

URUGUAY Bound: political leaders

should push towards a speedy conclusion to talks as delay would be "very damaging and even catastrophic," according to te Eminent Persons Group on World Trade. SCANDINAVIAN Airlines System, is planning to cut costs in airline division by at least 5 per cent in 1991, latter suffering a 68 per cent fall in operating profits in first half 1990. Page 26

AUSTRALIA'S Labor Government

is to sell at least 49 per cent equity in domestic carrier Australian Airlines and Qantas, Prime Minister Bob Hawke announced.

ROMANIA has appointed Mugur Isarescu, monetary policy specialist

at its Washington embassy, as central bank governor.

Superpowers 'will demand withdrawal from Kuwait' • Moscow may join Gulf force

Accord on Iraq strengthens

By Quentin Peel in Moscow, Alan Friedman in Washington and Robert Graham in London



Iraqi Foreign Minister Tariq Aziz in Moscow yesterday after talks on the Gulf crisis with Soviet President Mikhail Gorbachev

THE Soviet-US summit in Helsinki this weekend is expected to reinforce a joint position on Kuwait, together with an unequivocal insistence on an Iraqi withdrawal in line with UN Resolution 660.

A senior western diplomat in Moscow yesterday confidently predicted this outcome, encouraged by the cool reception given here to Mr Tariq Aziz, the Iraqi Foreign Minister.

President François Mitterrand of France also revealed that he had spoken by telephone to Presidents George Bush and Mikhail Gorbachev yesterday. The Soviet leader had stressed that there should be no split in the international front demanding that Iraq withdraw from Kuwait and release foreign hostages.

He insisted on this concept of cohesion," Mr Mitterrand said.

He said, in a message calculated to place France solidly in line with the US on the unswerving imposition of an embargo, that the military had the right to use force if necessary to enforce the blockade.

However, France would not necessarily lend military support if the US made a sudden unilateral attack against Iraq. There were also hints that the Soviet Union might join a UN military force in the Gulf. Until now the Americans have been wary of such a move, but yesterday there were indications it might overcome its reservations.

Mr Gennady Gerasimov, the Soviet Foreign Ministry spokesman, suggested that Moscow was keen to activate the dormant UN Military Staff Committee and indicated it might join a multinational force in the Gulf if authorised by the UN. "If we vote for it, of

course we do [join it]," Mr Gerasimov said.

Describing the Helsinki summit as "extremely important," he said its significance went further than the Gulf issue alone "since it is the first time since the Cold War period that we are working together on the same side of the barricades on such a issue."

While in Moscow Mr Aziz offered to link resolution of the conflict over Kuwait to progress on other questions in the Middle East, including the fate of the Palestinians, Israeli occupation of the West Bank, and the civil war in Lebanon. This was first raised by President Saddam Hussein in Iraq on August 12. But in talks in Moscow on Wednesday any such linkage was rejected.

Mr Aziz was forced to admit to "considerable differences" between his government and the Soviet leadership, although he still claimed that the two countries were "friends."

Despite the fact that Mr Aziz was supposed to be bringing a message from Mr Saddam to Mr Gorbachev two days before his meeting with the US president, there was no indication of any new proposals to end the confrontation.

After the Iraqi-Soviet talks, Soviet officials said all women and children of Soviet national-

ity had been evacuated from Iraq, but some 6,000 Soviet citizens remained as advisers in different capacities. Nearly 200 of them are military advisers, who have been advised to leave at the end of their contracts.

The continuing presence of Soviet military advisers in Iraq is the one issue on which the US would clearly like a hardening of the Soviet attitude, although officials insist that is not a major bone of contention.

Meanwhile, Mr Bush said he would accept an offer from Baghdad to appear on Iraqi television with a message explaining US policy in the Gulf, the White House said.

It follows complaints from the Bush Administration about what it calls "Saddamathons" in which Cable News Network (CNN) has devoted hours of air time to the Iraqi president's speeches, news conferences and meetings with Western hostages.

In London Mrs Margaret Thatcher, the Prime Minister, speaking at the start of an emergency parliamentary debate said she hoped sanctions would force Iraq's withdrawal, but refused to rule out the use of force.

"I am not prepared to limit our legitimate freedom of action," she said. "I believe some additional force will be needed. Their composition is under consideration."

Britain, the first country to send forces to back the US military build-up in the Gulf, has sent three squadrons of fighter-bomber aircraft, a destroyer and two frigates to the area. A second destroyer and three minesweepers are also on their way. Continued on Page 24

War fears push oil prices over \$30 a barrel

By David Thomas, Resources Editor, in London

CONTINUING FEARS of an escalation in the Gulf crisis yesterday triggered another round of oil and petrol price rises.

North Sea Brent crude oil passed through the psychological \$20 a barrel mark, rising to \$20.90 for October delivery, up about \$1 on the day.

In New York, West Texas Intermediate crude also for October delivery jumped to \$21.56 a barrel in afternoon trading, up \$1.55, before retreating to \$21.15.

British Petroleum announced an increase in UK

petrol prices of 6.8p a gallon, taking the average price at the pump of its four-star leaded petrol to 230.9p (\$4.39) and of unleaded petrol to 217.3p.

Other oil companies are widely expected to follow suit in the next few days.

BP defended its decision by saying that the market cost of petrol had risen by 26.2p a gallon since the invasion of Kuwait, while its price had increased by only 23.3p a gallon.

Nevertheless, Mr Frank Dobson, shadow energy secretary, renewed his accusation that the oil companies have profi-

teered from the Gulf crisis.

"... Office of Fair Trading has given the oil companies a deadline of today to justify their recent petrol price increases."

Several other European countries and the US have launched similar inquiries into petrol price movements since the start of the Gulf crisis.

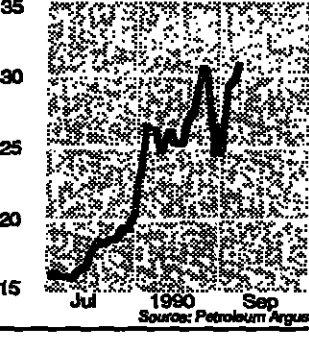
In New York, traders blamed yesterday's increases on reports of American involvement in the Gulf war, and said that tensions are rallying the market," said Mr James Ritterbusch, a broker at Carson Petroleum Co.

The wildly fluctuating prices of recent weeks are expected to force London's International Petroleum Exchange to scrap a rule which stops trading in oil futures for a 90-minute cooling off period after sharp price movements.

● Reuters reports from Jeddah: Mr James Baker, the US Secretary of State, said yesterday he would ask Saudi Arabia to use windfall oil profits of at least \$100m a day from the Gulf crisis to aid the US-led campaign against Iraq. A sharp blow to the vulnerable, Page 22, Commodities, Page 34

Oil price

Brent blend crude (\$ per barrel)



Stora will concentrate on pulp and paper after strategy switch

By Robert Taylor in Stockholm

STORA, Europe's largest pulp and paper group, confirmed a major shift in its corporate strategy yesterday as a result of its integration of the German industrial enterprise Feldmühle Nobel (FeNo), acquired earlier this year for DM4bn (\$2.56bn).

Mr Bo Berggren, Stora's chief executive, said in Stockholm that the company intended to concentrate its energies on the core business of forestry and paper activities. Stora's aim is to become one of the world's leading forest product companies and strengthen its position inside the European Community.

This means a restructuring of Stora which will involve the selling off of most of the remaining parts of its diverse operations, which it acquired when it bought Swedish Match 2½ years ago.

New owners are to be found for Finess, Stora's paper napkin division; its floor producing activities in Tarkett; and its kitchen equipment business. The sale of those parts of Stora is estimated by the com-

pany to involve a further reduction of SKr11.5bn (\$1.98bn) in its invoiced sales for this year and a decline of 12,000 in its manpower level.

Yesterday's move follows earlier sales by Stora of Swedish Match's consumer products, chemicals and hygiene paper activities.

As a result of its disinvestments the company over the past 12 months will have cut its payroll from 50,000 to 40,000. Its invoiced sales from SKr74.1bn to SKr56.3bn.

"We must give up some of our earlier ambitions," Mr Berggren said. "Instead we must give the highest priority to the Feldmühle acquisition."

Mr Berggren also said the paper and paperboard operations in Feldmühle AG, FeNo's forest products unit, are to be taken out of the existing German company and integrated into Stora's corresponding operations.

At the same time FeNo's non-forest activities in explosives, defence equipment materials and ammunition, plastic processing and the manufac-

ture of a range of heating equipment, steel building materials, stainless steel products and kitchenware are to be grouped in FeNo.

Stora acquired FeNo last April in partnership with Patricia, a subsidiary of the Wallenberg-owned investor and Providentia finance companies which took a 24.9 per cent stake of the share capital. But yesterday Stora announced that it was acquiring this holding for SKr3.5bn to add to its existing 60 per cent of FeNo. Mr Berggren said other parties would now have the opportunity to invest in FeNo.

The new structure for the company will group the existing Stora and Feldmühle forestry product operations in three distinct business areas: Feldmühle (covering all printing paper operations); Papyrus (the paper products); and Billerud (packaging paper and packaging board).

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Top-ranking Spanish Socialists declare war on el Guerrismo

Spanish cabinet ministers are fed up with their deputy Prime Minister, Alfonso Guerra (left). For the first time, they are speaking out openly against him and the enormous power he wields. Page 6

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MARKETS

STERLING	DOLLAR	STOCK INDICES
New York lunchtime: \$1.90735	New York lunchtime: DM1.5578	FT-SE 100: 2120.9 (-31.3)
London: \$1.9085 (1.8985)	FFS.21	FT Ordinary: 1639.9 (-32.3)
DM2.2725 (2.9875)	FF1.3005	FT-A All-Share: 1031.06 (-1.5%)
FF12.8375 (9.9425)	Y140.9	New York lunchtime: DJ Ind. Av. 2,597.03 (-31.18)
SFR2.48 (2.405)	DM1.557 (1.5625)	S&P Comp 320.77 (-3.82)
Y269.0 (same)	FF5.2173 (5.2375)	Tokyo: Nikkei 23,811.91 (-268.43)
£ index 94.8 (94.7)	FF1.289 (1.298)	3-MONTH INTERBANK: closing 1433-1433 1/2 (same)
GOLD	Y141.0 (141.65)	LONG-TERM GOVT BOND: 8 1/2% (82 1/2)
New York: Comex Dec \$399.2	\$ index 63.0 (63.1)	
London: \$389.75 (376.50)	Tokyo close: Y141.65	
N SEA OIL (Argus)	US lunchtime rates	
Brent 15-day Oct \$31.025 (29.80)	Fed Funds 8 1/4%	
	3-MONTH TREASURY BILLS: yield: 7.6%	
	Long Bond: 9 1/2%	
	yield: 8.96%	
Chief price changes yesterday: Page 25		

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CRISIS IN THE GULF

Moscow rejects Baghdad attempt to widen issue

By Quentin Peel in Moscow

THE SOVIET UNION has firmly rejected attempts by Iraq to link resolution of the conflict over Kuwait to progress on other questions in the Middle East, including the fate of the Palestinians, Israeli occupation of the West Bank, and the civil war in Lebanon.

The statement followed a flying visit to Moscow by Mr Tariq Aziz, the Iraqi Foreign Minister, to see President Mikhail Gorbachev, in an apparent effort to win greater Soviet sympathy in advance of this weekend's emergency meeting in Helsinki between the Soviet leader and President George Bush.

Instead, Mr Aziz was forced to admit to "considerable differences" between the Iraqi leadership, although he still claimed that the two countries were "friends".

Meanwhile, a senior western diplomat expressed confidence that the Helsinki meeting would reinforce the US position on Kuwait, insisting absolutely on an Iraqi withdrawal in line with the UN resolution.

There were hints yesterday that the Soviet Union might be prepared to join a UN military force in the Gulf, and indications from the American side that such an operation was not being excluded.

Bonn declines military payments

By David Goodhart in Bonn

A BROAD political consensus has emerged in West Germany which favours providing financial aid for the Gulf crisis but against directly paying for the US's military operation in Saudi Arabia.

Yesterday Mr Volker Rühe, chairman of the governing Christian Democrats, spoke out against aid for the US military operation and said it would be most sensible if Germany concentrated its resources on those countries in the Middle East, such as Jordan and Turkey, which have been most badly hit by the crisis.

As unification draws near, Germans are sensitive to the accusation that they are not pulling their weight in world affairs, especially for the US, which is acknowledged to have done so much to make unification possible.

However, Bonn faces constitutional, political and financial pressures which limit its actions. Chancellor Kohl supported a limited military contribution to the Gulf but those who interpret the country's constitution as banning military operations outside the Nato area, led by Mr Hans-Dietrich Genscher, Foreign Minister, prevailed.

Mr Genscher's Free Democrats and the main opposition party, the Social Democrats, appear to have public opinion on their side. A poll published yesterday showed that 53 per cent of the population is against any change to the constitution to make it easier for German soldiers to operate outside Nato.

The Free Democrats and Social Democrats do support financial aid but strictly limited to actions directly backed by UN decisions. Many government supporters, such as Mrs Michaela Geiger, foreign affairs spokeswoman of the CDU/CSU, would prefer to provide aid to the US with no strings attached, but the majority are likely to support the consensus view of Mr Rühe.

No figures have yet been formally presented by the US but an immediate demand of DM1bn (£335m) is expected in Bonn, which should be manageable despite the competing financial demands of the Soviet Union and of unity itself.

As well as financial aid to countries suffering from the effects of sanctions Germany may consider debt forgiveness for countries such as Egypt, an extra DM200m in development aid has already been pledged to Jordan.

Mr Mitterrand backs US stance

THE WEST must continue exerting the strongest pressure on Iraq, and apply the United Nations embargo "without fail," President François Mitterrand of France urged yesterday, writes William Dawkins in Paris.

In a message calculated to place France solidly behind the US on the unwavering imposition of an embargo, Mr Mitterrand said the military had the right to use force if necessary to enforce the blockade.

However, France would not necessarily lend military support if the US made a sudden unilateral attack against Iraq. Mr Mitterrand had "no particular worries" over his government's continued unity over France's response to the Gulf crisis.

President Bush will accept an offer from Baghdad to appear on Iraqi television to explain US policy in the Gulf, the White House said yesterday.

In Baghdad, Iraq's Information Ministry confirmed overnight reports that an American citizen was shot and wounded in Kuwait City by Iraqi troops. US embassy officials in Baghdad said the unnamed man had been shot apparently for violating curfew orders.

Mr Najil al-Hadithi, Information Ministry director, said the US citizen was slightly wounded in his arm and had been taken to a hospital in Kuwait. The incident was "unintentional" and the victim in "good shape".

In spite of the fact that Mr Aziz was supposed to be bringing a message from President Saddam Hussein, there was no indication of any new proposals.

The minister stressed repeatedly the integrated nature of all conflicts in the region, and demanded UN Security Council debate and action on all the issues as a precondition to any change in Iraq's stance on Kuwait.

Despite the fact that Mr Edward Shevardnadze, the Soviet

Foreign Minister, has proposed the idea of a Middle East peace conference as one way of defusing the crisis over Kuwait, his spokesman, Mr Gennady Gerasimov, yesterday firmly rejected any direct linkage.

Instead he should link this aggression with any other issue, he said. "Otherwise resolution of this conflict will be indefinitely postponed." However, he said that the Soviet position did not mean that it was "stepping back from our criticism of Israeli aggression."

He said that all women and children of Soviet nationality had been evacuated from Iraq, but some 6,000 Soviet citizens remained as advisers in different capacities. Nearly 200 of them are military advisers, and there's no reason to believe they have been advised to leave simply at the end of their contracts.

The question of the continuing presence of Soviet military advisers in Iraq is the one issue which the US and Iraq clearly like a hardening of the Soviet attitude, although officials insist that it is not a serious bone of contention.

A senior western diplomat said yesterday that he did not believe Mr Aziz had brought anything new to Mr Gorbachev, nor that he had succeeded in creating any serious distinction between the positions of the superpowers.

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King Hussein, left, arrives in Baghdad to be embraced by President Saddam Hussein

Baghdad's stream of abuse angers Cairo

By Tony Walker in Cairo and Lami Andoni in Amman

THE EGYPTIAN Government yesterday deliberately refrained from replying to the blatant call for the overthrow of President Hosni Mubarak issued on Wednesday by President Saddam Hussein, the Iraqi leader.

But Egyptian officials are deeply angered by the continuing stream of abuse from Baghdad directed at their Government and the Gulf states.

Egyptian media yesterday barely mentioned Mr Saddam's statement, his most direct attack so far since Iraqi troops invaded Kuwait on August 2 and Egypt's subsequent despatch of troops to form a combined Arab force on the Saudi-Kuwaiti border.

Privately Egyptian officials are making no secret of their desire to see Saddam go quickly, and if this requires US military action, so be it. "He's disturbed, it's obvious now that he is staggering," said one high-ranking official. "He does not know what he's doing, and there's no reason to think he is trying to find a way out."

In Jordan, where Iraq still enjoys broad popular support, analysts believed that Mr Saddam has concluded that a military confrontation is inevitable. His speech was thus seen as preparing his people and the Arabs for the battle.

There seems to be a mood of resignation settling on the Iraqi leadership and perhaps the people that a military conflict is inevitable, said Dr Kamel Abu Jaber, a political scientist.

Dr Abu Jaber and other analysts said this mood was clear in the Iraqi leader's Wednesday speech when he repeatedly referred to the "great battle between the good and evil". Jordanians noted that Mr Saddam appealed both to Arab and Islamic sentiments as well as preparing his people for great sacrifices to come.

Despite a detectable tone of apprehension and of being cornered, in Jordan the Iraqi leader was not seen to be bowing to western pressures.

Instead he seemed determined to make the west and its allies in the region pay dearly even if he himself was defeated.

Some analysts did not exclude that Mr Saddam might be anticipating or even indirectly encouraging attacks against western targets in the Arab and Moslem world.

Israel's leader called on Tuesday for a "holy war" against American forces in the Gulf and for the removal of Saudi Arabia's King Fahd and Egypt's President Mubarak.

The speech, heavy with religious references, described Mr Mubarak as "corrupt" and said the Saudi rulers were traitors who brought unbelievers into Islam's holy shrines. "The faithful will not retreat," he declared. "This will be our slogan forever."

In Cairo it was noted that Mr Saddam's references to Egypt have swung between the abusive and conciliatory. The latest statement is regarded as the least restrained. "Everyone is getting desperate and this is a further sign of desperation," said an Egyptian journalist. "But it is also a deliberate and provocative step further."

The Israeli Foreign Minister said he had talked with President Bush about joint goals, how to maintain the security of Israel and equipment needed. An Israeli official confirmed that Mr Levy expected this would mean the supply of the Patriot and other advanced weapons.

The Patriot is an advanced anti-aircraft system with limited anti-missile capability. Israel wants the system to enhance its ability to counter any possible strikes from Iraq's enhanced Scud B missiles.

The Israeli Foreign Minister spent some time during talks on Wednesday with Mr James Baker, the US Secretary of State, discussing ways to seek a Middle East peace settlement involving the Palestinians.

The issue has been a major stumbling block in US-Israeli relations for the past 18 months. Mr Baker, before leaving on a tour of the Gulf, said he had agreed with his Israeli counterpart that it was "very important in the context of the overall situation in the Middle East that there be a credible peace process underway."

Iraqis take over homes in Kuwait

By Stephanie Gray

THOUSANDS of Iraqis are being moved into Kuwait, issued with Kuwaiti identity cards, and installed in the homes of evicted nationals in an attempt to alter the country's demographic balance, according to Dr Fuda Al-Bahar, who was studying in Britain at the time the emirate was invaded.

Quoting a letter smuggled out from a public health official, she said all but one hospital had been taken over by Iraqi troops. Premature babies had been moved from a special unit and had died. Patients at psychiatric and geriatric hospitals had been released.

Dr Al-Bahar, speaking at the launch in London of the Association for Free Kuwait which aims to enlist international support for the removal of Iraqi forces, said Kuwaiti and other doctors had set up a mobile operating theatre to provide emergency care for all who needed it.

Mr Naser Al-Marri, displaying his injuries as a freedom fighter in the Kuwaiti resistance, said Iraqi soldiers were hanging people in the streets and burning their bodies.

A banker who returned to Kuwait to fight the invaders, Mr Al-Marri said three of his resistance colleagues had been left bleeding to die outside one hospital. Similar groups were operating all over the country.

He said he sustained his injuries in a clash on August 20 and had escaped through Saudi Arabia where he had been treated.

Mr Al-Marri said children had been killed for demonstrating with posters of the Emir, Sheikh Jaber, and the Kuwaiti flag. He admitted that his account could not be verified.

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India agrees to Iraqi request for medical supplies

By K K Sharma in New Delhi and Robert Graham in London

INDIA has decided to send medical supplies to Iraq at Baghdad's request, in a move that is likely to be a major test of the United Nations embargo.

The Indian medicines will be sent as soon as permission is given to Indian air force transport aircraft to fly to Baghdad.

At the same time both China and Iran were also reported to be considering the despatch of humanitarian aid to Iraq.

India claimed yesterday that western nations were adopting double standards in enforcing sanctions against Iraq as India renewed a request to the UN for food and medical aid to be sent to tens of thousands of its nationals stranded in the Gulf.

"America, Britain and [other] western countries are laying down certain ground rules. It is somewhat like being player and umpire in the same game," an Indian External Affairs Ministry spokesman said. He complained that western nations had chartered Iraqi planes to fly out their nationals, while objecting to India's efforts to send food and medical supplies to the Indians in Kuwait and Iraq.

"It seems to us that there are some people laying down the law and then determining how it should be implemented. In our view, the rules are not being applied fairly and equitably."

The United Nations sanctions resolution bars all goods, including food and medicine - except for humanitarian reasons. India has presented a memorandum to Mr Javier Perez de Cuellar, UN Secretary-General, saying that in any blockade, relief supplies of food and medicines should be allowed on humanitarian grounds.

The US and other western nations continue to maintain that Iraq has yet to reach the stage where it needs such "humanitarian" assistance even though President Saddam Hussein of Iraq on Wednesday claimed Iraqi children were dying as a result of the embargo.

The proposed medical abtiff follows an Indian decision to send a ship with supplies of food and medicines for Indians stranded in Kuwait. The ship, which is also meant to bring back Indians stranded in Kuwait, has now docked at a port in the United Arab Emirates awaiting Iraqi permission to proceed to Kuwait.

There were suggestions that the Iraqi authorities were conditioning the permit on the ship carrying food and medicine. A second ship is ready to sail from Bombay once Iraqi permission is granted and another has already picked up some 700 Indians stranded in Kuwait.

So far, about 16,000 have made it to India, mostly after an overland trek to Amman, Jordan. Another 12,000 are stranded in miserable conditions at the Iraq-Jordan border. India had about 172,000 people in Kuwait and some 8,000 in Iraq when the crisis broke.

The Indian government has been criticised by some newspapers for not giving adequate support to its nationals in distress in Kuwait. There have been reports that Indians have been assaulted by Kuwaitis because of their government's "ambivalent" stand.

Reacting to questions on these reports, an official spokesman said yesterday these assaults, if correctly reported, were unjustified as India's stand was "crystal clear" and it had not recognised Iraq's annexation of Kuwait.

NEWS IN BRIEF

UN acts to free logjam of refugees

THE United Nations yesterday chartered a giant Soviet Antonov airliner to evacuate 17,000 Bangladeshis and Sri Lankans from Amman and help free the logjam of refugees stuck in the Jordanian desert. Reuters reports from Geneva.

Tormented by sun, sand and scorpions, more than 75,000 Asian refugees from Iraqi-occupied Kuwait are now suffering in the Jordanian desert where fierce sandstorms yesterday swept over three camps in a 47-mile no man's land between the Iraqi frontier and the Jordanian border post at Ruweisah.

UN and other agencies are pouring staff, food, tents and water into Jordan. The UN planned 10 return trips in the Antonov over the next 10 days and additional rotations were possible provided the it received enough funding, the official said.

More western women and children flown out of Iraq

WESTERN women and children continued to leave Iraq yesterday in chartered Iraqi aircraft while their menfolk were being detained as hostages against a possible attack on Iraq by the international forces gathering in the Gulf. Robert Maubner, Diplomatic Correspondent, writes.

According to official estimates, some 7,000 western and Japanese men are being detained by the Iraqi authorities. British officials said they believed that all British men rounded up in Kuwait had been taken to Iraq, where 190 to 200 Britons are now thought to be in detention at strategic sites.

However, the Foreign Office in London estimated that there were still about 1,800 Britons left in Kuwait, some 400 British residents in Iraq, in addition to the 200 men in detention, and another 400 Britons "in transit."

Morocco seeks delayed meeting

Morocco has called for the indefinite postponement of an Arab League Foreign Ministers' meeting scheduled to be held in Cairo on Monday, fearing that such a gathering would further deepen divisions in the Arab world - now split into two hostile camps. Tony Walker reports from Cairo. Monday's meeting was called to approve the re-location of the Arab League headquarters from Tunis to Cairo.

EC urges energy saving

European Community governments must do more to ensure security of energy supply, and must try harder to promote energy saving measures and energy efficiency, the European Petroleum Industry Association (EPIA) warned yesterday. Lucy Kallaway reports from Brussels. The association said that governments should develop realistic alternative energy sources and encourage domestic exploration.

The Financial Times (Europe) Ltd. Published by the Financial Times (Europe) Ltd., Frankfurt Branch, (GmbH) 54, 6000 Frankfurt, Germany. Main 1: Telephone 069-75980; Fax 069-722677; Telex 416193 represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, R.A.F. McCann, G.T.S. Damer, A.C. Miller, D.E.P. Palmer, London, Fraser, Frankfurt Societate-Druckerei GmbH, Frankfurt/Main. Responsible editor: Sir Geoffrey Owen, Financial Times, Number One Southview Bridge, London SE1 9HL. The Financial Times Ltd. 1990.

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CRISIS IN THE GULF



Tom King (left), Defence Secretary, and Douglas Hurd, Foreign Secretary, leaving Downing Street to attend the emergency House of Commons debate on the Gulf crisis

Thatcher wins widespread support from parliament

By Philip Stephens, Political Editor, in London

MRS Margaret Thatcher, Britain's Prime Minister, announced yesterday that the UK is preparing to strengthen its forces in the Gulf, as her government's response to the Iraqi invasion of Kuwait won overwhelming support from members of parliament of all political parties.

In an emergency House of Commons debate on the crisis, Mrs Thatcher said Britain and its allies would accept nothing less than Iraq's "total and unconditional withdrawal" from Kuwait.

Parliament had been recalled during a recess for the first time since Argentina invaded the Falklands in 1982.

Mrs Thatcher gave no details of the additional forces which will complement the present British air and naval presence in the Gulf. There was intense speculation among Conservative MPs, however, that the Government was ready to send a small complement - perhaps 1,000 - of ground troops to the region.

She insisted that the Government would prefer a peaceful settlement in the region, but repeated several times that it was not prepared to rule out the possibility of a pre-emptive military strike against Iraq. Similarly, Britain would do its utmost to secure the release of western hostages, but would not give in to "threats and blackmail".

Her vehement condemnation of President Saddam Hussein, who she accused of "flagrant and blatant aggression", "perfidy and deceit" was echoed by opposition leaders.

Mr Neil Kinnock, the Labour leader, pledged that his party would continue to give unequivocal support to international efforts to isolate Iraq and force it to leave Kuwait. Mr Paddy Ashdown, the Liberal Democrat leader, said that there could be no compromise on the terms of the United

Nations resolutions and added that the use of force might eventually have to be considered as an "ultimate option".

The debate revealed, however, considerable unease about the circumstances under which Britain might back the US in a direct military strike against Iraq.

Mrs Thatcher stressed repeatedly that the UN charter and the resolutions already passed by the Security Council provided the legal framework for such action if sanctions proved ineffective.

She refused to give any undertaking to seek the specific authority of the UN before any military action. She argued that such a move would undercut Britain's legitimate rights, hand an advantage to President Saddam and, possibly, put British forces at risk. "For these reasons I am not prepared to limit our legitimate freedom of action."

"Of course we prefer a peaceful solution," she added. "But that must involve Iraq's total and unconditional withdrawal from Kuwait and the restoration of the lawful government. Let us not forget that we are dealing with a person who, without warning, has gone into the territory of another state with tanks, guns and aircraft."

Her stance received the backing of the vast majority of Tory MPs, who argued that it while it was essential to maintain the international pressure on Iraq, it would be unwise to rule out in advance any options.

Mr Kinnock, however, stressed that while a pre-emptive attack on Iraq might be justified in strictly legal terms it could shatter the present international consensus which had isolated Mr Saddam.

The potential consequences of taking action which did not have complete and unarguable UN authority included: "further turmoil, terrorism, an

increase in nationalism and fundamentalism, and the destabilising of strategic allies."

That view was backed by Mr Ashdown and by Mr Edward Heath, the former Conservative Prime Minister. Mr Heath said that control of the crisis must remain in the hands of the UN unless the US, Britain and their allies were forced into an immediate military response by renewed Iraqi aggression.

Mr Tony Benn, the former Labour minister, spoke for a small group of Labour MPs, who argued that the Britain risks being drawn by the US into a devastating full-scale war in the Gulf. He feared that Washington had already decided that when it was ready it would create the pretext for an attack.

Mr Benn is to force a vote at the end today of the two-day emergency debate, but Mr Kinnock made it clear that the vast majority of Labour MPs would vote with rather than against the Government.

Mrs Thatcher described the resolve of Britain and her partners to bring about Iraq's withdrawal from Kuwait as "absolute".

She said: "There can be no 'compromise' solutions which limit or diminish that objective, and attempts to devise them only postpone the moment when Iraq realises that there is no option but to withdraw."

Looking to the future - and voicing objectives later endorsed by Mr Kinnock and Mr Heath - Mrs Thatcher suggested that when a legitimate government had been restored in Kuwait arrangements would be needed to ensure the security of its territory and of other countries in the region.

"This will need to involve the United Nations, and it is not too early to plan for this situation now," she said.

Bush appeal fails to account for debts to UN

By Michael Littlejohns in New York

PRESIDENT George Bush's appeal to America's allies to share the financial burden of the Middle East military build-up has conveniently ignored the large sums still owed by the US for United Nations peacekeeping operations in the region. The US has also accumulated the biggest debt to the regular UN budget for day-to-day expenditures.

Notwithstanding promises by former President Ronald Reagan and Mr Bush to pay off arrears, the latest UN status of contributions report shows that the US owes a total of \$622m to the budget this year, and for previous years when it failed to meet its obligations in

full. Among the assessments of the 160 member governments, that of the 25 per cent contribution of the US is the largest. The US is supposed to provide 25 per cent of the UN budget, more than any other of the 160 UN members.

Only 60 members have paid their full dues this year, including all the west Europeans many of which made their contributions ahead of time in order to ease the financial difficulties faced by the world body. Regular budget shortfalls amounted to \$861m. This compares with a 1989 budget of \$827m.

Peacekeeping accounts are kept separately. Both the US and the Soviet Union are

heavily in debt to the UN operation in Lebanon - \$122m and \$119m respectively - and Washington still owes \$24m of the \$30m arrears for the UN transition assistance group which brought Namibia to independence from South Africa.

As members talk blithely of an estimated \$3bn-\$5bn bill for future UN involvement in Cambodia, not to mention possible peacekeeping commitments in the Gulf, Western Sahara and Central America, the Secretary General, Mr Javier Peres de Cuellar, has rung an alarm bell.

At a press conference in Geneva recently, he asked bluntly where the money

would come from. How could the UN embark on such operations with inadequate resources? An aide said later that Mr Peres de Cuellar was warning that he would insist in future that member states contribute cash "up front" for peacekeeping.

The fabric of the UN headquarters, one of the world's most recognisable landmarks, shows the effects of years of neglect necessitated by budgetary constraints.

Near the Security Council Chamber - where five critical UN resolutions were approved in little more than three weeks - pails to collect water from leaky ceilings are a common sight after rainstorms.

When walls develop cracks from subsidence in the 40-storey UN edifice, they are often neither patched nor repaired. Windows and glass doors that used to be washed regularly are grimy and finger-marked. Broken chairs and tables in the delegates' lounges await repair; lavatories often lack soap and toilet paper and water is wasted from taps with worn out washers.

Despite all the problems, morale at the UN appears to be higher than in past years, in part because many feel the organisation may at last be moving in the aftermath of the Cold War to the central role in international affairs that the authors of the Charter foresaw.

US army revives development of protective clothing

By David Rushby

US MARINES in the Gulf remain vulnerable to chemical and gas attack because a project to develop air-conditioned protective clothing was abandoned four years ago.

The project would have provided marines with individual micro-climates while wearing the clothing. It was abandoned when funding was withdrawn in 1986 - a time when the US did not perceive Third World countries as serious potential aggressors.

In 1983, engineers at the University of Washington were contracted by the US Army to build a small 100W engine to power a compressor operating an air-conditioner, all contained in a 20lb backpack. Three engines, which used slightly more than one pint of diesel fuel during a 10-hour operating period, were supplied, one complete and two almost complete, before the project was shelved.

Using external combustion

the engineers produced an engine that was 2.5 times more efficient than a comparable internal combustion model. It was almost silent in operation, vibration-free and had a low infra-red signature.

The US Army has recently revived the project and a grant of \$50,000 has been awarded to Stirling Technology of Richland, Washington, which took over the work of the university unit. Mr Fred Allen of the US Army Natick Research,

Development and Engineering Centre, Massachusetts, said it hoped to capitalise on the earlier work. He expects that a second grant of \$500,000 will be made to complete a pilot unit if the first phase is successful.

Of the original project, Professor Mark Holtzapfel, who worked at Natick between 1983 and 1986, said engineers managed to overcome "extremely difficult technical obstacles. All the Army could

see was that there were problems. They couldn't see how far we had come."

In addition to protecting soldiers on the battlefield, Prof Holtzapfel said there was a logistical advantage in using the equipment. For each pound of fuel used for the engine a soldier requires 20lb less water in desert conditions.

US marines in the Gulf are having to drink 50lbs of water each day - almost five gallons - to avoid dehydration.

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British peers back unity on Iraq

By Ralph Atkins in London

THE House of Lords, also recalled to debate the Gulf crisis, showed the same gravity as the House of Commons - and the same anxiety to show unity and forcefulness in the face of Iraqi aggression.

The Earl of Caithness, a Foreign Office junior minister, told a full upper house that there should be "no determined pressure" on Iraq's President Saddam Hussein. "If the Iraqi action goes unchecked, none of us will be able to feel safe," he said.

Lord Callaghan of Cardiff, the former Labour foreign minister, played down the consequences that the taking of a vote in the Commons might

have on the impression of national unity. He said the decision should be taken into the Government's confidence about any steps it planned to take against Iraq.

Economic sanctions were right at this stage but were of limited value, Lord Callaghan said. Jordan, Algeria, Libya and Tunisia should be used to persuade Mr Saddam of Britain's determination. If sanctions and politics did not work, "he will have to yield to armed forces what he will not yield to morality."

Lord Pym, who was foreign secretary at the time of the Falklands war, regretted that force "almost invariably" had

to be used to displace an aggressor. But he was convinced sanctions had a chance of working because they could bite on Iraq and the world was resolved to implement them.

Lord Cledwyn of Penrhos, leader of the opposition in the House of Lords, said the UN's determination to enforce the rule of law was essential.

Dr Robert Enoch, the Archbishop of Canterbury, said Iraq's aggression against Kuwait had to be vigorously resisted. "For the first time since its inception the UN acted as its founders intended. That is a triumph for international order which should not be allowed to crumble."

Canadian flight lands in Turkey

Jim Bodgener in Ankara

A CANADIAN aircraft carrying 162 hostages, predominantly women and children, arrived at Ankara's Esenboga airport yesterday. It was the first flight of Western hostages to arrive in Turkey.

The flight which originated from Kuwait picked up five more hostages. The passengers included 135 Canadians, 10 Irish citizens and 12 Americans. There were 61 children and 20 men holding dual passports. Four men with Canadian passports were prevented from boarding the flight. All but seven of the hostages were expected to transfer onto a Canadian aircraft from an Iraqi Airways flight at Ankara's Esenboga airport last night.

"We think it is a great relief to have our people coming out," said the Canadian ambassador to Ankara, Mr Paul La Pointe. "But we're very worried for the men they left

behind." There were an estimated 400-500 Canadians working in Kuwait and Iraq before the start of the Gulf crisis.

The waiting DC-8 owned by Canada's Nation Air had been on standby in Larnaca in Cyprus before being moved to Esenboga over the weekend.

At that time it seemed possible that some Canadians might escape via the south-eastern Turkish border gate at Habur where around 2,000 Bangladeshis from the crush of around 10,000 in the Iraqi customs compound, had been expected to cross frontier at the Hazil river yesterday.

Around 1000 7-man tents were being pitched and food prepared by the Turkish Red Crescent in the compound of a state hostel for haj pilgrims to Mecca.

But on Monday, the Turkish government made an exception for the near destitute Bangladeshis to its general rule that

only those with assured consular assistance, funds and transport would be permitted across. The Bangladeshis would rest in the compound before being sent on in buses provided by the Turkish government down the ancient Silk Road to Adana, where the Bangladeshi government has started an airlift home.

Meanwhile, convoys of Pakistani cars started to come through Habur in substantial numbers again yesterday. The attitude of Iraqi officialdom has changed very much for the better, according to Pakistani embassy officials on the Turkish side of the border quoting the Pakistani ambassador in Baghdad, Mr Tareq Meer.

Meanwhile, the state-owned Turk Hava Yollari (THY) said it would assist with the airlift between September 9 and 23, moving 3,000 people. After September 9, the airlift will be switched to the city of Diyarbakir.

INTERNATIONAL NEWS

Cambodian PM and Sihanouk agree to talks

By Claire Bolderson in Jakarta

TALKS on ending 11 years of war in Cambodia are poised to go ahead in Jakarta after a last-minute change of mind by Prince Sihanouk, leader of the resistance forces, and Prime Minister Hun Sen, who have both reversed their earlier positions and decided to attend.

Although Hun Sen's decision was announced within hours of Prince Sihanouk's, western observers believe it is likely that a US announcement on Wednesday that it is to hold its first direct talks with the Phnom Penh government also contributed to the Cambodian Premier's shift of position.

The prospect of being credited with greater legitimacy by Washington has offered him a stronger hand at the talks.

Prince Sihanouk is apparently going in response to a personal invitation from Indonesian President Suharto. But he has indicated that he will not participate directly in the talks, which are to bring together all three of the Cambodian resistance factions and the Phnom Penh government.

Prince Sihanouk has handed leadership of his FUNCPEC faction to his son Prince Ranariddh, who is in Jakarta.

Hun Sen had said earlier this

week that he would attend the meeting only if Prince Sihanouk was present, but the Prince's change of mind appears to have deprived the Cambodian Prime Minister of that excuse and he is expected to arrive in Jakarta today. Also expected in the Indonesian capital is a French delegation which will co-chair the meeting with Mr Ali Alatas, the Indonesian Foreign Minister.

The main purpose of the meeting is to decide the composition and function of a Supreme National Council which would be Cambodia's sovereign body in the run-up to United Nations supervised elections and which would effectively replace Hun Sen's existing government.

Also under discussion will be the details of the documents agreed by the five permanent members of the UN Security Council in New York last week. After this accord, under which virtually all Cambodia's administration will be run by the UN, it had seemed that the Hun Sen government was to lose the most out of the deal. The UN move may have indicated to Phnom Penh that there are to be some compensations for going along with the plan.

Britain refuses to confirm progress on Beirut hostages

By Robert Mauthner, Diplomatic Correspondent

STRONG reports from Beirut that three British hostages held in Lebanon, including Mr Terry Waite, the Archbishop of Canterbury's special envoy, would be freed later this month, remained unconfirmed in London yesterday.

"We would obviously be delighted if these reports are true," a British Foreign Office official said. "But there have been many such reports in the past which have turned out to be unfounded."

Notwithstanding official caution, the reports of the early release of the hostages appeared to be unusually well-sourced. Reuters news agency quoted "a senior Moslem official" in Beirut as saying that, "if all goes well, Mr John McCarthy, Mr Jack Mann and Mr Terry Waite will be released in September."

The report was also con-

firmed by a senior pro-Iranian source in Beirut. The Moslem official said that high-level contacts between the British and Iranian governments, which were being conducted outside Lebanon, had reached their "final stages". The release of the hostages would be the result of these talks. The British government has refused to confirm the existence of such secret negotiations.

The pro-Iranian spokesman said that one British hostage would be freed in a first step, to be followed by the other two after London had returned "the goodwill gesture". Pro-Iranian extremist groups in Lebanon are currently holding 12 westerners, including six Americans, two West Germans and one Italian. Mr Brian Keenan, an Irish hostage who also held a British passport, was freed last month.

Protests mount against Indian job reservation

By K.K. Sharma in New Delhi

THERE WAS violence in many Indian states yesterday with students and others agitating against the government's decision to reserve jobs for deprived sections of the population trying to close shops and halt traffic.

In Delhi, more than 70 people were injured as agitators and police fought near the university and other parts of the capital when students attacked buses in an attempt to stop people from going to work.

The agitators were trying to disrupt the capital as part of the movement that forced the local administrations last week to close schools for a month. A rally by students and farmers is planned in New Delhi today.

The "close Delhi" movement yesterday was partly successful and most shops in the capital and business centres remained closed for the day although nearly all offices functioned normally.

Similar moves to block traffic and train movement were

made in several other towns, including Chandigarh, the common capital of Punjab and Haryana states, as well as towns in Bihar in the east, Uttar Pradesh and Haryana in the north and Andhra in the south.

The government led by Mr V.P. Singh is determined to go ahead with its decision to reserve 27 per cent of government jobs for the "scheduled castes" of untouchables, is limited to jobs in central government offices and public sector undertakings.

The Prime Minister suffered a setback yesterday when the government of the northern state of Himachal Pradesh rejected the Mandal Commission's report on which his decision to reserve the jobs was based.

Pakistan election scheduled

PAKISTAN'S Election Commission yesterday spelt out the schedule for national parliamentary elections in October that follow the dismissal last month of Prime Minister Benazir Bhutto and her government. Reuters reports from Islamabad.

The ability of election candidates to stand can be challenged by any voter. Previously only other candidates could object, but a special ordi-

nance issued by President Ghulam Ishaq Khan after the sacking opened the process.

Nominations begin today, as legal procedures continue aimed at having senior figures in Ms Bhutto's government disqualified from public office on charges of corruption or abuse of power.

Three former ministers were charged this week before special courts, and more are expected to follow.

Both sides claim first talks a success despite failure to narrow differences
Two Koreas agree to further meeting

By John Ridding in Seoul

THE highest-level talks ever held between North and South Korea ended yesterday with little progress on resolving differences but with an agreement to hold further negotiations next month in Pyongyang, the North Korean capital.

During the last working day of the Seoul meetings Mr Roh Tae Woo, the South Korean President, also called for an early summit meeting with President Kim Il Sung, ruler of North Korea since the peninsula was divided in 1945.

Despite failure to narrow differences on the issues of arms reduction, bilateral economic and personal exchanges and membership of the United Nations, both sides expressed satisfaction with the outcome of the prime ministerial level meeting.

South Korea's President Roh Tae Woo (left) with Mr Yon Hyong Muk, prime minister of North Korea in Seoul

Mr Ahn Byong Soo, the North Korean spokesman, said: "The fact that we can hold such high level talks is itself a great success." Similar sentiments were expressed by South Korean officials who described the four day talks as an important step in improving North-South relations.

President Roh issued his call for an early summit during a private meeting with Mr Yon Hyong Muk, the North Korean Prime Minister.

"To solve effectively pending issues between the South and the North, the top leaders of both sides should meet as soon as possible and set the framework for mutual co-operation," Mr Roh said.

This meeting with Mr Yon was first time a South Korean leader has received an official representative of the communist North Korean government.

Mr Yon conveyed greetings from President Kim. He said the North Korean leader

believed unification of the peninsula "should not come by means of war but by peace" and that "through meetings the base for unification can be brought about".

During negotiations earlier in the day, Mr Kang Young Hoon, the South Korean Prime Minister, pressed unsuccessfully for a joint agreement on an eight-point plan to improve bilateral relations. The failure reflected continued differences on several important issues and North Korea's rejection of controversial demands.

The North Korean delegation demanded the release of three dissidents imprisoned in South Korea for travelling to the north and the end of annual military exercises with the US. The North Koreans also said that the membership of the UN should be on the basis of shared seat or after renunciation - positions rejected by the South as unrealistic.

Australian Government to sell stake in airlines

By Julian Ozanne in Abidjan

AUSTRALIA'S Labor government has decided to sell at least 49 per cent of Qantas, its international airline, and Australian Airlines, the state-owned domestic carrier, according to Mr Bob Hawke, the Prime Minister, Reuters reports from Canberra.

He told reporters the government would also expose Telecom Australia, the domestic telephone utility, to competition.

"The government has agreed to sell an equity stake in Australian Airlines and Qantas," Mr Hawke said, adding that at least 49 per cent of each airline would be sold.

Speaking after a cabinet meeting, he said final details of the sell-off of state assets would be decided before a special meeting of the Labor Party on September 24.

The party, under its constitution, has to agree formally to fundamental changes in party doctrine, which in the past has opposed privatisation.

Mr Bill Dix, the Qantas chairman, said earlier yesterday that if the government agreed to a partial Qantas sell-off, he expected stakes to be bought by Japan Air Lines, Lufthansa, British Airways and American Airlines.

The cabinet had before it plans to sell all of Australian Airlines, 49 per cent of Qantas, and merge Telecom with OTC, the country's international phone carrier.

The plan was for the state's debt-ridden Ausat satellite company to be sold to form the basis of competition to a merged Telecom/OTC. Mr Hawke would confirm only that Ausat would be sold. He said there would need to be further discussions with the government, the party and with the Australian Council of Trade Unions before a final decision was made on all issues.

There was resistance within the cabinet to the total sale of Australian Airlines, which will have some restrictions on foreign ownership placed on it, according to party members.

Mr Hawke expected the issue of Telecom, which will stay in government control, to be decided next week and that the airline issue would be decided nearer to September 24.

The overall issue has split the party, with left-wingers preferring only limited privatisation.

Philippine base talks to resume

By Greg Hutchinson at Clark Air Base, Philippines

FIVE-DAY talks on the continued US military presence in the Philippines are due to resume in Manila on September 17. The Philippines has issued a notice terminating the lease of the US facilities, from September next year.

Under the Philippine constitution, any extension would need to take the form of a treaty ratified by two-thirds of the Senate. About half the senators say they are opposed to the US bases.

The US occupies two large bases - Subic Bay naval facility and Clark Air Base - and four smaller ones. Clark is about 50 miles north of the capital.

Demands grow for free Ivory Coast elections

By Julian Ozanne in Abidjan

SOLDIERS and riot police used teargas and batons to disperse protesters yesterday as several hundred people demonstrated in central Abidjan for free elections after 30 years of one-party rule in the Ivory Coast.

The demonstration, the second in a week to be broken up by security forces in the West African country, marks a mood of confidence among the flourishing political opposition that the "old man", as President Felix Houphouët-Boigny is known, has lost his iron grip and that his regime, beset with

economic problems, is approaching its twilight days.

Throughout the morning near the government's administrative building and city hall, soldiers armed with semi-automatic weapons threw teargas canisters into the crowds. Demonstrators flashing the two-fingered democratic salute ran through the streets chased by groups of riot police in helmets and bullet-proof vests.

The demonstration was called in an attempt to force the government to respond to demands for a national conference of all political groups to decide rules for the presidential, parliamentary and municipal elections due to take place over the next four months.

Its timing was designed to give maximum political embarrassment to the government before a visit by Pope John Paul which starts Sunday.

Economic malaise - caused by tumbling world cocoa and coffee prices, an unserviceable external debt of \$15bn, and excessive government expenditure - has unleashed a wave of protests this year.

In the face of pressure within the country from striking workers and students, and externally from France and donor countries, the president reluctantly agreed in April to legalise opposition political parties.

But opposition groups claim that elections organised by the government would be fraudulent. They are threatening to make the country ungovernable through a campaign of civil disobedience unless the President responds positively to their call for free elections.



A dustbin lid for a shield, a gang member prepares to throw a petrol bomb at police as further clashes in Soweto, South

Africa's biggest black township, left four dead. President F.W. de Klerk, meanwhile, he would give "favourable consideration" to a Dutch government invitation to make an official visit the first by a South African leader in about 40 years.

Young Japanese unwilling to be soldiers

Self Defence Forces are trying to revamp their image. Michiyo Nakamoto reports

THIS summer the accompanying, curious poster appeared on public bulletin boards throughout Japan.

A young couple in matching, Chinese-style black pyjamas and similarly trendy black slip-pers smile pleasantly as they stand side by side, their hands almost, but not quite, touching. The young man is raising the other hand to his ruffled hair in what looks very much like a sleepy salute.

The competition suggests that this may be an advert for a wedding hall, or perhaps even a campaign against AIDS. But the caption on the side in bold red characters asks, "Can you take peace for granted?" revealing that this is in fact a recruiting advert.

Japan's Self Defence Forces (SDF) are trying desperately to revamp their image and encourage more young Japanese to enlist. In an age of diminishing military prestige and with companies of all sizes and nationalities competing frantically for graduates in the booming Japanese economy, the SDF are facing a losing battle for the best and the brightest of the nation's youth.

The Gulf crisis, which has sparked calls for a military contribution from Japan, could deal the SDF a serious blow as it embarks on an effort to soften its image and attract new recruits. The number of applicants to the SDF, the military arm of the Japan Defence Agency (JDA), has been falling steadily over the years.

"The recruitment of male private second class personnel... has become more difficult every year," the JDA reports in its booklet *Defense of Japan 1989*. Campaigning through its 50 liaison offices across the country, the SDF have just about been able to meet their recruitment target of about 26,000 a year.

"Values have changed," laments Masu Yasuo Muraoka, a public affairs officer for the

Soviet President Mikhail Gorbachev will visit Japan in April in an effort to smooth relations strained by a territorial dispute dating from the end of the Second World War. AP reports from Tokyo.

Mr Edward Shevardnadze, Soviet Foreign Minister, and Mr Taro Nakayama, his Japanese counterpart, discussed

the issue of the Kurile Islands during two days of talks, but the gap between the two countries remained wide, a Foreign Ministry official said. But after more talks yesterday, they signed agreements for Mr Gorbachev's visit. The two countries have yet to sign a peace treaty after the war.



Japan Air Self Defence Force. Few of affluent Japan's pampered youth are attracted to the images of strenuous physical training and rigid rules that the military conjures up in most minds. Young people know that there are easier jobs

elsewhere. Even those who do sign up tend to have a casual attitude to enlisting. Many hardly see their decision as a lifelong commitment. The SDF are suffering from a phenomenon that is causing headaches in civil-

ian society as well - the coming of age of the *shinjinrui*, the new generation of young Japanese who have puzzled their elders by their lack of a sense of duty or commitment to any organisation.

"The new generation is dispassionate," says Maj Muraoka. "It's not that they don't work, but they pay more attention to their own feelings. And if their feelings tell them that they don't fit into the military they are likely to quit. The number of dropouts has increased," says Maj Muraoka, just as the number of initial applicants has fallen.

Many join to obtain specific skills that they may use in civilian jobs. "It's almost as if they were taking on a part-time job," exclaims Maj Muraoka.

Take the case of Mr Masaaki Hirai, a young trainee at the Air Self Defence Force's Kumagaya air base. Mr Hirai joined the Air Force when he failed to enter the pilot training college after graduating from high school in south-eastern Japan. "I would like to become a pilot, but I'm not restricting myself to flying fighter jets," he says quite frankly.

In a country that has renounced all offensive military activity, the SDF are not necessarily associated with images of combat but is seen as a place where people go to work because they have few other choices.

The young recruits themselves do not appear to have high expectations of the defence forces either. In an age of nuclear weapons, a military that has such limited capacity can only be "like a tranquilliser for the people," as one young trainee at Kumagaya put it. Mr Katsuharu Suzuki, who joined the SDF after failing his university entrance exam, says openly: "If we are attacked, I don't think we will last."

Military officials accept that their young recruits are hardly

concerned about their role in defending the country. "Even after training, our recruits do not develop the concept of nation that is seen, for example, in the UK," says Lt Col Koichi Nakamura, director of general affairs at Kumagaya.

The more pressing concern for them is how to encourage the young recruits to stay in the military once they have joined. Discipline in the home is fading in Japan and the rules and regulations of military life seem harsh to many of the young recruits. For many of the new trainees, it will be the first time they are required to look after their own belongings or even to greet someone properly.

Moral support from their instructors and a strong feeling of belonging to a tightly knit group go a long way in helping the young recruits adjust to their new lifestyle. Nevertheless, the SDF have suffered their share of defections. "The number of trainees who quit has risen," says Maj Muraoka, "and their attitude to quitting is more casual."

So far, the JDA has not felt the need to demand payment for the education of staff who leave after training. The large number of pilots who quit after millions have been spent on their training has been a problem, but with the exception of medical students, trainees are not required to pay for their education," says a JDA official.

For the time being, attracting more applicants to begin with, seems to be the first priority. Along with the softer, more inviting look of this summer's campaign poster, the SDF have adopted a lighter logo in fancy script.

The JDA has also taken the unusual step of agreeing to co-operate in the production of a commercial film to be released in cinemas this winter. Appropriately, or perhaps wishfully, the film is entitled *Best Guy*.

Top officers to be retired in Nigeria

By William Keeling in Lagos

PRESIDENT Ibrahim Babangida has begun a restructuring of the Nigerian armed forces, retiring 22 senior air force officers with parallel action expected in the army and navy. The moves follow a government reshuffle in which nine ministers were replaced.

An overhaul of the armed forces was expected following a failed coup attempt in April. Mr Babangida has criticised the military for having "dramatically failed" in their task of safeguarding the nation.

He said that a restructuring "must include a drastic reduction in the personnel of the armed forces". Their exact size is unclear with estimates ranging from 100,000 to as many as 250,000.

The air force officers retired were all air vice marshals and air commodores, ranks equivalent to two and one star generals in the army. They include the officers commanding Nigeria's four main air force units as well as three current government ministers (who retain their portfolios) and two former government ministers.

The retirements are in keeping with Mr Babangida's intention to demilitarise his government and de-politicise the armed forces.

Multi-party rally planned for Lusaka

The largest political gathering since Zambia's independence in 1964 is expected to take place tomorrow at a rally in Lusaka organised by the Movement for Multi-party Democracy, Mike Hall reports from Lusaka.

The cricket pitch at Shipley, Yorkshire, as seen from the 06.50 Pullman Bradford to London.



With our steward at your other shoulder, has England ever looked finer? On your Pullman, you will get white china on white linen, silver service and the green grass of England. Could there be a more splendid way to get the grey matter working?

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EUROPEAN NEWS

Treuhand to rule this month on fate of 300 companies

By David Goodhart in Bonn

THE FIRST 300 of East Germany's companies to be liquidated will be named later this month, according to Mr. Wolf Schöde, an official of the Treuhand body which owns most of East German industry. Among the first candidates for liquidation, according to a report in the magazine Wirtschafts Woche, will be the giant chemical concerns Leuna and Buna, the whole of the potash and copper industries, the camera-maker Pentacon and the Microelectronics Kombinat in East Berlin.

Mr. Detlev Rohwedder, the new chief executive of the Treuhand, has said that at least 1,000 of the 3,000 larger companies under Treuhand control will have to be liquidated.

He promotes the survival of companies, the East German

Volkshammer (parliament) agreed on Wednesday that the corporate sector's old debts - which together amount to DM10.6bn (€3.5bn) - should be waived in cases where they are a hindrance to takeover or renewal. The Bonn Finance Ministry has hitherto rejected a widespread debt forgiveness but is under increasing pressure to change its mind.

By the end of September, East German companies will have received another DM2.9bn in new credits, backed by the Treuhand. But, according to Mr. Schöde, the investment climate in East Germany is gradually improving and interest in buying companies from the Treuhand is increasing. "We are in concrete talks with 100 investors and contracts worth several billion DM are in the pipeline," he said.

No accord on cost of troop withdrawal

By David Goodhart in Bonn

WEST GERMANY and the Soviet Union failed yesterday to agree a treaty regulating the withdrawal of 380,000 Soviet troops from East Germany. The issue will now be referred to Chancellor Helmut Kohl and President Mikhail Gorbachev and could conceivably delay the winding-up of the "2 plus 4" talks scheduled for September 12.

The Soviet Union is requesting more than DM10bn (€3.5bn) for the continuing cost of stationing troops in East Germany, withdrawing them over the next four years, and constructing 4m square metres of new housing space for them in the Soviet Union.

An eight-point outline treaty on the troop withdrawal was agreed early yesterday between Mr Theo Waigel, the Bonn Finance Minister, and Mr Stepan Sitaryan, the Soviet Deputy President, in which Bonn agreed in principle to pay money into a joint fund to finance the withdrawal.

Bonn, however, did not accept Soviet proposals on how much money should be placed in the fund and rejected the Soviet demand that Bonn should pay for half of the

planned new housing. Also unresolved was the question of the Soviet debt of DM10bn with East Germany.

Western diplomats believe that the Soviet Union is trying to take advantage of the tight deadline in concluding the "2 plus 4" talks to squeeze as much money as possible out of the Germans.

Moscow may also demand a ransom, according to diplomats, for dropping its objection to signing a four-point rights until the "2 plus 4" document is ratified by the all-German parliament to be elected on December 2. The Germans and the western allies want German unity and German sovereignty to be resolved together on October 3 and are opposed to the Soviet demand for a temporary extension of four-point rights until the all-German parliament meets.

It is increasingly likely that President George Bush and Mr Gorbachev will attend the unity celebrations on October 3, if the crises in the Gulf and the Soviet Union allow. President François Mitterrand of France and Mrs Margaret Thatcher, the British Prime Minister, are also expected to attend.

Soviet President to be invited to visit Nato

NATO plans to invite President Mikhail Gorbachev to its headquarters in December, but France is blocking two other western initiatives designed to put a formal end to the Cold War, Renter reports from Brussels.

It is understood that Mr Gorbachev is to be asked to attend a scheduled meeting of Nato foreign ministers on December 17 and 18, and the gathering will almost certainly be turned into a summit of alliance leaders.

The Soviets will be sounded out informally first and then it will be official, said an official who asked not to be identified. "We reached agreement at a meeting yesterday."

Foreign ministers from the Warsaw Pact, Nato's erstwhile foe, have visited the Western alliance headquarters, but Mr Gorbachev's presence would set the seal on a new era of east-west relations.

At its London summit two

months ago, Nato proposed a joint declaration of peace between its 16 members and the seven members of the Warsaw Pact and allowing Soviet and eastern European diplomats to have contacts with the Brussels headquarters. But the French insisted that all 35 members of the Conference on Security and Cooperation in Europe should be party to the declaration. They also insist only one diplomat from each Warsaw Pact country be allowed access to Nato.

All other Nato members agreed the joint declaration should be limited initially to Nato and the Warsaw Pact and that each eastern European country could have three or four diplomats liaising with Nato.

A meeting of Nato ambassadors on Wednesday failed to resolve the issue and brought angry calls from Britain and the Netherlands for the French to back down.

Polish union's leaders fall out over the Solidarity symbol

SOLIDARITY'S distinctive red logo, which flashed across world television networks in 1980 and guided eastern Europe's first independent trade union to power, was yesterday at the centre of a bitter dispute between the Polish movement's founders, writes Christopher Bobinski in Warsaw.

By a narrow majority, Solidarity's national leadership voted to deprive

Gazeta Wyborcza, once the movement's leading newspaper, of the right to use the Solidarity symbol.

The vote is now certain to deepen the rift between Mr Lech Walesa, the movement's leader, and Mr Adam Michnik, the newspaper's editor. Mr Michnik, a sharp critic of Mr Walesa's political ambitions, is one of the founders of ROAD, a Solidarity splinter group which was set up in



July to counter Mr Walesa's bid for the state presidency. More significantly, the vote now formalises the political split which is likely to run right through the Solidarity movement, from the

parliamentary group and local civic election committees, to the heart of the 2m-strong union.

The motion, which won the support of 66 delegates, stated that Gazeta Wyborcza "published biased articles which aimed at discrediting and ridiculing chairman Walesa" and that it did not serve the interests of the Solidarity union.

There were 21 votes against and 12 abstentions. Ms Barbara Malach, the union's spokesperson, resigned in protest at the decision. Gazeta Wyborcza, which has a print run of 350,000, was set up as a mouthpiece for the Solidarity opposition in the run-up to last June's elections which led to the fall of the Communist government.

Yesterday the paper appeared for the first time without the Solidarity logo on its masthead, saying in an editorial: "We are not convinced the national committee has the exclusive right to our common symbol. But the respect in which we hold the union and its leadership means that we will not argue the case."

The paper says it is committed to "telling the truth... this is how we interpret our fidelity to Solidarity's ideals."



Riedl: dollar worries

German concern on Airbus

By Paul Betts, Aerospace Correspondent

FURTHER falls in the value of the US dollar would put Airbus production at risk, Mr Erich Riedl, the West German state secretary in charge of aerospace, warned yesterday.

Speaking after a meeting of aerospace ministers from the four nations involved in the Airbus consortium, he said it was urgent for the Airbus supervisory board and the four partners - France, Britain, Germany and Spain - to examine all aspects of the dollar exchange problems facing the programme.

West Germany has proposed that Airbus aircraft be priced in Ecu, the basket of European currencies, as a possible solution to the problem. Its Airbus partners have expressed doubts on the Ecu plan and Mr Riedl conceded yesterday that it was not "the perfect answer". But all avenues should be examined.

"Why should Air France buy Airbus aircraft in dollars and not in francs?" he asked, adding that Lufthansa could buy them in D-Marks and British Airways in sterling.

Mr Riedl's comments reflect the growing concerns of the European aerospace industry over the low dollar. Mr Jean Pierson, the Airbus chairman, and Mr Henri Martre, the chairman of Aérospatiale, the French state-owned aerospace group, both attacked the US exchange rate policy at the Fairborough Air Show earlier this week, arguing the low dollar was distorting trade.

The dollar exchange rate has intensified the long-running transatlantic controversy over government support for the industry. However, European aerospace ministers claimed progress had been made and said they wanted the dispute resolved soon.

The US continues to object especially to West German state support for Airbus. Bonn argues this is necessary to enable the transfer of Deutsche Airbus to the private sector as the US earlier demanded. Mr Riedl also said yesterday that the US industry continues to receive heavy indirect support from its government.

Mr Peter Lilley, the UK Trade Minister, said the four governments had asked the supervisory board to pursue the review of the Airbus structures and management to make them more efficient.

Huge investment in agriculture fails to put bread in Soviet Union's food stores

By Anthony Robinson in Moscow

"OUR FARMS need tractors like this" said a front-page Pravda headline this week over a photograph of two engineers putting the finishing touches to a scale model of the perfect Soviet tractor.

The implication was that, with more investment in better machines, the decades-long Soviet agricultural crisis could be solved.

But this year, when record grain and other crops are coinciding with empty bread shops for the first time in living memory, the problem is not how to increase output but how to make sure it reaches the consumer before rotting in the fields or in the distribution system.

For decades successive Soviet leaders have thrown billions of rubles at the state and collective farms created by Stalin. Every year the food sector absorbs 17 per cent of total Soviet investment with

pathetically little to show for it.

Output has certainly increased. Grain production over the second half of the eighties was 15 per cent higher than in the first half and meat output rose 19 per cent, according to Mr Karen Brooks, a leading US expert on Soviet agriculture.

But little was done to curb wastage on a grand scale, demand rose much faster than supply and the transport and distribution system remained primitive.

As a result, artificially low prices (food subsidies soared 170 per cent over this period) coupled with higher monetary incomes, led to longer queues and greater consumer dissatisfaction.

This week as the outlines of plans for the private-enterprise economy of the future appeared in Izvestia, the food crisis took on its deepest and

potentially most dangerous form: a bread shortage.

Three months ago the Government's plan to triple the price of bread and other basic foods as part of the ill-fated reform programme put forward by Mr Nikolai Ryukov, the Prime Minister, was torpedoed in the Supreme Soviet.

An angry delegate from Tadjikistan summed up the views of many when he cried out: "Bread is socialism." As a result bread is still cheap, but it is no longer abundant.

Yesterday, as queues snaked through the state-run "gastronom" food shops on Gorky Street, the heart of the Soviet capital, old women protested in disbelief, scandalised tones the demise of the old informal social contract: obedience in return for cheap bread and subsidised necessities.

Such poverty in the midst of harvest plenty is further proof

of the disintegration of the command economy. This is reflected in the refusal of collective farmers to sell their grain to the state procurement agency, despite a virtual doubling in the state price.

Last year state purchases were 27m tonnes below the 86m tonne target and this year farmers are even more reluctant to supply the state, despite an expected record harvest of 230m-240m tonnes. With nothing to buy in local shops for any currency, farmers have not even been tempted by the offer of partial dollar payment to part with their crops.

They prefer to keep it and feed it to their livestock, leaving the state to turn once again to imports to fill the gap and feed the cities. Despite the good harvest the state could still have to import around 30m tonnes of grain again this year, US experts believe.

Gorbachev tries to quell trouble in ranks

By Quentin Peel in Moscow

PRESIDENT Mikhail Gorbachev has ordered the Soviet Ministry of Defence to provide compulsory medical and life insurance for soldiers and recruits killed or injured in accidents and civil disturbances.

The move is designed to head off growing discontent, both within army ranks and in the Soviet public at large, over bullying and sloppy discipline in military ranks, and at the

use of regular troops to police race riots.

Soldiers' mothers demonstrated in Red Square in July, claiming that 15,000 recruits had died in the army since 1985 - more than had been killed in the 10 years of the Afghan war.

The backlash against conscription, and against the use of untrained troops in civil disturbances, has infected not only outlying republics like the

Baltics and the Trans-Caucasus, but also the Russian heartland of the country.

The decree by Mr Gorbachev, which was published yesterday, orders the Government to provide compulsory life insurance, financed by the ministries of Defence, the Interior and Transport, as well as the KGB, for all servicemen and reservists called up for training.

It orders the Health Ministry

to guarantee emergency medical assistance to servicemen "injured in exercises, redeployment, (and) fulfilment of special duties."

The decree amounts to a belated admission by the Soviet authorities of the sorry state of discipline in the military, with widespread tales of racial discrimination, bullying, gang warfare, and chronic disregard for safety regulations in soldiers' training.

Poles will be given large share of state industries

By Christopher Bobinski in Warsaw

THE POLISH authorities plan to give away a major share of state-owned industry to their own citizens in an attempt to speed up privatisation in the light of meagre domestic capital resources and qualms about foreign domination of the economy.

This follows lengthy internal government discussions on how to transfer ownership away from the state.

The details are expected to be unveiled by Mr Leszek Balcerowicz, the Finance Minister, at a meeting this weekend in the Krosno glassworks in south-east Poland.

The Krosno works, which employs 6,500, will be one of over 40 companies due to be offered for a straight sale over the next 15 months. It will be privatised by Schroders, the UK investment bank, after a valuation by accountants Moore Stephens financed by British government aid funds.

However, in its privatisation programme, the state also

retain a 40 per cent share. The ways in which vouchers can be turned into paper are still being worked out.

The remaining shares will be sold at a discount to employees as well as sold, or allocated, to domestic institutional investors.

In addition, other factories are to be "commercialised" with the state retaining full ownership but calling in banks, investment and insurance funds to manage them.

Officials hope this method will get around controversial and time-consuming valuation procedures. At the same time, it would free company management from interference by the government and workers' self-management councils.

According to government sources, the three methods, sale, distribution and transfer of management, could account for 50 per cent of total industrial output by the end of next year.

Privatisation legislation

Greek premier acts to reform state pensions

By Kerin Hope in Athens

THE GREEK Prime Minister, Mr Constantine Mitsotakis, yesterday proposed gradual reforms of the debt-ridden state pension system, saying the problem had reached "tragic dimensions."

The reforms, to be included in a new law under preparation, will raise the pensionable age for men to 55 and for women to 53.

At present, most public sector workers receive a pension after 25 years of service, but women are eligible after only 15 years.

From 1998, the retirement age for men will be 60 and for women 58, according to the proposals, which were drawn up after lengthy consultations with trade union officials.

Mr Mitsotakis warned that the combination of an ageing population and soaring deficits at the three main state pension funds threatened the Greek welfare system with collapse.

This year's budget will cover a health and pension deficit of Dr81 trillion (€3.1bn) or 9.3 per cent of gross national product. The three pension fund deficits will total Dr579bn for 1990, the Prime Minister said.

The Social Welfare Founda-

tion (IKA), which insures most of Greece's 3.8m workforce and offers basic health services free of charge, will run up a Dr368bn deficit this year.

The farmers' non-contributory pension fund, OGA, and the seamen's pension fund, NAT, which ran into difficulties during a prolonged shipping crisis in the 1980s, account for the remainder.

Widespread abuse of disability schemes and tax-free pensions which often exceed the employee's last net salary have added to the deficits, according to Economy Ministry officials.

The new measures call for a small increase in pension contributions for both workers and employers.

In addition, pension payments for civil servants and prescription charges at IKA clinics are being introduced. The maximum individual pension will be restricted to Dr200,000 a month, still more than double the average Greek salary.

The government also plans to encourage better management of pension funds' assets by setting up a mutual fund to invest proceeds from development of the pension funds' extensive property holdings.

Oil price problems swept aside by Delors

By David Buchan in Brussels

THE European Community should press on with plans for monetary union, despite the fact that higher oil prices will exacerbate economic divergences between member states, Mr Jacques Delors, the European Commission president, said yesterday.

Speaking before a key EC finance ministers this week-end, Mr Delors said that the Twelve were now effectively ready to start monetary union negotiations.

Those who argue that more preparatory work must be carried out are "halfhearted," he said, taking a tilt as much as Mr Karl Otto Pöhl, the Bundesbank president, who this week urged caution, as at the British Government which has been fighting to delay the whole monetary union project.

Monetary union at the European level would not produce the same shock as it had between the two Germanys, he said, because it involved "a gradual movement" to a single currency for the 12 states.

The spectre of a two-tier European monetary union, raised particularly by Mr Pöhl this summer, was false, Mr Delors said. Economic proposals for economic and monetary union provided the means for states to adjust at differing speeds, he claimed.

Mr Delors, a French Socialist, was addressing an EMU conference organised by fellow Socialists in the European Parliament. He took a direct swipe at the majority in his audience by telling them that their desire for EMU to be accompanied by further large transfers of resources from richer to poorer EC states was "a horse with no legs".

Greece, Ireland and Portugal already drew EC money amounting to 5.1, 5.9 and 2.3 per cent of their gross national products, and trying to increase such transfers would wreck EMU, he warned.

Mr Jean-Pierre Cot, leader of the Socialists, who form the largest single bloc in the European Parliament, had earlier argued that the Gulf crisis had reinforced the need for more money transfers between prosperous and backward areas of the Community.

This regional issue has already sparked a row inside the Commission, with Mr Bruce Millan, the British Socialist in charge of EC structural aid funds, Ms Vasso Papanicolaou from Greece and Mr Ray MacSharry from Ireland siding with Socialist MEPs' views.

Correction ICL

An inadvertent transposition of sentences in yesterday's story on the European chip industry wrongly attributed to ICL the view of the European Commission that it was intolerable for the Community to be importing a large amount of scientific know-how.

Top ranking Spanish Socialists declare war on el Guerrismo

Senior cabinet ministers have had enough of Alfonso Guerra's stranglehold on the party, writes Peter Bruce

THE POLITICAL equivalent of open war has broken out over control of Spain's ruling Socialist Workers Party (PSOE), threatening to divert Prime Minister Felipe Gonzalez from the huge task of mitigating the economic effects of the Gulf crisis.

This war has been brewing for a long time and only Mr Gonzalez's skills as a peace-maker have so far prevented it. When Mr Miguel Boyer, the conservative Finance Minister, resigned in 1986 after failing to become joint deputy Prime Minister, the wound was quickly healed. Both his resignation and the current infighting, however, boil down to one man - deputy Prime Minister Alfonso Guerra - and the enormous power he wields in the party.

Mr Guerra, 50, is Mr Gonzalez's oldest and closest political associate. The son of poor Andalusian parents who had 11 children, he is a self-taught and sometimes rough-edged neo-Marxist intellectual and has proved, since the death of General Franco in 1975, to be easily the most accomplished political organiser in the com-

pany. A strict party disciplinarian, he has been given almost complete control over the PSOE by Mr Gonzalez.

Mr Guerra has scored some important successes since following Mr Boyer, most recently replacing the premier of Andalusia with someone more to his liking. But ideology plays almost no role at all in Spanish politics now and el Guerrismo, as his strain of politics has been dubbed, involves little more than trying to place people he trusts into positions over which he has control.

Now, for the first time, senior cabinet ministers are speaking out openly against him. Mr Joaquin Leguina, Socialist leader of the Madrid regional government, has dared to attack the lack of intra-party debate, which Mr Guerra is accused of stifling. In response, a Socialist apparition sympathetic to Mr Guerra has suddenly popped up to challenge him for the party leadership in Madrid.

At a reception given by Mr Leguina this week, three highly regarded ministers, of Education, Transport and Public Administration, turned up,



Man in the middle: Alfonso Guerra (centre) listens as Prime Minister Felipe Gonzalez and Foreign Minister Francisco Ordonez confer

along with a member of the PSOE central committee, the Treasury secretary and the president of the Official Credit Institute. Two years ago these men would have been putting their jobs on the line.

"The press will ask us

whether we are here to support Joaquin Leguina," said Mr Jose Borrell, the Treasury secretary, at the gathering, "and we are."

The ministers have had enough of Mr Guerra's stranglehold on the top echelons of the party, whose officials will

fully contradict government policy they see as too conservative. The party's economics spokesman, for instance, has insisted that Spain's nuclear moratorium will not be lifted when the Government publishes a new energy plan later

this year even though the ministers involved, who lean towards a partial lifting, has not yet made a decision.

Just before the August holiday, Mr Carlos Solchaga, the Finance Minister, fired the first shot by calling for more ministers to be elected to the party's central committee. His views were echoed shortly afterwards by the elegant figure of Mr Jorge Semprun, a former Communist and scriptwriter whom Mr Gonzalez made Minister of Culture in 1988.

Mr Gonzalez, who is trying to stand back and let the "debate" run its course, knows that he has a full-scale rebellion on his hands and that he will eventually have to become involved, perhaps at the party congress in November.

The big winner, should the Prime Minister limit Mr Guerra's powers, will be Mr Solchaga, whose conservative economic policies have irritated the party. Now, with the Gulf conflict threatening to destroy years of hard work in bringing down inflation, Mr Solchaga will be needed more than ever. According to the central bank, Spain's faces gross domestic

Blast shuts bourse in Madrid

By Peter Bruce and Tom Burns in Madrid

SMALL HOME MADE bombs exploded yesterday within minutes of each other just inside the entrance of the Madrid stock exchange, and at law courts in the Economy Ministry and the Constitutional Court. Six people were slightly injured in the stock exchange blast.

Police said Grapo, an extreme left-wing organisation, had telephoned warnings just before the explosions occurred. Some 30 jailed Grapo members have been on hunger strike for 10 months, surviving through forced feeding. One of their number died in the Spring and Grapo has shot dead a doctor involved in the forced feeding programme.

The stock market bomb brought trading to a halt for most of the day. Grapo, a fanatical and shadowy group similar to Italy's Red Brigades and Germany's Red Army Faction, emerged in 1975 and has been responsible for numerous terrorist activities in the past 15 years.

AMERICAN NEWS

Locking horns at contract time in Detroit

Martin Dickson reports as the US motor industry haggles and the Japanese advance

THE SLOGAN declares: "The will to win - we've still got it in America." This runs above a grainy photograph of US motor workers - carefully mixed by age, race and gender - marching purposefully out of a newspaper page.

The advertisement is part of a campaign for public support, launched this summer by the United Automobile Workers in preparation for hard bargaining this month over a new three-year contract with the big US manufacturers - General Motors, Ford and Chrysler. Its boast goes to the heart of the negotiations: Do the union and management have the will to overcome their mutual distrust and forge an agreement that helps win back market share for the Big Three from the relentlessly advancing Japanese, thus saving jobs and raising profits?

Every triennial contract negotiation tends to be described as "crucial", but the stakes this time are particularly high. The outcome will reverberate through the motor industry, and the wider union movement, for all this decade. Over the past 10 years, the Japanese companies have expanded their share of the US car market from 20 per cent to



Bieber: Needing a good deal

28 per cent, largely through the establishment of US plants (called transplants), which tend to build more reliable cars than their American rivals at lower unit costs and with better labour relations.

Although the Americans have done much to narrow the quality gap, the Japanese advance looks like continuing in the 1990s unless Detroit can raise its productivity and make its plants far more flexible to meet rapidly changing consumer demand.

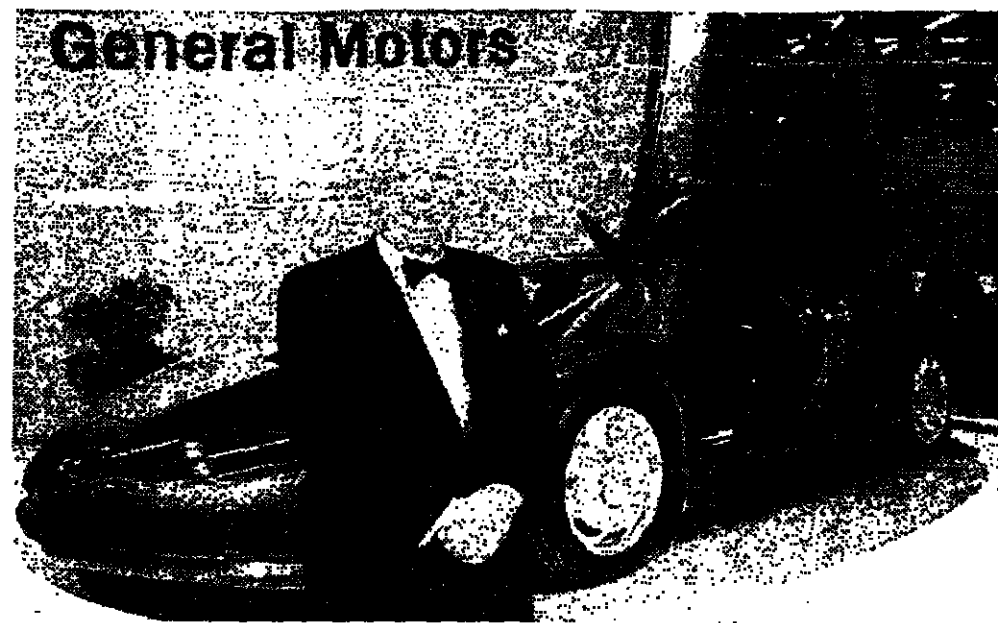
Further oriental inroads would be a blow not only for the Big Three but for the UAW, since most workers in the Japanese transplants are not union members, apart from those in joint-venture operations involving Detroit. In an embarrassing setback for the union, workers at Nissan's plant in Tennessee voted last year, by a 2:1 majority, against UAW representation.

So, although non-union workers in the Japanese plants have almost doubled in total to 13,000 since the 1987 contract round, job losses at Big Three plants have cut the number of UAW members there from 510,000 to 450,000.

Against this background, and with an oil crisis and the threat of recession making even more uncertain the US demand for cars, the UAW has placed job security, rather than wage increases, at the head of its contract demands.

The union is still bitter over what it feels was betrayal by General Motors and Chrysler of an agreement in the 1987 contract not to close plants and only lay off workers in case of a sales downturn. But GM has closed four plants since then, although it calls the cuts "indefinite idling". The union calls this "cynical semantic manoeuvring".

It is at GM that the new contract negotiation is to take place, the union having picked the company as its "strike tar-



What's good for Roger Smith, former head of General Motors? His pension of \$1.1m a year

get." It will first try for an agreement with GM, then seek to make broadly the same deal stick at Ford, the headhunting of the three companies, and at Chrysler, the weakest.

GM's car market share has dropped from some 46 per cent a decade ago to 35 per cent in 1989, although it has seen marginally more buoyancy so far this year. The union has chosen GM because agreement with it will be particularly ticklish to achieve. Also, GM has far more UAW employees (300,000) than its rivals, and the most acrimonious recent labour relations.

Union politics have also played a role in the choice of target. Mr Stephen Yokich, who took over last year as head of the UAW at GM, is the front-runner to succeed Mr Owen Bieber, union president. The negotiations give him scope to underline his reputation for toughness.

It seems no coincidence that,

a few weeks ago, he gave his blessing to a strike at a GM parts plant at Flint, Michigan, birthplace of the company, and a city which has suffered severe job cuts. The strike was ostensibly about local issues, but seemed designed as muscle-flexing. It only ended when GM gave the plant a reprieve from previously announced layoffs.

The two sides are trying to reach agreement by a week today, when the current contract will run out, but they have a big gap to bridge.

GM's opening pitch to the union made no mention of job guarantees, although it did offer a rise in basic wage rates - the only one of Big Three to do so - and improved benefits for those laid off or taking early retirement.

Other contentious areas include health care, where GM wants to stem sharply rising costs. It says these amount to some \$600 a vehicle, compared

to \$60 to \$100 for a Japanese plant in the US with a younger and so healthier workforce.

It will also resist higher pension costs despite union fury at the near doubling this year of the pensions of the company's top executives, at a time of supposed belt-tightening. Mr Roger Smith, who retired as chairman at the start of August, takes an annual \$1.1m.

GM also wants to lift productivity, by operating plants 20 hours a day instead of 16, which would sharply cut unit costs but would involve switching workers to 10-hour days and four-day weeks. This is strongly opposed by a dissident faction in the UAW, the New Direction movement.

Despite the gap between the two sides, both recognise that they need each other in the fight against the Japanese, and that contract talks which broke down and led to a strike would hand more market share to the rivals.

SEC charges Swede with insider trading

By Martin Dickson in New York

MR CHRISTIAN Norgren, a well-known Swedish banker and former director of ABB, a construction group, was yesterday charged by the US Securities and Exchange Commission with insider trading during ABB's \$1.6bn takeover last year of the US company Combustion Engineering.

Mr Norgren resigned his post at ABB, a Swedish-Swiss business, and was ousted from the chairmanship of Bank in Liechtenstein last November when the SEC first alleged that a company he owns, Financier Anstalt, had been involved in illegal share-dealing.

Yesterday, naming Mr Norgren himself for the first time, the SEC said he and Financier had bought 55,000 Combustion Engineering shares ahead of the bid and 1,700 call option contracts, resulting in illegal profits of \$2.5m.

The SEC alleges Mr Norgren also violated the securities laws by tipping off a friend about the impending deal, recommending that he buy Combustion Engineering shares, and by making a share purchase agreement with a Californian business associate, Mr Howard Margules.

Mr Margules, without admitting or denying the charges, yesterday agreed to a settlement with the SEC under which \$229,000 of profits from Combustion Engineering options would be turned over to the courts.

The SEC said it intended to pursue its case vigorously against Mr Norgren, who it believes may be living in Austria.

Surinam peace bid

SURINAM army chief Desi Bouterse and rebel leader Ronny Brunswijk are expected to attend peace talks in Paris soon, the Dutch news agency ANP said yesterday. Reuter reports from Amsterdam.

France and Surinam are working to revive negotiations aimed at ending a four-year-old civil war in the former Dutch colony. A French diplomat in Surinam attended talks this week with President Ramsewak Shankar, ANP said.

Uneasy compromise in Mexico assembly

By Richard Johns in Mexico City

THE OUTCOME of the National Assembly of Mexico's Institutional Revolutionary Party (PRI) was a difficult compromise between party diehards and reformists seeking to revitalise it through greater internal democratisation.

Despite the shows of unity at the final session in Mexico City earlier this week, following four separate sessions in the provinces, the PRI remains deeply divided and President Carlos Salinas de Gortari achieved less than he wanted.

In theory, the big advances were resolutions setting up a National Political Council to elect the party's presidential candidate, in place of the system under which the incumbent nominates his successor, and acceptance of individual affiliation to the party.

The council is to consist of the presidents of state parties and major municipalities as well as federal and local deputies. But exactly how it will be composed has not been decided and it will be subject to detailed regulations.

Cynics of the press and opposition assume that the outgoing head of state will still be able to manipulate the new body according to his will.

The leadership, under Mr Luis Donaldo Colosio, PRI national president, failed to obtain the insertion into the party's statement of the phrase "social liberalism". Semantic though it might seem, particular significance is attached to this by students of Mexican "Kremlinology".

The change would, in effect, have meant endorsement of

the free market, capitalist-oriented policies of the President and his technocratic administration, an important part of the mandate given to Mr Colosio, who faces entrenched opposition from the leadership of the party's Labour and Peasant sectors.

Instead, the precept "social justice" remains sacrosanct in PRI liturgy in line with its the socialist, statist foundations.

A personal friend of the president, Mr Colosio has toiled manfully around the country to persuade rooted party vested interests, including powerful and corrupt state governors as well as local political bosses or caciques, of the need for greater democratisation and consultations with the rank and file.

Following devastating losses and the fraud required to maintain PRI hegemony in the 1988 general elections, Mr Salinas has appreciated the need for radical reform of the party if the mid-term 1991 vote for the whole of the Chamber of Deputies and half of the Senate are to be won by the PRI freely and fairly.

According to the latest count, total membership of the PRI numbers 3.45m - rather more than a tenth of the population though many are corporate members.

Mr Raymond Rivera Palacios, a leading independent commentator, said: "So far the reform is just on paper. We will have to wait and see how it accommodates to Mexican reality. That will be the big problem."

Colombian drug profits found in Japan bank

JAPAN is tightening security in its banking system to try to prevent laundering of drug profits in its vast financial network, which are already suspected of handling drug money, AP reports from Tokyo.

Police said yesterday investigators had confirmed that funds belonging to a former leader of the Medellin cocaine cartel in Colombia had been found in a branch of the Swiss Bank Corporation in Tokyo. The account had belonged to the late Gonzalo Rodriguez Gacha, a top drug trafficker who was shot dead by Colombian police last year, the Japan Times reported.

It said \$730m (\$947,000) was transferred from Hong Kong to a Colombian bank in New York, via the Swiss account in Tokyo.

Police officials declined to comment in detail on the report, but confirmed that discovery of the account was linked to a report by the US Drug Enforcement Agency last December that it had frozen and confiscated accounts owned by Gacha in five countries.

Honda and Toyota US sales surge as Americans falter

US SALES of domestically-built cars maintained their 7m annual rate in the last 10 days of August, showing little response to the Gulf crisis, but down some 20 per cent from August 1989, a month of heavy price discounts, Anthony Harris writes.

However, two Japanese manufacturers with US plants, Honda and Toyota, gained heavily at the expense of US

manufacturers, especially Chrysler and Ford. Also, sales of light trucks, which were relatively buoyant before the Gulf crisis, fell to nearly 25 per cent below the 1989 performance.

The success of Honda is particularly striking, since the company is a relatively mature domestic producer. Its late-August sales were 38 per cent above the 1989 level, with 25,224 domes-

tically-built cars purchased - only a short way behind the 27,549 sold by Chrysler, the smallest and weakest of the major US producers.

Toyota, which is expanding its US facilities, achieved a 24 per cent increase, but Nissan, also a mature "transplant" manufacturer in the US, suffered with the US makers, sales being more than 24 per cent down.

Ford's 33 per cent sales fall reflects corporate problems. Until 1990, Ford was the most successful of the US majors. This year, though, its redesigned Escort, its best-seller, is being sold at less than 80 per cent of the volume of the old model.

General Motors, by contrast, has virtually held its 1989 market share, with new models in the vital compact sector.

WORLD TRADE NEWS

US sweater makers elated by anti-dumping victory

Nancy Dunne assesses the domestic impact of this week's vote on Asian textile exporters

WITH a terse finding of injury, the International Trade Commission (ITC) this week handed a victory to the embattled US synthetic-fibre sweater industry in the largest anti-dumping case since the American steel industry actions of the early 1980s.

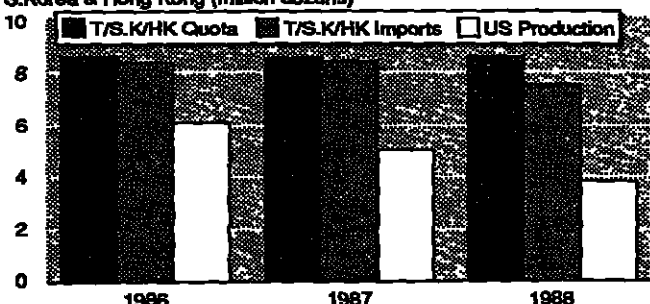
The case is particularly significant at a time when a controversial effort is underway to amend the anti-dumping code under the General Agreement on Tariffs and Trade and a growing number of countries are imposing their own dumping rules. Reformers are pushing for changes in US procedures at the same time as many congressmen are urging the Administration not to agree to weaken the US anti-dumping law.

However, the verdict - that US sweater makers have been injured by imports from Hong Kong, Taiwan and South Korea - gives far less cover than originally sought to an industry already protected by quotas and an average 34 per cent tariff.

The 2-1 vote means the US customs service will start collecting duties from American importers equal in value to the dumping margins for ship-

Man-made fibre sweaters

US production versus base quotas and imports from Taiwan, S. Korea & Hong Kong (million dozens)



ments from the three countries. However the Commerce Department's International Trade Administration (ITA), which examined the books of the foreign companies, found far less evidence of sweater sales at "less than fair market value" than the industry had claimed.

For South Korea, the ITA estimated average dumping margins of a negligible 1.3 per cent. In the case of Hong Kong, it set margins at just over 5.8 per cent, also very low and thought to be easily absorbable by manufacturers or importers.

Only in Taiwan was the

dumping found to be substantial - the margins were more than 20 per cent - and Taiwanese manufacturers have been falling far short of their permitted export quota.

The margins are far lower than the industry claimed when it filed its petition last September. Then, it said prices of the sweaters sold to US retailers and wholesalers by the three countries were substantially less than prices charged to other countries. In fact, the industry said, many prices appeared less than the goods would have cost to produce on a profitable basis.

The National Knitwear & Sportswear Association, which filed the case, estimated dumping for Taiwan as ranging from 44 to 190 per cent; South Korea, from 13.5 to 94 per cent; and Hong Kong, from 25 to 115 per cent. The Association has also suggested frequently that goods from Hong Kong and Taiwan have in fact been produced in China.

After losing the early rounds with the ITA, the US sweater industry was elated by the vote.

Mr Seth Bodnar, the executive director of the National Knitwear & Sportswear Association, said: "As we savour our victory, our industry will remain vigilant." We will closely monitor trade from these Far Eastern manufacturers.

The ITC accepted the industry's claim that dumping had pushed down domestic profits to less than 2.5 per cent and expanded the market share of the importers. Foreign man-made sweaters now take almost three-quarters of the \$1.3bn market, with Hong Kong, South Korea and Taiwan accounting for more than half of the imports.

The American Association of Exporters and Importers

(AAEI) decried the decision and said it was only one of the many questions that Mr Don Newquist, who cast the lone opposing vote to the injury decision - who understood the changes in the sweater industry.

Anti-dumping duties on man-made fibre sweaters imposed by US International Trade Commission: Taiwan - 21.38 per cent; Hong Kong - 5.86 per cent; South Korea - 1.3 per cent

The exporters claim that imports have filled a void for high quality fashion and novelty sweaters left by a lagging domestic industry. US consumers, they said, would be injured by the higher prices on the sweaters they want.

The case has spotlighted the procedures and calculating methods of US anti-dumping decisions as few have before. The industry was outraged when the ITA omitted from its calculations on average Hong Kong dumping the high margin set for the one of the four manufacturers examined which refused to co-operate with investigators.

The exporters seem ready to pounce on the procedures employed by the ITC. The commissioners' individual thinking will not be known for another week, but each seems to have employed different formulas in their final conclusions.

Miss Gail Cummins, counsel to the AAEI Sweater Group, said serious questions existed about the affirmative vote cast by Commissioner David Rohr, who defined the US industry differently from the other commissioners, limiting his examination of the evidence to man-made fibre sweaters rather than the industry as a whole.

Miss Cummins said the evidence on record released earlier by the Commission gives little segregated data on man-made sweaters, so that "it does not appear that there is substantial evidence for his decision."

Although many American manufacturers expect no immediate improvement in their market position, Mr Bodnar hoped the case would encourage greater demand for domestic sources.

"The domestic market guarantees no dumping duties, no tariffs and no price uncertainty," he said.

US toolmakers' fight for exports centres on Japan

By Barbara Durr in Chicago

THE US machine tool industry is struggling to make a comeback after having lost nearly 62 per cent of its domestic market to foreign companies in the last decade. The foremost target for American toolmakers is, unsurprisingly, Japan.

The Japanese account for about half of all US imports of machine tools and nearly 70 per cent of the foreign transplants - assembled by foreign-owned companies - that sell tools in the US. Imports set up about 50 per cent of the US market, while transplants account for roughly another 12 per cent.

This week the US toolmakers kicked off a programme that they hope will increase their sales to Japan. In a series of special meetings at the 10-day International Manufacturing Technology trade show in Chicago, which opened on Wednesday, American companies were trying to persuade more than 250 Japanese representatives to buy their wares.

The programme, devised by the US and Japanese governments in collaboration with the machine tool trade associations, tries to improve the trade imbalance between the two countries. Currently, Japan buys only 6.6 per cent of its machine tool products overseas.

What annoys American toolmakers is that Japan's transplants are buying less than 10 per cent of US machine tools, according to Mr Ray Blakeman, chairman of the National Association of Machine Tool Builders and chief of the Metal-Tool Systems Corporation.

This latest and more co-operative bilateral effort on trade follows protectionist measures in 1987. Then, agreements were negotiated by Washington for voluntary restraints on machine tools by Japan and Taiwan. As a result, the foreign market share fell from 67 per cent in 1986 to 62 per cent last year.

US machine tool exports also increased during the 1980s and are estimated to have reached as much as 20 per cent of all sales in the first quarter of this year. However the industry, the total shipments of which last year ran to nearly \$7bn, is hardly satisfied and appears to

have become infused with a fighting spirit.

Mr Blakeman believes that Americans can win back a large chunk of their market and succeed overseas if they learn three key lessons from the Japanese: to develop new products; to make plants efficient and technologically state of the art; and to develop a strong marketing programme worldwide. "We haven't lost our ability to be entrepreneurs," said Mr Blakeman.

He attributes the decline in US toolmaking to high US interest rates, which made investments in new plant and equipment too expensive, labour costs, and a lack of attention to and skill in marketing. He complains particularly bitterly that US bankers are shortsighted. "Bankers want to know what you'll do next quarter, not three years from now," he said.

Unlike Japan, the US did not have a national strategy to help industries, although Washington was now making efforts "to level the playing field," he said.

The Japanese onslaught into the US machine tool market came in the 1970s, when US companies were overburdened by orders and lacking capacity. Taking advantage of the demand, they entered with massive sales campaigns, huge inventories and lower prices. They gained a foothold that they built on later, increasingly displacing the American companies.

Now, however, the roles may have reversed, said Mr Patrick McGibbon, the machine tool industry specialist at the US Department of Commerce. Japanese company backlogs, which used to run just three months, have now reached almost six months, and the time may be ripe for Americans to step in.

Exports indeed seem to be the main hope for a US industry comeback given that the US economy is on the brink of a recession and the domestic market is likely to stay soft well into 1991.

Meanwhile, with Japan, Mexico and Europe still buying, Mr Blakeman says, "We must keep the pressure on for overseas sales."

Duty 'may drive Taiwan out of US market'

TAIWAN textile makers said the US decision to impose a 21.38 per cent anti-dumping duty on man-made fibre sweaters from the island was unfair and would drive them out of the US market, Reuter reports from Taipei.

The duty was the highest of the three imposed by the US International Trade Commission on sweater imports from Taiwan, Hong Kong and South Korea.

Mr Chien Po-sun of the Taiwan Sweater Industry Association said: "It's unfair and will be a hard blow for us because our exporters can not compete with their rivals in the US market."

He said Taiwan sweater exporters could be driven out of the US market if the ruling was enforced. Taiwan's sweater exports to the US fell 62 per cent in volume and 59 per cent in value in the first eight months of 1990 from a year earlier.

Ruling angers Hong Kong textile manufacturers

By Angus Foster in Hong Kong

HONG KONG textile and other manufacturers reacted with a mixture of worry and anger to the ruling by the US International Trade Commission that companies in the colony have dumped man-made fibre sweaters in the US market and caused damage to US manufacturers.

Companies fear the ruling could spawn a flood of similar actions by the US and other countries against exporters from Hong Kong and Asia. They are angry because they feel the method of investigating dumping is unfair.

Mr Henry Tang, chairman of the Hong Kong Woollen and Synthetic Knitting Manufacturers Association, said the decision was a "glaring example" of protectionism. "They've discovered another tool with which to kick us in the teeth," he said.

Many Hong Kong businessmen think competitors in their major export markets are using dumping allegations as a

trade weapon. According to garment exporters, US manufacturers of man-made fibre knitwear launched the complaint in a bid to sustain sales as the market in the US for their material began to contract because of changing fashions.

Ms Miranda Chiu, Hong Kong deputy director of trade, said the ruling was especially surprising since man-made sweaters are under quota, and therefore protected by the Multi-Fibre Arrangement. Because of the quota, companies cannot sell into export markets to gain market share, the usual reason for dumping.

"We cannot ship any more than they allow us to ship so how can it be predatory pricing?" asked Mr Tang, who is also managing director of Peninsula Knitwear, a company which was not investigated. "Our aim is to make as much money as possible, not to subsidise the US consumer," he said. Last year Hong Kong

US Man-Made Fibre Sweater Market 1988

	Dozens (m)	Value (\$m)
Total imports	10.05	773.0
Imports from:		
Taiwan	3.19	263.2
South Korea	3.28	284.6
Hong Kong	1.12	83.9
Domestic Production	3.66	800.0

Source: US National Knitwear and Sportswear Association

exported \$208.8m (£107.07m) worth of sweaters to the US. In the first seven months of this year, however, and before the ITC made its ruling, exports fell about 15 per cent year on year, according to Hong Kong trade department figures.

Exporters claim the slowdown is largely because of uncertainty among US buyers about the outcome of the investigation, which was first proposed a year ago. "In some

ways the US knitwear industry had already won, before the ruling came through," one exporter said.

Hong Kong now fears other countries, seeing the successful action taken in the US, will follow suit. Canada is rumoured to be preparing dumping allegations against Hong Kong exporters of man-made and natural sweaters. Mexico has lodged a dumping allegation against Hong Kong denim manufacturers and the EC is continuing investigations into audio tapes from the colony.

In the most bizarre example so far, Turkey considered a complaint against Hong Kong manufacturers of zips although the case was dropped because the volume of trade was so low.

Dumping is defined as selling in an export market at a lower price than in the exporter's domestic market. When, as with most Hong Kong companies, domestic sales are negligi-

UK NEWS

Meeting at IMO headquarters may resolve dispute over miners' cash

NUM raises hopes of settlement in Paris

By Our Labour Staff

ONE OF four men leading the National Union of Mineworkers' claim to more than £1m of disputed funds said yesterday the chances of reaching a settlement next week had increased.

Mr Henry Richardson, president of the NUM in Nottinghamshire, was speaking after the four men had interviewed Mr Norman West, European MP for South Yorkshire, and a signatory to one of the disputed accounts.

Mr Richardson said Mr West had provided very good information.

As a result, he was more hopeful that agreement could be reached on Monday when the four visit the Paris headquarters of the International Miners' Organisation with Mr Arthur Scargill, president of the IMO and the NUM, and Mr Peter Heathfield, NUM secretary.

In London, four Soviet miners said they wanted the money returned to the Soviet Union where it was raised.

Speaking after being interviewed by fraud squad detectives, they said they were

angry that money collected in their country during the 1984-85 pits strike is with the IMO and not with the miners for whom they say it was intended.

Detective deputy chief superintendent Tony Mastradick, leading the inquiry, said last night that evidence provided by the miners had yet to be fully assessed. He said other individuals will be interviewed and indicated there were sufficient grounds for Scotland Yard to broaden its intervention in the controversy.

Mr Scargill, speaking in Blackpool, where he was attending the TUC annual congress, said he was not concerned about any questions the police were asking. He said he hoped negotiations in Paris would lead to a settlement.

The dispute between the IMO and NUM surrounds the intentions of the Soviet miners for the funds they collected. Mr Scargill said the conflict, confusion and disagreement came from the Soviet Union and not from himself or Mr Heathfield.

Report claims sharp decline in reading ability

By Richard Evans

A SHARP decline in children's reading ability in state primary schools is claimed in a report published yesterday, which shows a 50 per cent increase since 1985 in the number of seven-year-olds with severe reading difficulties.

The report, *Sponsored Reading Failure*, was extensively leaked two months ago when Mr John MacGregor, Education Secretary, decided to launch two separate studies to assess the facts in what has become an emotive issue over teaching methods.

Inspectors are compiling a report on current methods of teaching reading in primary schools, and the School Examination and Assessment Council is surveying existing local authority evidence of reading skills among seven-year-olds, reporting on recent trends and standards. Both studies are due to be completed by December.

Mr MacGregor will then decide what action to take, and the indications are that, if he finds there has been a real decline in standards, he will support a return to more traditional methods of teaching.

The Education Secretary welcomed yesterday's report by a group of educational psychologists and said it was clear the issue was one of teaching methods rather than educational resources.

He said he intended to meet the authors of the report shortly.

POWER INDUSTRY

UK Government supports pressurised water reactor

By David Thomas, Resources Editor

THE UK Government yesterday gave planning consent for a new pressurised water reactor nuclear power station to be built at Hinkley Point in Somerset by Nuclear Electric, the state-owned operator of nuclear stations in England and Wales.

Mr John Wakeham, Energy Secretary, indicated his strong support for nuclear power when he published the 3,000 page report of Mr Michael Barnes QC, the inspector who conducted the year long inquiry into the Hinkley Point application.

Nevertheless, a final go ahead for the Hinkley station will have to wait until the Government's review of the prospects for nuclear power, which is scheduled for 1994.

Now that planning consent has been given, the review will in effect be about whether to proceed immediately in 1994 to build the Hinkley station, which could be completed by the year 2002.

Mr Barnes concluded that the delay in starting the proposed 1,200 megawatts Hinkley station would add £154m to the capital cost, bringing the total cost to £1.7bn in 1987 prices.

Environmental organisations last night criticised the Government's decision, which was described as "bizarre, dated and irrelevant" by Friends of



John Wakeham

the Earth.

The Council for the Protection of Rural England said it ignored the evidence of escalating costs in nuclear power, which was attacked by Greenpeace as "a dead industry - it is grossly uneconomic, unsafe and unnecessary."

National Power and PowerGen, the two generating companies in England and Wales heading for privatisation, are also likely to be concerned, particularly since Mr Wakeham indicated that he might try to extend the subsidy for nuclear power, known as the nuclear levy, beyond its current phase-out date of 1998.

Electricity industry insiders

believe that an attempt to extend the nuclear levy would inevitably lead to a complaint by the privatised companies to the European Commission competition authorities.

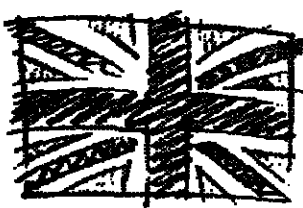
Mr Barnes concluded that a new nuclear station would generate more expensive electricity than a new coal, or gas-fired, station for some time.

Nevertheless, he recommended planning consent because Hinkley would contribute to diversifying Britain's sources of energy and might help to combat acid rain and global warming. He dismissed protesters' safety concerns.

The inspector also said that 11,000-12,000 megawatts of new power stations, about a fifth of current capacity, would be needed by the end of the century. Mr Wakeham accepted there would be a shortfall, although he concluded that the inspector's figures were exaggerated.

Enterprise Oil, Britain's biggest independent oil company, announced a 59 per cent increase in interim profits after tax to £82m as production increased, exploration write-offs were lower than expected and interest income rose. On a pre-tax basis, profits rose 60 per cent to £102.3m. Production rose 30 per cent to 116,200 barrels a day of oil equivalent.

BRITAIN IN BRIEF



Met Office launches business aid

A long-range weather forecasting service was launched by the Meteorological Office aimed at helping businesses vulnerable to changing weather conditions.

The scheme is a further example of the more aggressive commercial policy followed by the Met Office since it became an independent agency with new commercial director in April.

A computer software package developed by Datasolve, includes 10-day forecasting along with historical and regional data.

UK package tours row

Lunn Poly, Britain's biggest travel agency chain, decided to stop selling more than 100,000 package holidays offered for sale by Airtours, the publicly quoted travel operator.

Lunn Poly has decided to take the unprecedented step in the travel trade of "blacklisting" Airtours holidays, alleging that it gives a "poor after-sales service to our customers."

This was last night denied by Airtours. Mr George Marcell, the company's marketing director, said: "Lunn Poly's decision to stop selling our holidays is a result of our refusal to accept the unrealistic levels of commission they are seeking."

Ferry users 'at risk'

Ferry passengers are still at risk from a lack of safety precautions three years after the Zeebrugge ferry disaster, the Consumers' Association claims in the latest issue of its 'Holl-



Major meets Hashimoto ahead of Washington talks

Chancellor of the Exchequer Mr John Major welcomed his Japanese counterpart Ryutaro Hashimoto to London for talks ahead of top-level international economic discussions in Washington. Mr Hashimoto is in Europe to discuss financial aspects of the Gulf crisis.

day Which? magazine.

The association says that a report of safety experts, asked to investigate evacuation procedures from ferries, found "inadequate safety regulations, confusing signs, old-fashioned equipment and emergency instructions in marine jargon."

The magazine wants to see an independent public transport safety commission established to research and monitor safety standards on ferries. It also urges the Government to force ferry operators to update and retrofit older ships which do not meet modern safety standards.

Council to sell old masters

Derbyshire County Council, which needs to make savings because of the introduction of the per capita tax levied for local services, is to sell off some paintings from its arts collection.

The decision, sanctioned by the council's education committee, involves up to 19 paintings including works by Durer, Goya, Lowry and Rembrandt.

The committee met against an acrimonious background of argument about the legitimacy

of selling cultural investments to meet short-term financial commitments.

Blast damages Royal Navy ship

An explosion on Wednesday ripped through a British Royal Navy ship being constructed in a Belfast shipyard. Nobody was hurt in the blast which followed a telephoned bomb warning, police said. There was no immediate claim of responsibility.

Construction of the £100m (£195m) Royal Navy supply vessel Fort William was nearing completion at the Harland and Wolff shipyard.

Drug seizures increase by half

Cocaine seizures by police and customs rose by 50 per cent last year to a record 500 kilos, according to figures published by the Home Office.

The drug, used to produce the highly addictive "crack" posed a "threat that must not be ignored," Home Office Minister John Patten warned.

Len Hutton dies at 74

Legendary cricketer Sir Leonard Hutton - a prince of batsmen and a Boys Own hero for three decades - died today after undergoing an emergency operation. He was 74.

Sir Len, who played the greatest Test innings ever by an Englishman when he hit 364 against Australia's all-conquering Australians in 1938, collapsed at his home in the early hours.

The man who, as England captain in 1953, recaptured the Ashes against Australia during Coronation Year and sent the country into raptures, was rushed to Kingston Hospital, Surrey in the south of England. A hospital spokesman said Sir Len underwent emergency surgery for a ruptured aortic aneurism.

Scottish talks

Mr Michael Forsyth, the chairman of the Scottish Conservative Party, was due to meet Mrs Margaret Thatcher, the Prime Minister, last night amid speculation that he may be forced to step down from his post.

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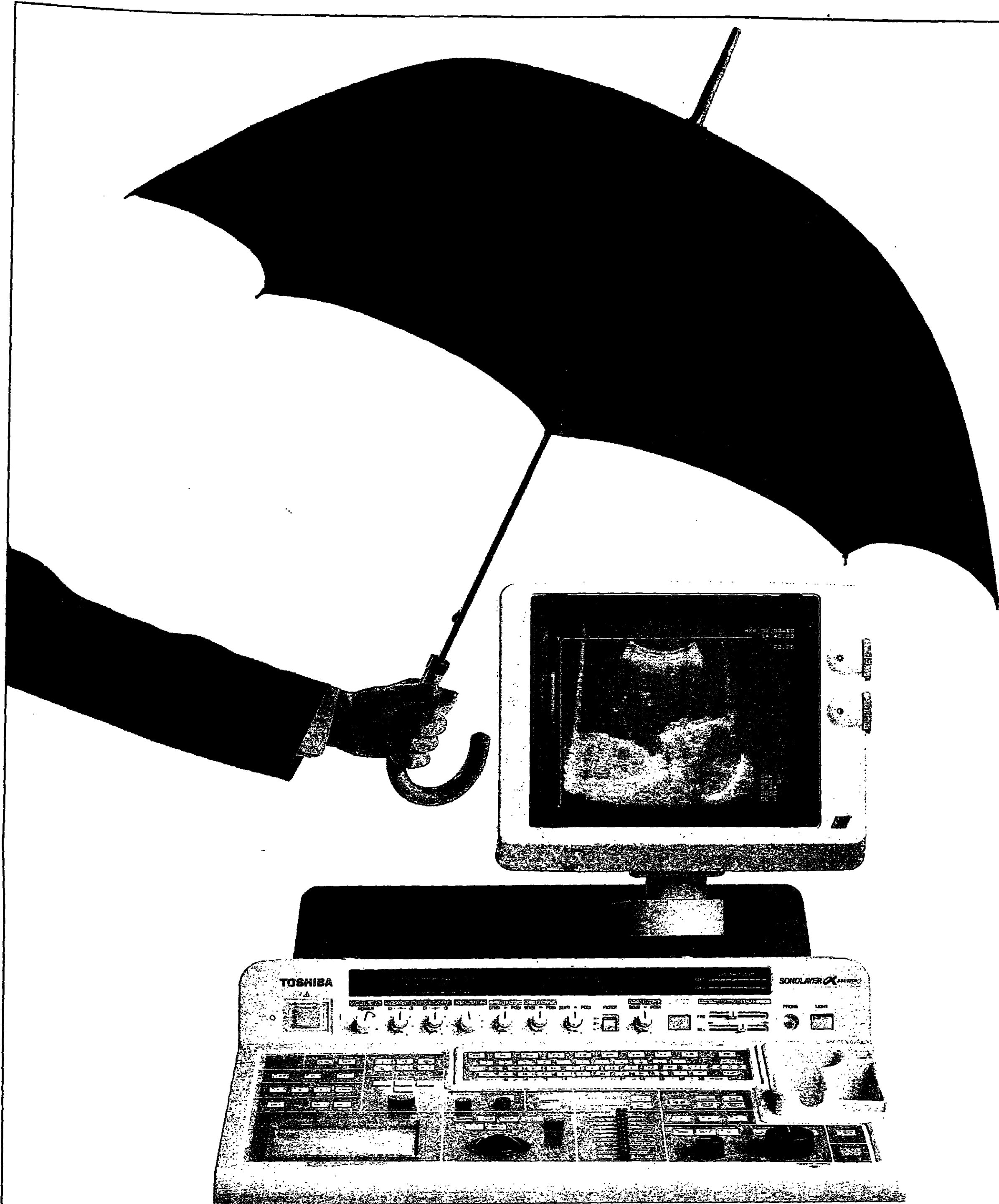
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UK NEWS

Newly created ICI Europe to be based at Everberg, near Brussels

ICI prepares managers for 1992 market

By Clive Cookson

IMPERIAL Chemical Industries, the largest UK-based manufacturing company, is to carry out a complete overhaul of its European management structure, in preparation for the introduction of a single European market after 1992.

Latest chapter from tales of the riverbank

By Richard Tomkins

A UK property company is planning to start a high-speed passenger ferry service to carry commuters along the Thames between Dartford in Kent and central London.

In the next few days it will begin trials on the Thames with a Norwegian-built air-cushion catamaran seating 330 people and capable of speeds up to 50 knots.

If the trials are successful, the company will shortly afterwards announce plans for financing the launch of a regular commuter service between Dartford and London using a fleet of vessels built to a similar design.

The service is planned by White Horse Holdings, a private property investment and trading group chaired by Mr Hamish Orr-Ewing, a former chairman of Jaguar Cars and Rank Xerox.

Mr Peter Lay, White Horse's joint chief executive, said the main purpose of the service would be to provide a fast, non-stop commuter link between the Dartford area and central London, though off-peak services might call at other points.

For the purpose of the trial, White Horse is borrowing the 35-metre Cirrus 120 surface effect ship 'Sant' Agata' from its builders, Brodrene of Norway.

The last attempt to start a high-speed passenger service up the Thames into the capital was P&O's ill-fated attempt to start a jetfoil service between London and Zeebrugge in the 1970s. It failed because of repeated mechanical breakdowns.

new organisation called ICI Europe based at Everberg, near Brussels. It will be supported by six regional centres.

The reorganisation "provides ICI with a much simpler and more cohesive structure than exists at present," said Mr David Beynon, previously a director of ICI Chemical and Polymers, who has been appointed Chairman of ICI Europe.

"Our prime objective is to meet the changing needs of our customers," says Mr Tom Hutchison, the ICI main board director responsible for Europe. "The single European market will affect the way in which our customers organise their own businesses. They will be looking for fewer suppliers and a more integrated relationship with companies supplying them."

But the company will also reap a benefit from cost savings, as it cuts out unnecessary duplication of facilities such as offices, computers and legal services to support the current total of 75 different ICI companies in 15 countries. Internal estimates suggest that the savings could amount to £25m-£30m a year.

Details on management: Page 15.

Survey of more than 400 British companies by CBI/FT

Weakening UK economy reduces import demand

By Peter Norman, Economics Correspondent

BRITAIN'S weakening economy is reducing demand for imports in the retail, wholesale and motor trades, according to the latest Confederation of British Industry/Financial Times distributive trades survey.

The survey, which polled 434 companies in the second half of August, found that annual sales growth was subdued among retailers while sales of wholesalers and motor traders were lower than last year.

Mr Nigel Whitaker, the chairman of the CBI's distributive trades panel, also said anecdotal evidence indicated that retail sales in London were being affected by the reluctance of Middle East and US visitors to spend as much as usual. "Those from the Middle East are no doubt worried by the Gulf crisis; and those from the US by the weakness of the dollar," he said.

However, Mr Whitaker said the decline in such sales was neither "drastic nor dramatic" in the context of the retail sector as a whole. Here the Government's high interest rate policy continued to be the major factor affecting business.

Lower priced goods and regular purchases, including food and health care, continued to perform relatively well, he said. Spending related to the housing market such as consumer durables, household textiles, furniture and carpets were all down on last year.

Mr Whitaker said that

Britain's motor traders are experiencing "particularly difficult times" and reported sales well down on last year's volumes in August despite the introduction of the new "H" registration plate. An overwhelming majority said they expected their overall business situation would deteriorate in the next three months.

As demand has fallen, imported vehicles have made up a declining proportion of motor traders' supplies, with import penetration falling in August to its lowest level in three years. Wholesalers reported lower import penetration last month for the first time in the survey's seven year history while retailers said the growth of their imported supplies slowed.

Mr Whitaker said the reduced import penetration

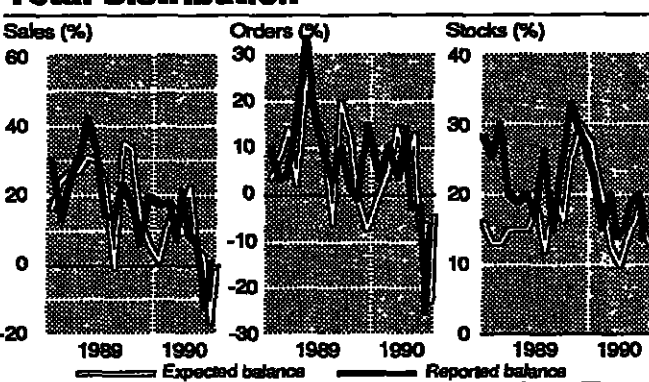
was probably a sign that UK manufacturers were making a bigger effort to sell their goods in the depressed British market.

UK new car sales fell by 13.5 per cent in August to 432,867 from the record 500,112 achieved last year, accelerating the recession in the British new vehicle market, writes Kevin Done.

At the same time new commercial vehicle sales plunged by 25.9 per cent in August to 40,909 according to figures released yesterday by the Society of Motor Manufacturers and Traders.

August is the most important vehicle sales month of the year, accounting for more than a fifth of annual new car registrations with demand stimulated by the change of registration prefix.

Total Distribution



Bleak view: Welsh sheep farmer Emyr Owen and dog Ben at his Saphle Farm in Clwyd

Bleak view from the Welsh hills

Paul Cheeseright meets a farmer losing patience with talking while his French counterparts ambush trucks carrying British sheep

MIST brooded over the broken Welsh hills of Saphle Farm, a climatic metaphor for the mood of Emyr Owen. "I don't think Mrs Thatcher wants agriculture in this country to survive," he said.

A fifth-generation farmer, Mr Owen, 36, was as depressed as the drizzle was itself depressing. On Tuesday, he took 50 yearling sheep to the market and got an average price of £37 each. Last year, at the same time, he made an average £22.50. "I hope my son goes for something else," he muttered. "We don't know what's in front of us."

Next week he will take ewes to market, but without enthusiasm. He believes the whole-sale buyers cannot afford to take the gamble of buying for fear of being left with thousands of sheep on their hands.

It is not much use asking whether the hill country of Wales might be used for something else. "People down country can do anything with their land," Mr Owen said. "There's one choice here, and that's

sheep. If the Government wants to keep people in the countryside, they'll have to give us more support."

Saphle Farm is at the end of the road leading to Llanarmon, where the carriage way becomes single track. The stone farmhouse sits in the crook of the hills, down the Ceiriog valley, south of Llangollen in North Wales.

The Owens, Emyr and his wife Eleri, Clwyd County Council tenants, have been there since 1981. Rent is £3,000 a year subject to three-yearly reviews. It has gone up a third in eight years, a rise a shopkeeper would consider modest.

Still, Mr Owen said: "It's a struggle to pay the rent at the moment." He calculated his income would be down this year by more than £6,000, although he was evasive about precisely what he earns. "There's enough just about to survive, but there's nothing left to invest in the farm," he said.

Lack of investment means he must forgo reseeded, putting up new sheep pens, and so

on. That will in turn halt growth of productivity. "We're going back years, we are."

There are about 900 sheep and 40 beef cattle at Saphle Farm, and the strain of tending them is beginning to tell.

"Everything we are buying is going up with inflation and we're taking a 20 to 25 per cent drop in what we're selling. There is something wrong somewhere," Mr Owen said.

He can produce auction receipts showing that this year lambs of 17kg were selling for nearly £7 less than they were in 1983. "Every farmer in this valley could tell you the same," he insisted.

The Owens feel let down and angry. "Everybody else's wage seems to go up with inflation. Ours is coming down."

"That is why Mr Owen took a role in organising a meeting of local farmers in Irlanrwst on Wednesday night."

Farmers are casting around, looking for a defence against declining incomes, and searching for weapons to use against the French. "Why should we let them bring stuff into our

country, while they're doing what they want with our products?" Mr Owen asked.

"All we are asking for is what we're entitled to," by which he meant access to the French market.

His views about France veer towards the unprintable. He is not clear what might be done, although he would like to see a halt in the UK to the purchase of French products.

But he is none too happy either about the Farmers Union of Wales, and he despairs of the Government. What he does want is pressure on them both to do something, anything. He does not believe the Welsh farmer obtains the same degree of protection against falling markets as the French farmer.

Such complaints about the farmer's lot have been rumbling around Wales for some weeks. Now the farmers are banding together outside their own union. "There's been a lot of talking," said Mr Owen, adding: "It has got to go a bit further than talking now."

Commodities, Page 34

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● The future of tourism in the era of Disneyland
Page 2

FINANCIAL TIMES SURVEY

KENT

Friday September 7 1990

● High-speed rail delay seems a hollow victory
Page 4



A view of Charing, a small town near Ashford

KENT, where the Channel Tunnel will make its not universally welcome appearance in 1993, encapsulates in miniature many of the key issues Britain as a whole will confront in the coming decade. Not least important, the political ambivalence felt by Mrs Thatcher and many others towards closer integration with Europe.

Similarly relevant is the need to strike a balance between development and protecting the environment. But perhaps not significant of all is the persistent failure sufficiently to invest in infrastructure.

These are a considerations that will have to be faced if Britain is not to be marginalised within Europe, despite having established the first fixed physical link in recorded history.

In addition, Kent has problems of its own, most notably the need to take advantage of the development opportunities the tunnel offers, while at the same time ensuring that his conservative, conservation-minded county does not become swamped with industrial estates, car parks and traffic jams.

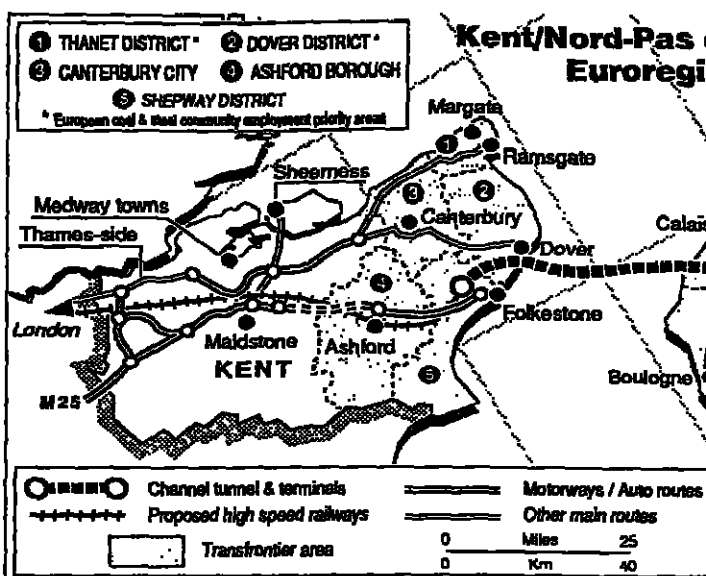
At the same time, the county authorities and elected representatives do not want to be bypassed altogether, with high speed trains whisking people and goods directly to

London arguably and further north.

Kent is conventionally thought of as a fully-fledged part of the prosperous south-east. In reality, despite the proximity of London, large parts of the county share problems in common with Cornwall - out on a limb, surrounded largely by the sea, with poor road and rail communications. There are also areas of high unemployment and deprivation arising from the collapse of industries such as coal-mining and the decline of others such as old-style tourism, farming and engineering in the north of the county.

While the jobless total for the county as a whole is 3.5 per cent, in Thanet - the Margate, Broadstairs, Ramsgate peninsula - unemployment remains at 7.6 per cent, well above the average for the south-east. In Dover, the impact of unemployment from declining old industries has been alleviated temporarily by the 6,500 jobs created by the construction of the Channel Tunnel.

Kent's economic problems have meant that 130,000 people, or around 15 per cent of the workforce of 900,000, commute to London each day. These are not just the so-called gin and tonic commuters from well-to-do dormitory towns in west Kent. They include 25,000 travellers from the poorer Medway towns of Rochester



The Channel Tunnel, due to open in 1993, has focused attention on the opportunity the county has to

attract new investment. Kent's economy has revived since the M25 was completed and links are being forged with the Nord-Pas de Calais in France, writes Stewart Dalby

A tunnel of opportunity

and Chatham. As one council planner puts it: "Nobody commutes to London for fun." British Rail's trains are often dirty, disgusting and overcrowded, and arrive late. But London is where the work is, and the road system inside the M25 is an impossible jangle.

To listen to some of the crustier denizens of dormitory towns like Tunbridge Wells, Kent County Council sees the answer to the employment problem as getting Kent to secede not just from London but from the UK. Mr Paul Sabin, the not-so-crusty chief executive of the county council, who is a noted Europhile, says: "When

there is an international passenger terminal at Ashford and another at Calais, commuting across the Channel will be significantly easier for many than the journey to London."

Mr Sabin does not see the centre of gravity of Kent shifting overnight, the minute the tunnel is open. At first it will be health and immigration officials as well as police and freight forwarding companies. But the movement of people as well as goods will be facilitated as the harmonisation of procedures starts - in particular when the EC internal market measures begin taking effect from January 1993.

Nor is it just a question of people using the tunnel as an escape route from the pressure.

The county council is currently involved with the Regional Council of Nord-Pas de Calais in establishing the two areas - Kent with its 1.5m people and the Nord-Pas de Calais with its 4.5m - as a recognised Euro-region; albeit as the only one in the Community with a stretch of water bigger than a river dividing it.

A Transfrontier Development Programme is going through the machinery in Brussels. If the battery of proposals is accepted, then the region could qualify for aid under Article 10 of the European Regional Development Fund (ERDF).

Kent has already received assistance from the Social Fund and the European Coal and Steel Community Fund. But this is small beer compared with what could start flowing from the regional fund.

Mr Tony Hart, leader of Kent County Council, reckons that in 1986 the county received £46,000 from the EC and something like £16m last year. Aid under the Transfrontier Programme could amount to £100m. The programme involves such projects as the production of a joint technology opportunities catalogue and the establishment of a development opportunities database. Later on, there could be infrastructure aid.

No one pretends that linking up with the Nord-Pas de Calais region is a panacea for Kent's ills. Everyone accepts that Nord-Pas de Calais, which also receives French government aid (Kent gets little direct assistance from the UK Government, although there are some enterprise zones in North Kent) will receive the lion's share of ERDF assistance.

While some distribution companies and manufacturing concerns will want to set up in France, others for reasons of language, culture and familiarity will want to be in Kent. Japanese concerns in particular are keen to be in English-speaking countries in Europe.

However, the fact that as part of the same Euro-region Kent will be participating with, rather than competing against, Nord-Pas de Calais could be important in Kent's efforts to maintain its environment, and avoid what Mr Hart calls the rape of the county.

Industrial land in Nord-Pas de Calais is not only significantly cheaper than in Kent (at £40,000 per sq ft, some 10 times cheaper), it is also more abundant. The Channel Tunnel, Kent Impact Study 1990, stresses the point, noting that Kent is making some 1,000 hectares (2,200 acres) available for industrial development to meet the demand which is welling up.

In comparison, a dozen major schemes in Dunkirk and Calais alone would give more than three times the total Kent industrial land total.

The knowledge that there is land aplenty in the same region, but in France should be a blessing for Kent. It should allow the authorities to direct high quality investment in an orderly fashion to places where it wants it to go, rather than let it grow up haphazardly. This would help safeguard the environment.

Despite this, the Channel Tunnel has not received an unqualified welcome from the people of Kent. It is not so much naked, if mildly articulated, xenophobia about the

IN THIS SURVEY

The economy: deprived areas see prospect of new investment

Tourist centres: Margate and Ramsgate in a time warp
Hemne Bay and Whitstable: revival plans

Channel Tunnel-1: county may miss out
Channel Tunnel-2: catalyst for ports

Communications network: county held back by weak links

High-speed rail delay: a hollow victory
Farming: hop prices take a tumble

KEY FACTS/TRANSPORT PROJECTS MAP

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Jim Kelly on the impact of the Channel Tunnel

County may miss out

A MILLION Japanese cameras have clicked in front of the simple white stone memorial which stands at a Kent roadside near the ancient town of Gillingham.

A plaque commemorates William Adams, pilot general of the parish, who became the first Englishman to set foot in Japan and was later immortalised as Shogun. Nearby in the town the official council street sign for William Adams Way boasts a Japanese translation.

Will Adams' journey east, landing on the shores of Japan in 1600, is mirrored today by those who come west to Kent: excited by the Channel Tunnel, the single market of 1992 and Kent's proximity to London.

Never has interest been quiet so frenetic; not just from Japan, but from the US, Scandinavia, Northern Europe and from the rest of the UK.

The economy of Kent, a detached and intricate network with a history stretching back 1,000 years, is shortly to be joined by umbilical cord to continental Europe.

Like most births, the forthcoming event is being viewed with optimism and misgivings within the county: every midwife gathered around the Channel Tunnel workings sees a different future.

Will Kent, like the hinterland of Gatwick Airport or the affluent corridor of the M4, blossom in the new economic climate? Or will the county lose its locational advantage within the EC as the tunnel and its links bypass the local economy and feed the Midlands and London?

And what of greater events in Eastern Europe? Will those who sought an "English-speaking base" in the EC within Kent now decide that cheap labour and land closer to the centre of the new Europe offer a better site?

And while the tunnel may monopolise the headlines and the strategic planning, may not other, more mundane, develop-

ments actually affect the county's future more fundamentally? In a decade's time will the pundits say that the M25 brought more jobs to Kent than the tunnel?

For while the desire to locate in Kent may be strong, the environmental restrictions on growth may polarise growth to restricted areas and spill job-creating enterprise across the sea to the flat lands of the Pas de Calais.

The Channel Tunnel may remove the greatest barrier to easy trade with continental Europe but others remain. There are the physical constraints of documentation and border controls; there are technical barriers of differing product and legal requirements within the EC; and finally there are psychological barriers of travel under the sea.

The history of the economy of Kent is not yet simply a chapter in the history of the Channel Tunnel.

An Economic Strategy for Kent, from Kent County Council, points out that the dramatic improvement in the county's unemployment situation to just 3.8 per cent (27,000) "may be attributed to employment growth within the existing business base."

Increased demands for property are the result, according to the strategists, of proximity to London, 1992, European penetration of the UK market taking advantage of the favourable tax structure, and foreign investment, particularly from Japan, seeking an English-speaking base within the EC.

The completion of the London Orbital Motorway, the M25, has radically redefined the county to markets beyond London, the capital's two international airports and to the high technology industries of the M4 corridor.

But north-to-south communications are not so good and the council notes that £1.1bn worth of road schemes are needed by 2000: at current expenditure rates that programme will be finished in 2055.

Furthermore, the 1987 charter signed with Nord-Pas de Calais to lay the foundations of a Transfrontier Development Programme accepts that everything in the Garden of England may not be rosy. The charter, says the council, recognises that discussions with Brussels will attempt to offset the "adverse impact" on either side of the tunnel.

The county predicts a 10-20 per cent gain for the procurement related sector within Kent (principally energy and defence, financial services, an road and air transport). An increase in mergers and takeovers is expected, especially in aerospace, chemicals, paper and printing.

Consultants Matthews and Goodman of London, in a recent study of the tunnel's impact on the Kent economy, note: "The argument, however, could run the other way. Firms might decide that there is now



Andrew Rowe, Mid-Kent Tory MP, leads a march last year against the London to Channel Tunnel high-speed rail link

less need for a location in Kent because it is easier to export goods to Europe from their existing locations throughout the country."

They also point out that decentralisation from London peaked in 1985 and the regeneration of the capital's heartlands, particularly around the old docks, may stem this form of inward investment.

The Kent Economic Development Board is bullish about prospects in the county and proud of six major schemes under way which will provide 1,550 acres for development.

While inquiry rates at the board are 13 per cent down on last year, this is largely discounted by fears of recession and the impact of interest rates, along with uncertainty provided by the collapse of the Warsaw Bloc.

The major developments are headed by the much-heralded Kings Hill at West Malling near Maidstone: a 647-acre business park, 40 per cent of which is landscaped open space. High quality housing, leisure facilities and a conference centre give the development an impressive pedigree. It is being developed by Kent County Council and Rouse & Associates, an award-winning US corporation.

Orbital Park, Ashford, is designed to feed directly into the Channel Tunnel system and onto the extended M20 motorway link. The 100-acre park is being developed by Mountleigh Group, Eurotunnel Developments and Ashford Borough Council.

Kent International Business Park, on Thanet close to Kent International Airport, is an 165-acre park aimed at companies looking for a European base in advance of 1992 and the EC single market and developed by Wiggins Property Group.

Another strategic location is Crossways Business Park, just off the M25, and well placed for the completion in 1991 of the Thames Bridge and alongside Dartford International Ferry Terminal. Blue Circle is investing £500m in the area in the next five years: £160m in the 150-acre site.

The Eureka Science and Business Park at Ashford, developed by Trinity College, Cambridge, is designed to follow the success of the Cambridge Science Park. It is targeted at international companies and close contacts are being forged with the University of Kent and Wye College, Chatham Maritime, a 350-acre site, is discussed elsewhere in this survey.

Beyond these major sites there are still several thousand acres of available land in the county but environmental pressure on planning authorities is strong and it is worth contrasting the flat lands of the Nord-Pas de Calais with the constricted and intricately attractive Kent landscape.

Prices have certainly left the cheap bracket and the completion of the M25 was a particularly strong factor in a jump in prices in formerly depressed eastern Kent in 1988.

Dr Stephen Page, senior lecturer in tourism at Christ Church College, Canterbury, notes: "In terms of industrial development, infrastructure has greatly assisted recent expansions in the distribution industry (eg M&S, Tesco, Sainsbury) and east-west communications are relatively good. Cross-country routes have constrained development away from major arterial routes although much of the indigenous small-scale manufacturing and production has remained unaffected."

"It is also interesting to note that various surveys of London businesses to Kent after 1992-93 since future development sites and industrial land relatively expensive: (ie £20,000 an acre in Nord Pas de Calais; Ashford £550,000, Maid-

stone £700,000, Thanet £175,000, Sittingbourne £300,000). New Crossways Estate at Dartford £700,000 (close to M25)."

"Future growth will have to be carefully monitored in conjunction with the Kent Structure Plan due to the amount of 'green' space in the county. There are also many political issues with local authorities for/against future growth and this will ultimately affect the availability of potential sites."

"My view is that a spatial polarisation of different parts of Kent will be more marked in the 1990s and accessibility/infrastructure will be the key factor affecting growth in a European market."

This polarisation of economic development reflects the already intricate and varied nature of Kent and appears to be the best forward model for the development of the county up to the year 2000 and beyond: the opening of the Channel Tunnel will merely accentuate that trend.

One development is already creeping closer with the

NOT SINCE the Great Storm of 1887, which swept Winchelsea away and crippled the harbour at Romney, have Kent's ports faced a greater challenge from the sea.

The Channel Tunnel threatens literally to undermine their raison d'être by removing the barrier of the sea itself, while other developments dot the uncertain horizon.

One of the small clouds gathering in the distance is the issue of privatisation: but for some within the industry in Kent it promises to have a silver lining broad enough to revitalise the county's ports.

During the heat and fire of the Ridley affair, a seemingly innocent Commons question gave the Prime Minister a welcome breathing space.

Amid the clamour, Mr Roger Moate, MP for Faversham on the North Kent coast, asked: "Does my right hon Friend agree that, following the great success of the abolition of the dock labour scheme a year ago, there is now an urgent case for following it up with a new public enabling bill to allow the rapid development of other port enterprises by the privatisation of the outdated trust port structures?"

The Prime Minister was ready for this one: "There is a great deal in what my hon Friend says. The abolition of the dock labour scheme was a great success for the ports and their hinterlands. I understand that for other ports in the trust to be privatised it would have to be done by the private bill procedure, which is very cumbersome. We are looking into the possibility of an enabling bill so that they could be privatised more easily."

Privatisation - with the freedom to develop port industries, residential and leisure facilities - is just one of the options being pursued by Kent ports in their fight to compete with the Channel Tunnel.

Significantly, while the late 1980s were marked by cries of impending doom from the county's ports, they are now diversifying and developing new technology, as market segmentation forces them to seek profitable industrial niches.

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launch of Hoverspeed's SeaCat wave-piercing catamaran between Portsmouth and Cherbourg, cutting the ferry journey time in half. (But the withdrawal of a similar design from the Weymouth-Channel Islands-St Malo route due to poor performance in bad weather raises a question mark).

Mr Roger Vickerman, director of the Channel Tunnel Unit at the University of Kent, admits that one of the "minor league" ferry ports may go to the wall in the post-tunnel era, but he believes that the ferries have significant advantages.

While the tunnel may have looked state of the art on the drawing board five years ago Mr Vickerman points out that, once built, it will be difficult to improve: it is a fixed link in more ways than one.

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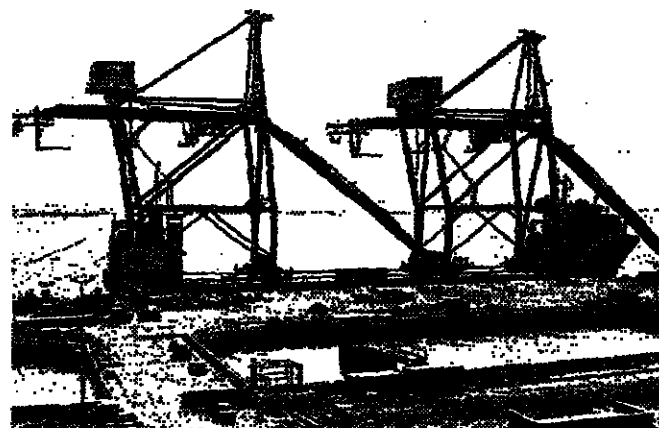
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The Channel Tunnel crossing saves time, but the ferry links, ironically, may benefit from the fact that they take longer: after all, a generation of lorry drivers has built the crossing into their working lives. Not only do night crossings provide a welcome break, time for food, sleep, and a wash and brush up: they also provide the tachograph with a vital off-duty spell.

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Removal of sea barrier is a challenge

Catalyst for ports



The first of Thamesport's £2.5m Italian-built container cranes arrives on a heavy lift vessel at the Isle of Grain in February

to be able to deliver the service its potential customers want. There is an enormous market there: much bigger than the forecasts."

After 1993 and the opening of the tunnel Mr Vickerman sees some opportunities for the smaller ports to gain an advantage, principally through the ending of customs and immigration services which will offer a greater relative saving on costs in the smaller ports.

Strategic long-term investment in the ports is continuing; particularly in developments designed to add value to imports. There is a growing feeling in the industry that the tunnel will be a white elephant financially - and that may not be entirely wishful thinking.

It was the ports which successfully lobbied the Government to make sure Section 42 of the Channel Tunnel Act ruled out subsidies for the high speed rail link: a crucial block which has in effect scuppered the project in the short term.

There is also a growing optimism that the Monopolies and Mergers Commission will lift its ban on co-operation between ferry companies on routes across the Channel: a

restriction seen as inefficient and costly by the industry.

Mr Paul Youden, corporate affairs manager at Dover, is upbeat about the future of this ancient gateway to continental Europe. In the past decade £100m has been invested in it, 135m travellers have passed through, with 16.5m tourist cars, 1m coaches, 7.5m lorries and 41m tonnes of cargo.

"The World's No 1 Ferry Port" operates 90 ferries and hovercraft a day out of the harbour. The port is now heavily into diversification: new facilities include a general cargo terminal with 8-8.5 metres of water. In the old Wellington Docks a marina-style development is planned. None of this, in financial terms, has been held back by the tunnel, says Mr Youden.

Marketing itself as "a port of excellence," Dover has a new £2.5m shopping centre and its cross-channel services include fax and telephone. Enthusiasm for the future of the ferry business is typified by Mr Youden's almost gleeful statement that "people don't like going down holes in the ground!" The general belief at the ports is that after a short

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The issue of privatisation at Dover is less clear-cut. The official stance is that there is no current advantage in seeking privatisation: especially as the Government might divert port taxes to the Exchequer while at present they are re-invested in the port.

Mr Peter Vincent, spokesman for Sheerness on the Thames Estuary, outlines three major projects designed to develop the port's "value added" role.

Sheerness, the UK's largest fruit importer, has opened a 100,000 sq ft cool store project valued at £3.5m for packaging, sorting and distribution.

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This port, with an annual turnover of £30m, is not equivalent to the others: the benefits of being freed from its charter are considerable: "We stand on our own - why not set us free?" argues Mr Vincent.

The vitality of the industry is probably best illustrated by the arrival of a new port on the scene: Thames Estuary Terminals at the Isle of Grain.

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The historic story of Kent's ports is a shifting one. After the Great Storm many may have thought the coast was doomed to silting and decline, its renaissance was remarkable and it may be that the threat of the Channel Tunnel was the catalyst needed to project the industry into the 21st century.

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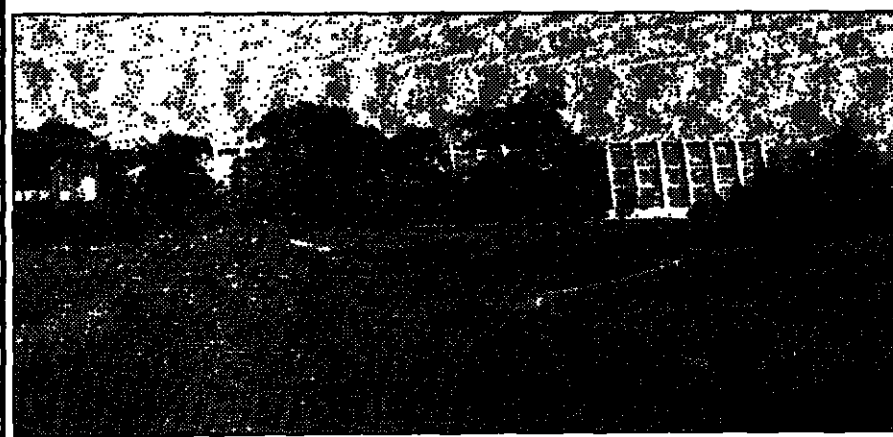
What a fantastic location!



EUREKA

EURO Research Park in Kent at Ashford - Eureka is the science and business park linking mainland Europe and the UK.

Located on the M20 Motorway, just 12 miles from the Channel Tunnel, Eureka provides a carefully landscaped environment of some 135 acres in which internationally-orientated companies will be able to establish a presence in the emerging New Europe.



London businesses do not envisage a mass exodus to Kent after 1992-93

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BASED ON SUCCESS

Eureka is based on Trinity College's internationally-renowned Cambridge Science Park. As such it has a pedigree second to none and will be a prestige location. It will reflect the high standards of design, landscaping, management and academic liaison which has placed Cambridge Science Park at the forefront of such development. In addition campus-style general offices will be available.

Like the Cambridge Science Park, Eureka is intended to meet the individual requirements of occupiers rather than adopting a standardised take-it-or-leave-it approach. It can provide tailor-made solutions to meet space needs. Sites of up to 40 acres are offered and rack-rented buildings will also be available.



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IDEALLY SITUATED

KENT 4

Stewart Dalby looks at the county's communications network

Held back by weak links

POOR COMMUNICATIONS have always been the bane of Kent's economy.

The lack of a proper road structure in east Kent is often cited as the main reason that Thanet has gone into economic decline. Unemployment in the area around Ramsgate and Margate is 7.6 per cent.

Not until the M25 was completed in the mid-1980s did the fortunes of the Medway towns, Chatham, Rochester and Gillingham begin to revive. The M25 made these towns more accessible not just to London but to the rest of the country.

The shortage of new investment until then to replace declining industries such as engineering and coal mining as well as tourism is given as a chief reason that so many Kent inhabitants work in London.

About 120,000 people (or 15 per cent of the workforce) commute to work, and the number has grown recently. They do so on trains which most people agree are inadequate to the task. The rolling stock is old, dirty and not always efficient.

The trains are almost invariably overcrowded. Driving in is barely an option for many people since inside the M25 the roads are a congested tangle for most of the working day.

The commuters come not only from the well-to-do dormitory towns like Tunbridge Wells in the west of the county, but also from the poorer Medway area.

Ostensibly, one reason for the poor infrastructure has been the difficulties with planning because Kent is comparatively overdeveloped and there is a lot of green belt and environmentally sensitive land.

However, Mr Tony Hart, leader of the Conservative-dominated Kent County Council, feels there are political considerations behind the bad communications. He points out that the county council has been Conservative for 100 years. All 16 of Kent's MPs are Tory. Kent is conceived as part of the prosperous south-east. It is close to London and part of its economy, particularly in the west is an overspill from the capital's economy.

Because it is so solidly Conservative, there has been seen to be little to gain politically by spending money. Not only Conservative governments of the recent years but others have seen little point in investing funds for roads in Kent.

The advent of the Channel Tunnel in 1993 has focused attention on Kent. Various assessments have been made

and Kent has carried out its own impact study. As far as railways are concerned Kent County Council has identified the needs as:

- to improve the efficiency of the existing passenger services;
- to provide comprehensive environmental protection on freight routes;
- to complete as soon as possible a high speed passenger rail link between the Channel Tunnel and London;
- to improve rail connections between Kent and the rest of the UK.

The commuters face overcrowding and delays because of a lack of capacity. Inter-city movements are inconvenient because of the slower trains used in Kent and the necessity to transfer from station to station across London.

The county council sees a need for more line capacity and better rolling stock to provide faster and more efficient services if the growing rail patronage is to be retained. The high speed rail link which the council sees as crucial remains problematic. Euro-Rail's proposals were rejected recently and the timing of the link is once again in question.

Although the additional road traffic expected to result from the opening of the Channel Tunnel is not large when compared with the general growth in Kent, it is, nevertheless, important at about 10 per cent in the year of opening.

The relative impact of this traffic is highly significant, however, because of the high proportion of heavy goods vehicles expected.

As the county council sees it, access to the European rail networks that the tunnel offers means a great opportunity for railways to compete successfully.

An opportunity for railways to compete with road for cargo

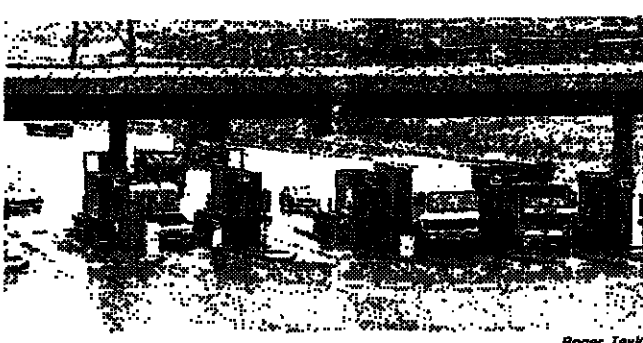
fully with road transport for large volumes of cargo.

In 1989 some 6,000 lorry movements a day carried goods through Kent to its ports. Each year it is estimated the increase in trade generates 300 extra daily movements. The council is anxious that as much as possible is diverted to rail. The rail network now has the capacity to carry around 8m tonnes of freight a year but that will only just meet the demand expected after the tunnel opens.

By 2010 the total demand for

KEY FACTS

Population: 1.5m
Workforce: 900,000
Number of commuters to London: 125,000 (estimate)
Unemployment rate: 3.8 per cent for the county as a whole, around 7.6 per cent for depressed areas, eg Thanet
Industrial land: It is estimated that some net 1,000 acres is or will be available for industrial/commercial purposes in the next few years.
Cost of industrial land: Industrial land, fully serviced, costs from £300,000 an acre in the north of the county to £170,000 in depressed Thanet
Housing: Four-bedroom detached houses in Thanet and other parts of east Kent cost as little as £100,000. In western Kent the going rate is nearer £200,000
Further information on investment: phone Maidstone 0622-694001 for the Economic Development Unit.



The Dartford Tunnel

Roger Taylor

freight through the tunnel and the remaining ports in Kent is likely to exceed 40m tonnes. Every million tonnes which can be sent by rail avoids more than 250 daily lorry movements on Kent's roads.

The construction of a high speed rail link to London would release capacity on the existing network for freight trains. British Rail has estimated that a practical capacity of 14m tonnes could be created in this way.

With or without the high speed link, however, a need existed to improve Kent's road network. It has been estimated that between 1982 and 1987 the number of lorries passing through Kent and its ports increased by 46 per cent. During this period the growth in national ports traffic was only 8 per cent.

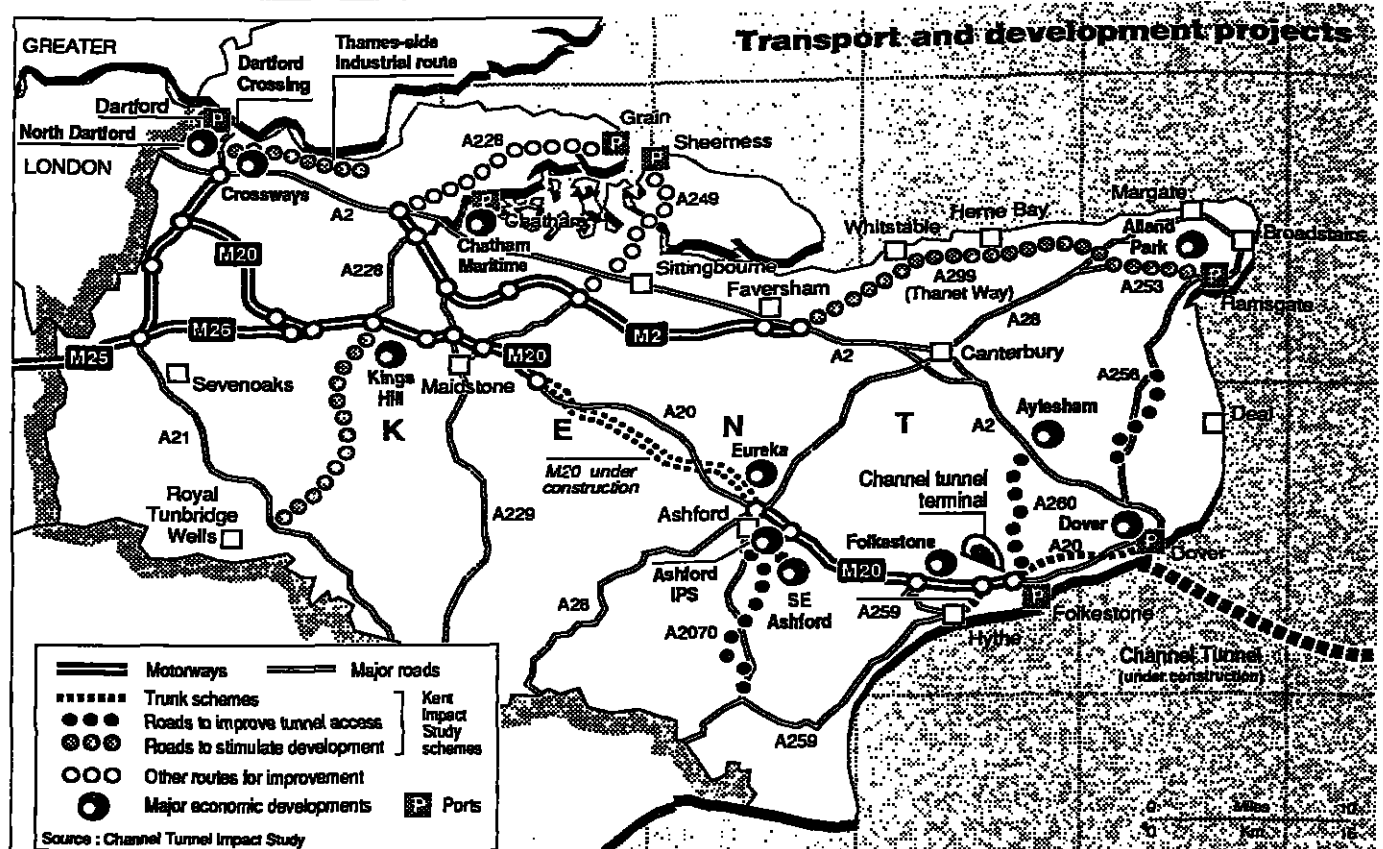
Between 1980 and 1989 traffic on major roads in Kent increased by 53 per cent, far more than the equivalent national growth of 37 per cent. In 1989 the County Surveyors Society investigated the total improvement requirements to meet the traffic forecasts for

the year 2001 on strategic roads in England. For the south-east region excluding London the investment required was estimated as being £4.6bn or 24 per cent of the total for England. The equivalent needs figure for Kent came to £1.8bn or 9 per cent of the total.

The Kent estimate comprised £667m work on motorways and other trunk roads and £1.1bn on primary and other routes for which the county council is the highway authority.

The total expected investment on county roads to the year 2001 based on spending in the five years up to 1988 would be around £436m, leaving a massive shortfall of £1.3bn.

While it seems unlikely that this kind of sum will be found to bring Kent's roads up to an ideal state, certain programmes are being carried out. Most important, the missing link in the M20 motorway between Maidstone and Ashford is being built and should be completed by the middle of 1991. There are also extensions and improvements to the M2, the M20, the A20 and the M25.



As for county roads, the Government has accepted a £80m programme in its entirety for purposes of the Transport Supplementary Grant (TSG). This comprises 10 schemes, bypasses and the like on Channel Tunnel routes.

Following the work of the Kent Impact Study (KIS), the county has also been seeking support for other special schemes whose purpose is to assist the economic development of those parts of Kent where jobs are likely to be lost as a result of the Channel Tunnel, and to improve the ability of the county as a whole to compete effectively with Northern France.

Again, there are 10 schemes in this programme which would cost £130m. This would embrace the Thameside Industrial route one, the A2033 Folkestone Harbour approach road and other improvements.

So far, only one scheme in this package has been accepted for TSG purposes. But the dualling of the A299, the so-called Thanet Way, at £80m is the costliest element of the programme and perhaps the most important as it would extend the M2 into Thanet and bring the run-down part of the county into the economic mainstream. At present the roads in Thanet are a spider's web.

Efforts are therefore being made to improve the county's inadequate infrastructure, but a lot more could be done.

Richard Tomkins deplores a hollow victory

A high-speed fiasco

IT WAS back in 1987 that the latest plans were drawn up for a dedicated high-speed railway link between London and the Channel Tunnel. Four years down the track, with many a nod cut, it is no exaggeration to call the affair a fiasco.

The idea was simple in principle. Once the way had been cleared for the construction of a Channel Tunnel to speed up travel between the UK and the Continent, it seemed to make sense to complete the job by using the tunnel to provide a high-speed passenger rail service between London and the nearest continental capitals - Paris and Brussels.

The French embraced the idea with enthusiasm. Already well advanced with the construction of a nationwide high-speed TGV network, they began work on a spur from the Paris-Brussels route to give both cities high-speed links with the tunnel from the day it opened in 1993.

But the British side was never going to be as easy. Unlike the TGV link, which passed through a sparsely populated part of rural France, Britain's line had to traverse Kent, a densely populated county crammed with articu-

late Tories who had no intention of having their homes blighted without a struggle.

Amid an upsurge of protest from the county, British Rail was faced with the need to incorporate ever more expensive tunnelling works and other environmental safeguards into the scheme to reduce concern over noise.

By 1989, with costs soaring from £1.25bn to more than £3bn, the Government blew the whistle and announced that it would call in the private sector to bring the project under control. The result was European Rail Link, a consortium comprising British Rail, Trafalgar House and BICC.

The Government hoped the private sector members of the consortium would devise an environmentally acceptable line that would pay for itself out of fare revenues. It was to be disappointed. The consortium did chip £500m off the cost of building the line, but found it still needed a massive injection of Government funds to reduce the outlay to a level that enabled it to achieve a commercial rate of return.

Mr Cecil Parkinson, the Transport Secretary, flatly rejected this proposal in June, asking the private sector of asking the state to underwrite the project's risks while it kept all the rewards. Instead, he passed the project back to British Rail, which has to come up with a fresh scheme acceptable not only to the Treasury, but to the people of Kent.

This further delay means Britain has little prospect of seeing a high-speed link between London and the Channel Tunnel at least until the turn of the century. In the intervening years, expresses from Paris and Brussels to London will travel at speeds of nearly 200 mph on the Conti-

nent, but will be limited to barely half that once they emerge at Folkestone because they will have to share existing tracks with other traffic.

For Kent, this temporary victory over the high-speed link seems a hollow one. Although the proposed alignment has been safeguarded between Folkestone and Hasting, the further delay to the finalisation of any route simply prolongs the blight which the county has hoped to avoid. In the meantime, it will still have to put up with the noise of the Channel Tunnel trains once the tunnel opens, whether they run on existing tracks or new ones: indeed, the county council has already drawn up a £3.8m programme of measures to counteract the noise of an extra 100 trains a day.

The delay also means the county will temporarily forgo one benefit which was held out as a lure to acceptance of the new line: the provision of capacity for high-speed commuter trains into London to relieve the hard-pressed rail services on existing routes. Worse, existing commuter trains are likely to be held up by the increased traffic.

Ultimately, however, Kent may yet have cause for muted celebration. Given the inevitability of the line's construction, the ferocity of the county's opposition will at least ensure that it is built to higher standards of environmental acceptability than might have been the case. Further, the county eventually stands to gain commuter services that will make its passengers the envy of the south-east. And the planned provision of a Channel Tunnel express station at Ashford will put Kent on the international map in a way that millions of pounds' worth of publicity could not have achieved.

Jim Kelly considers the prospects for the farming community

Hop prices take a tumble

Of the county's farm labour force of 454,000, some 46,000 are part-time workers and 73,000 casual or seasonal with 221,000 listed as partners, directors and spouses working on the holdings. Of the 4,700 significant holdings in the county, 2,500 are under 20 hectares and 4,000 under 100 hectares.

Mr Nigel Williams, Lecturer in Business Management at Wye College, Ashford (University of London), expects the tunnel to be a long-term catalyst for change in the county.

He points to the large number of "farming for a lifestyle" holdings in the county where the borderline between traditional farming and other activities is obscured and where owner-occupiers, clear of debt, can diversify to produce

income and protect their businesses in the long term.

Mr Robin Leigh-Pemberton, Governor of the Bank of England, is perhaps an untypical example: he owns a 2,300-acre estate with a 1,200-acre farm and 600 acres of woodland in what planners call an area of outstanding natural beauty in north Kent. In Who's Who his entry under "recreation" reads simply "country life".

Farm income in the county is higher than the average for the UK, but this obscures an uneven distribution.

The pattern of crops across the county is enormously varied and sugar beet is about the only major farm product not represented. A new arrival in linseed, which has returned to the landscape thanks to a

subsidy from the EC, keen on promoting an alternative to soya as a source of protein.

The over-riding predominance of horticulture is likely to be maintained with the Weald still producing half the UK's top fruit. But the decline of hops, due largely to the use of German hops in lager and new storage methods, has contributed to off-farm income with the conversion and sale of the old oast houses.

While dairying suffers from the very dry local climate, there is a possibility that the single market and Channel Tunnel could encourage a new industry to thrive: an efficient high-speed rail link would be a major factor in linking up with the French market.

But commercial farming is

increasingly complicated by other factors in Kent: the large stock of attractive old buildings is a particular source of income while environmental and leisure needs are adding to the pressures on land.

Hobby-farming, stables and riding schools, and the traditional "pick your own" horticulture all provide useful forms of income during a period of falling farm incomes in real terms.

The long-term disappearance of subsidies, both under Gatt and the EC, may indicate a painful transitional period: Mr Williams predicts that "those with high debts will be squeezed out of the industry".

Mr David Butterworth, regional horticultural policy adviser for the National

Farmers Union, believes the Kent horticultural industry has become highly competitive and flexible. Long before Henry VIII founded Tynham orchard, the county's farmers had taken advantage of the climate, the soils and the London market.

Kent still produces 60 per cent of the county's apples and pears and 30 per cent of the soft fruit. Hops, Mr Butterworth admits, are declining. "The price is appalling due to world overproduction. Hop production has halved in the last five years. I think brewers have some responsibility to use more European hops. At the moment the industry is pretty damn close to not being there."

One major fear is linked with Europe. Developments beyond the old Iron Curtain are unsettling for some Kent farmers who see the possibility of huge imports of cheap soft fruit and a corresponding decline in their own knowledge. Within the EC Mr Butterworth thinks the fruit market works well but emphasises that it is a subtle mechanism which can be upset by solitary imports of cheap fruit.

"With the Channel Tunnel we are reasonably optimistic that it will not alter the pattern of trade." But he believes the now delayed high-speed link to London would have a direct impact.

NFU membership in Kent is rising, at the moment touching 4,000, but an increasing number are hobby farmers and Mr Butterworth says that the total of full-time commercial farmers in Kent has halved in the past 20 years.

In the future he sees growth in leisure activities related to the environment and increasing production of flowers with garden produce. While 30 years ago a family might visit a farm to pick strawberries, today it was more likely to visit the farm to enjoy the landscape.

Mr Butterworth also sees further changes in marketing within the county: already noted for the number of its co-operative enterprises such as the long established Kent Veg at Birchenhead which this year celebrated 25 years in business.

Mr Butterworth says farmers toil for months to produce a good crop and then take it to a middleman with the attitude: "Here you are: get the best you can for it." He sees a future for better direct marketing.

Good farm shops are likely to become even more popular in the coming years, providing farmers with alternative income.

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While others wait for the Channel Tunnel to open and bring new business opportunities to the South East, the Garden Coast area of Folkestone, Hythe and Romney Marsh has already embarked on ambitious and exciting plans for the future of the towns and the surrounding area.

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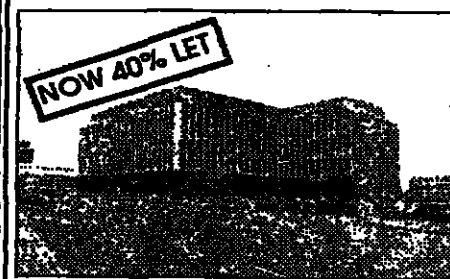
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MANAGEMENT

Imagine a European domestic appliance manufacturer designing a new range of refrigerators that do not use CFCs, the chemicals that are destroying the ozone layer in the upper atmosphere. That company is a prized customer of ICI, the UK-based chemicals giant. But until now it has been on the receiving end of a disparate barrage of approaches from salesmen and technical experts from different parts of ICI.

Yesterday, ICI announced a complete overhaul of its European organisation, which is intended to produce a far better co-ordinated approach to customers. Power and responsibility will be transferred from ICI subsidiaries in individual countries to a new regional management structure.

As a result the appliance manufacturer can expect to receive a single ICI technical and sales team to help it with fridge project as a whole. There will be representatives from ICI Chemicals and Polymers (providing new coolants that do not contain CFCs), ICI Polyurethanes (providing CFC-free insulating foam) and ICI Paints (providing a new hard-wearing finish for the fridge).

ICI's present European structure was never designed as a whole. It has grown up since 1960 when the company first became seriously involved on the continent. The 75 separate units report in different directions to ICI's main operating businesses.

Fifteen wholly-owned "national companies" now represent ICI in the individual European countries. But some ICI businesses work through these national companies and others operate independently through 30 different sales organisations.

According to David Beynon,

the chairman of ICI Europe, the new organisation "provides ICI with a much simpler and more cohesive structure than exists at present." The main changes are:

● ICI Europe, set up in Belgium in 1986 to oversee the company's continental activities, will be renamed ICI Europe. It will have much more power and responsibility, since the 15 national companies are being downgraded.

Beynon's team, based at Everberg close to Brussels airport, includes three new directors who will be responsible for personnel, finance and information systems. Beynon will chair a European Advisory Board, which will include European directors of the 10 ICI businesses.

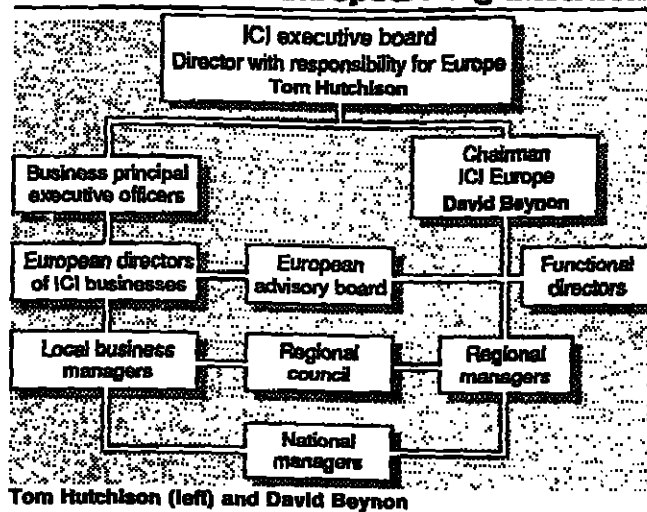
● Six regional centres will be created to provide functional support to those businesses. The regions are: Mid-Europe (West and East Germany, Austria, Switzerland); France; Italy; Benelux (Belgium, the Netherlands, Luxembourg); Iberia (Spain, Portugal); and Nordic (Denmark, Sweden, Norway, Finland).

● All European sales staff will report directly to one of the 10 ICI business headquarters. They will no longer be managed by the national companies, but by the ICI Europe board director responsible for Europe, supervised by the planning of the new structure. He says the reorganisation is a response to both external and internal developments.

Internally, ICI realised that the expansion of its European operations - continental sales increased 100-fold from £30m in 1960 to £3.2bn in 1989 through a combination of organic growth and acquisitions - had left it with an inefficient proliferation of business units and



ICI's new West European organisation



Tom Hutchison (left) and David Beynon

ICI proffers more corporate clout to its customers

Clive Cookson explains the rationale behind the UK group's restructuring in Europe

national companies.

External factors include the prospect of a single European market and the emergence of large corporate customers - multinationals such as Ford, Philips and Electrolux - which deal with their chemical suppliers on a Europe-wide basis and do not want to bother with national companies or small business units.

"Our prime objective is to meet the changing needs of our customers," says Hutchison. "The single European market will affect the way in which our customers organise their own businesses. They will be looking for fewer suppliers and

a more integrated relationship with companies supplying them. They will be seeking technological help to solve their product problems and develop their own markets."

ICI sells mainly to other manufacturers; it expects the number of customers to decrease during the 1990s as a result of mergers and joint ventures. "Overall the picture is one of fewer customers seeking fewer suppliers and expecting a total and highly responsive service package. ICI wants to meet these challenges and be a 'preferred' or 'first choice' supplier."

The European chemical mar-

ket is still fragmented in comparison with some of its customer industries. The top five European chemical companies (including ICI) supply only 20 per cent of the market - in contrast with, for example, the car market in which the top five producers account for 60 per cent of sales.

The study team which Hutchison set up early in 1989 to plan the reorganisation soon concluded that "we were hugely sub-optimal in terms of functional support for European sales," Hutchison says. "When we went into the marketplace we weren't adequately pulling together the

strengths of ICI's customer services. We needed to make a change that would give us more corporate clout."

The new organisation has a relatively simple parallel structure, with ICI Europe and its six regions providing functional services (such as finance, computing, health and safety) and the 10 ICI businesses providing specialist skills. "We decided that the day of the generalist in serving customers was coming to an end," says Hutchison.

Although ICI executives insist that the primary reason for the reorganisation is to provide a better service for cus-

tomers, the company will also benefit from cost savings, as it cuts out unnecessary duplication of facilities such as offices, computers and legal services. Internal estimates suggest that the savings could amount to £35m to £50m a year.

A significant new appointment is that of Derek Newman, who moves from ICI's computer centre in the UK where he is corporate information systems manager, to become information systems director for ICI Europe. His job will be to weld together a plethora of different computer and telecommunications systems into an effective European network.

Even though the national companies are being very much reduced in importance, they will not disappear entirely. "It's important to retain a senior national presence in each country," Beynon says. "We're going to have someone called a 'national manager' who will be ICI's corporate spokesman. We see this as a part-time role for a senior member of the ICI organisation in that country."

The one business which is expected to continue to organise European sales on a national basis is ICI Pharmaceuticals, because its main customers are the national health services. (Non-tariff barriers will continue to impede pharmaceuticals trade in the EC after 1992, with each country maintaining a different regulatory process for drugs.) All other ICI businesses are likely to appoint sales managers with transnational responsibilities.

The closure of some European offices will inevitably mean disruption for staff. But the company says there should be no overall loss of jobs. The number of ICI employees on the continent has grown from 800 in 1960 to 17,000 now, and

the growth is likely to continue. "Such growth, coupled with a control of recruitment to replace leavers, will in most locations absorb the effects of a changing organisation," Beynon says. "But where this proves not to be possible I am determined the consequences of our changes will be handled carefully and in full consultation with staff and their representatives."

The changes will not be imposed overnight but introduced gradually, he emphasises. Some important elements, such as the location of the regional centres for Benelux, Iberia and the Nordic countries, have not yet been decided. But the aim is to have the whole organisation fully operational in continental Western Europe by 1992.

Eastern Europe (apart from East Germany) is being left out of ICI Europe for the time being, though it may be included later in the 1990s - depending on the region's political and economic progress. Only last week ICI Poland was set up - a wholly-owned subsidiary similar to the national companies that are to be phased out in Western Europe.

The role of ICI's home territory in the new Europe is still to be decided. "A separate study is to be undertaken to determine the most appropriate structure to meet the needs of the UK and the Republic of Ireland," Beynon says.

"The UK needs to be integrated into Europe as a whole," Hutchison says. "It would be pointless to have a strategy for the European motor industry that didn't include the UK. But at the same time the UK is clearly different because ICI has its major infrastructure here."

What is one to make of a suggestion that IBM, Siemens, Philips, DEC, Xerox and Motorola forge a grand transatlantic alliance to counter the "Japanese threat" to the West's position in information technology?

It is suggested that these companies would exchange equity and develop business relationships, ranging from equity stakes to technology transfer, with more than 35 other companies involved in software design, and personal computer manufacture, among others.

This extraordinary idea is the child of Charles Ferguson, a former IBM employee and now a researcher at the Massachusetts Institute of Technology. He, along with many in industry and government, believes passionately that

Japan and the West: transatlantic keiretsu or cartel?

Simon Holberton discusses a xenophobic suggestion for information technology

the western electronics and computer industries are in danger of being put out of business by Japanese manufacturers. With Fujitsu's plans to take a large stake in ICL, Britain's producer of mainframe computers, Ferguson has probably found proof positive for his thesis.

He argues convincingly that digital technology has made unitary a broad range of industries, encompassing the photographic, audio, office equipment, and computer industries. Japanese manufacturers' strength and growing domi-

nance in this broadly defined information technology industry derives from their unique financial and business structures. The structure is called *keiretsu*, a Japanese word meaning a family of companies, which is the successor to the pre-Second World War mega-corporations known as *zaibatsu*.

It can apply to a bank-based system - a loose confederation of companies brought together by their common banker, say, Sumitomo Bank, and embracing steel, chemicals, machinery, and electronics, in the form of NEC corpo-

ration. Or, it can apply to a supply network which, in the case of NEC, embraces parts and components, electrical machinery, consumer electronics, information processing and telecommunications.

Is a transatlantic *keiretsu* the big answer to the big question the West's IT industry and those in government who care about it have been asking itself during the 1980s? The answer must be no, Ferguson produces a cogent analysis of the current state of the IT industry but he seems to misunderstand the nature of the giant groupings.

The Japanese *keiretsu* compete ferociously against each other both at home and abroad; they may encompass a broad range of industries but they generally limit themselves to participation in one main company in the industry. There is nothing at the centre of the transatlantic *keiretsu* he proposes - no central provider of finance, no dominant manufacturer with a defined supply line. What he instead proposes is a cartel.

Ferguson's language is that of "preferential relationships" and "friendly competitors". What he

suggests is a perfect example of the observation by Adam Smith that when one or more producers gather together they talk about ways to restrict trade.

The *keiretsu* system may have afforded Japanese industry some sort of competitive edge. As part of the Structural Impediments Initiative talks, concluded between the US and Japan in June the Japanese government has agreed to study the *keiretsu* and provide more information on transactions within the groups, which the US says may restrict opportunities for imports.

Ferguson says that people may find his ideas romantic, even xenophobic. They are that and also less internationalist than he would have us believe. At bottom they are about preserving America's leadership ("to maintain technically competitive non-Japanese capital equipment and components supply base") in the IT industry.

What we are seeing here is America in search of a new enemy now that the Cold War has been won. The metaphors that conflict spawned - the "loss" of China and the "present danger" of Soviet nuclear superiority - are in the process of being dusted off for application to Japan. If they are heeded we may all be worse off. "Harvard Business Review, July-August, 1990.

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TECHNOLOGY

Kevin Brown looks at an Australian sewage system which could help to solve Sydney's pollution woes

The great waste of a clean sea

Sydney, unkindly labelled the Sewer of the South Pacific, could almost have been designed to illustrate the environmental nightmare which hides behind the civilised facade of many modern cities. From the air, the city looks an inviting prospect, its spacious red roofed houses surrounded by cool green bush running down to golden beaches fringed by the blue Pacific.

But fly a little lower and you spot several huge brown stains spreading among the waves - the filthy outfall from the city's sewage system. To the shame of its natives, Sydney has by far the worst coastal pollution problem in Australia. A recent survey found only two of the dozens of beaches were safe for swimmers.

There are plenty of other problem areas elsewhere in the world. The human waste that floats by the boards of surfers on Bondi Beach is much the same as that which torments swimmers in much of Europe, Japan and North America. As public anger mounts, fuelled by the growing Green movement and by tougher regulatory action, water authorities throughout the developed world are moving towards a major improvement in the efficiency of their plants.

But big questions about how this should be done are being raised by a technological development by an Australian company which challenges the basis of existing sewage treatment systems, and points towards a future based on recycling waste rather than dumping it.

Most existing sewage systems, in Sydney and elsewhere, use clean water drawn from rivers or catchments areas as a carrier to transport waste through a pipe system to large sewage treatment plants, each of which might deal with the effluent of hundreds of thousands of people.

At the treatment plant, the effluent goes through up to three stages of treatment - primary, which removes large solids for incineration or disposal, secondary, which uses naturally occurring aerobic bacteria to break down remaining solids in agitated pools, and tertiary, which is intended to kill remaining bacteria and viruses by chemical additions.

The plants are usually sited within or close to cities because of the need to pump sewage along the community's pipe system. Many plants are capable of primary treatment only, because the huge land areas required for secondary

and tertiary treatment would be prohibitively expensive. The partially treated effluent is then dumped into the ocean, in the hope that it will degrade naturally as a result of salinity, sun, and turbulence.

Even where long outfalls discharge well away from the coastline, waste has a nasty habit of returning to the beaches. The result of this policy in Sydney is that every year the city's sewers dump into the ocean 106,000 tonnes of suspended solids and 24,000 tonnes of oils and greases. The effluent also contains 110,000 tonnes of biologically active nutrients, organic substances which are broken down by bacteria at the cost of reducing the available oxygen for plants and fish.

The most straightforward solution would be to upgrade existing plants to provide tertiary quality treatment. But that would probably require a big increase in land costs, and might lead to dangerous chemical discharges which could do more long-term damage.

An alternative system has been designed by Memtec, an Australian company specialising in filtration technology, in which sewage is broken down and cleaned using a combination of naturally occurring aerobic bacteria and physical filtration through polypropylene membrane fibres.

In the Memtec system, sewage is pumped into a bioreactor in which a diffused airflow maintains optimum conditions for a film of bacteria on a graphite suspension media. After passing through the bioreactor the effluent is gravity fed to the filtration unit, which consists of cylinders filled with fibres permeated with millions of rhomboidal pores no more than 0.2 microns (a fifth of a millionth of a metre) in size. The membrane allows water to pass through, but removes contaminants, including bacteria and viruses. A high-pressure oxygen back wash clears the contaminants, which are then collected for disposal and



Sydney's famous Bondi Beach polluted by human waste

incineration or recycling as fertilisers.

In tests at pilot plants in the Sydney suburbs of Richmond, Blackheath, Malabar and Cronulla, Memtec and the Sydney Water Board found that the system removed more than 99 per cent of suspended solids, compared with 60-65 per cent by conventional primary treatment and 90 per cent by conventional secondary treatment.

The system removed 97 per cent of oils and greases, compared with 35 per cent by primary treatment and 90 per cent by secondary. And it reduced biologically active nutrients to less than 7 milligrams per litre, compared with an average of 20 by secondary treatment.

There was a further result: a consultant's report to the New South Wales state government in 1989 reported that bathing waters off Sydney's beaches were contaminated by faecal coliform bacteria, which causes various illnesses, at rates of between 5.9 and 30,000 per 100 millilitres. Measurements of the exit stream from the Memtec pilot plant at Cronulla showed densities of less than 1 per 100 millilitres.

Separate research work by the virology department at Sydney's Westmead Hospital

showed that the system removed all viruses from a sample of unfiltered sewage containing 100,000 viruses. On the basis of these trial results, Memtec has been awarded an A\$20m contract to supply its system for installation in the Cronulla sewage treatment plant, where it will treat around 40m litres of sewage a day from mid-1991.

The capital cost is about five times the cost of a conventional primary treatment plant discharging into the ocean. However, there are significant savings in space because the system works so quickly that the flow of effluent can be much faster than in a conventional plant. For example, effluent can be treated to secondary standard in the bioreactor in five minutes, compared with five hours for conventional secondary treatment.

The system's ability to produce tertiary standard water opens up the prospect that the existing pattern of a few large plants treating a city's effluent and discharging into the ocean could be replaced by dozens of hundreds of small local plants producing water from sewage which could be recycled for industry and agriculture. This would remove the need to use millions of litres of water as a carrier to transport sewage to the existing coastal plants - in Sydney, for example, 500bn litres of water are discharged into the ocean every year along with the effluent.

Denis Hanley, Memtec's executive chairman, says re-using transport water just once would halve the cost of the existing sewage system, including catchment areas, dams, and pipes. A network of small Memtec plants discharging reusable water would also mean ageing trunk sewers could be abandoned, saving millions of dollars in replacement costs.

The system could be extended by the construction of self-contained plants as the population expanded. "This is not the total answer. There are things which need to be done such as paying more attention to the inputs to the waste disposal system, particularly from industry," Hanley says.

"But it does offer a lot of potential advantages, and it is one of the possibilities that should be taken into account." The system is already being tested by water authorities and government departments in Japan and the UK as well as Australia. Many will be watching the performance of Memtec's Cronulla plant very closely.

The dynamics of a 16 Mbit chip

SIEMENS has produced the first samples of a 16 megabit memory chip. This week's announcement by the big German electronics company that it has achieved "first silicon" samples of its 16 Mbit D-Ram (dynamic random access memory) is a cheerful contrast to the gloomy news from Philips, its Dutch partner in the Joint European Submicron Silicon Initiative (JESSI). Philips said on Tuesday that it was pulling out of the European project to develop another type of memory chip, the S-Ram (static random access memory).

D-Rams are the most important type of memory chip and provide the short-term memory in most computers. (Four times as many D-Rams are sold as S-Rams.)

The Siemens announcement shows that Europe is well up with the leading Japanese and American semiconductor manufacturers in the race to produce commercial quantities of 16 Mbit D-Rams, which hold as much information as 1,000 typed A4 pages. Siemens says its 16 Mbit D-Ram, which has 33m components integrated on a 142 square millimetre silicon chip, "is currently entering pilot production."

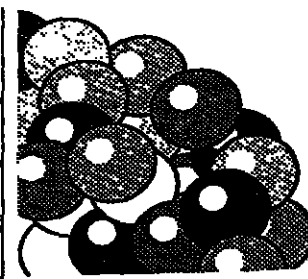
At present 1 Mbit chips are the mainstay of commercial production, with 4 Mbit coming on stream. But development work is already under way on 64 Mbit memories, the next generation but one. Siemens is working jointly with IBM, the world's largest computer company, on a 64 Mbit chip for the late 1990s.

US gets green light to go East

THE most powerful computers ever exported to the Soviet Union will be shipped this month from the US to the Soviet Research and Development Institute of Power Engineering.

Control Data of Minneapolis has received an export licence from the US Department of Commerce to sell six Cyber 960 mainframes for use analysing safety factors in the operation of Soviet nuclear power stations.

Although the \$32m order was announced last December, Control Data has had to work hard to convince the US departments of commerce, state, defence and energy



WORTH WATCHING

by Clive Cookson

and the International Co-ordinating Committee on Multilateral Export Controls (Cocom) that sufficient safeguards are in place to ensure that the computers will be dedicated solely to safety analysis of civilian power plants.

Handing over the tiny televisions

THREE Japanese producers of tiny portable televisions unveiled new colour liquid crystal display (LCD) models for sale next month, Reuter reports.

Demand for the televisions, which are small enough to rest in the palm of a hand, has been growing fast. Total production - almost entirely Japanese - is expected to hit 2m units in the year to next April.

The three producers are Casio Computer, Citizen Watch and Marantz Japan. Their new televisions have screens between 2.7 inches and three inches wide; retail prices will range from ¥33,800 to ¥57,000 (\$235 to \$400).

Protein drugs go down the hatch

ONE of the main drawbacks of the new protein drugs produced by genetic engineering is that they have to be injected into the patient. They cannot be taken by mouth because the molecules are broken down by enzymes in the stomach and gut before they can get into the bloodstream.

Many drug companies are working on oral delivery systems to overcome this problem. One promising approach comes from Cortec, a small UK company based in Isleworth, Middlesex. Cortec has signed a

collaboration agreement with Ortho Biotech (a subsidiary of Johnson & Johnson, the US pharmaceutical group) to develop an oral form of erythropoietin (EPO), one of the hottest prospects among the new biotechnological products.

EPO is a hormone which stimulates the body to make red blood cells. It is being studied for use in the treatment of anaemia, cancer and even AIDS.

Cortec has found a way of combining the protein with fatty molecules (lipids) which occur naturally in the gut as a product of digesting fat. These are absorbed from the gut and carried to the liver. Proteins attached to lipids can enter the bloodstream before being destroyed by digestive enzymes.

New battery lays mercury to rest

Long-life alkaline batteries free of mercury have been introduced by Ralston Energy Systems, Lynton, Maine, writes.

The complete elimination of mercury from the company's Ucar long-life batteries comes ahead of a European Commission requirement that mercury in batteries be reduced to 0.025 per cent by weight by 1992.

The elimination of toxic mercury from batteries is important because they are the source of most mercury in household waste bins. Mercury has been used by manufacturers of alkaline batteries to inhibit corrosion, which is caused by impurities in the alkaline manganese raw materials that make up long-life batteries. This can release hydrogen gas which causes batteries to bulge and fail.

Companies can eliminate the need for mercury by using expensive high purity raw materials - zinc and manganese dioxide - with only one part per million of impurity. Even so, the lack of corrosion inhibitor leads to an 11 per cent loss of battery life compared with a mercury-inhibited long-life alkaline battery. Ralston Energy Systems is the European arm of Ralston Purina of the US, which bought the US Eveready Battery company four years ago.

Contacts: Siemens Germany, 089 4144 8480. Control Data US, 612 853 8100. Cortec UK, 081 568 7571. Ralston Energy Systems UK, 0223 774677.



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3,500°C and the supersonic turbines powering the engines' fuel pumps. Some 240 mm in diameter, the turbines rotate at a speed of 34,000 rpm and develop 11,000 kW!

The next step into space will be a space plane. West Germany and France are currently waging a hi-tech struggle with competing programs aimed at developing a true space plane. The odds are excellent that Volvo will be playing its role in helping the first space plane take off shortly after the year 2010.

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New life for City undertakers

ONE industry's loss is another's gain. Although it might not be much comfort to the beleaguered property market, their problems are providing a new lease of life for the receivership industry. After assuming a vanishingly low profile in the buoyant years of the late 1980s, insolvency practitioners are, once again, centre stage.

The recent collapse of quoted companies - Rockfort, Broadwell Land and Citygrove - are all grist for the mill of the corporate undertakers. And they may be just the tip of the iceberg. Mr Martin Fishman, an insolvency partner of Arthur Andersen estimates that the number of companies in intensive care outnumber those in receivership by five to one.

"A year ago, we were dancing in the corridors if we got a receivership of £5m to £10m. Now we are getting companies with massive debts every few days," says one practitioner.

The receivers are not alone in seeking to help banks sort out their battered property portfolios. Property companies, surveyors, lawyers and even banks are entering the fray.

Earlier this summer, Titmus Salner, the lawyers, Jones Lang Wootton, surveyors, and Touche Ross, accountants, got together to offer advice on tax, valuations and contracts. This is particularly needed, they reckon, by newcomers that have small or non-existent property teams. Similar tie-ups are yet to come.

But when matters do come to a head, it is the receivers who are called in. Staff are sent immediately to every one of the company's building sites to prevent equipment from being reclaimed or stolen. Decisions on whether to continue or abandon work are taken rapidly.

But after the first knee-jerk action, the job of the receiver is often a drawn-out, inconclusive one. They have to step in the shoes of the former executives and wade through the same problems experienced by the previous management. Receiverships often take at least a year and there are even some which hang over from the 1970s.

"There is no magic wand that you wave by appointing receivers," warns Mr Tim Hay-

ward, a partner of KPMG Peat Marwick McLintock. He was appointed a receiver at Citygrove, which collapsed as a result of failing to sell three edge-of-town retail parks. He is modest about his chances of succeeding where previous management failed. "I don't think one is going to go off into a fine sale. One may need to hold them for a sensible time."

Similarly, Arthur Andersen, the receiver at Broadwell Land, expects to continue work at the Plantation Wharf site in Battersea, London. The banks may feel that they will lose heavily by abandoning a project half way through than if they pump in enough money to see it to completion.

Why do banks appoint receivers in cases where they cannot hope to get their money back quickly? They may decide against throwing good money after bad. They may have lost confidence in the management. They may also be concerned about the prospect of getting involved in running an all-in company - so-called "shadow" directors can get embroiled in accusations of wrongful trading.

Another reason is that the alternative of arranging a rescue package can be dauntingly difficult. The refinancing arrangements devised for Sheraton Securities took four months to arrange. "As each of the 33 banks had different securities, the scope to dis-

agree about what was a fair burden was enormous," says Mr Omar Bayoumi of Warburgs, which arranged the package. "The reason that it was possible was that it was a very widespread view that the management was top quality," he said.

The problem of co-ordinating a vast number of banks, each with different levels of security on different projects is taxing the Bank of England. It is trying to draw up guidelines with the banking community about how rescue packages should be managed. The involvement of the Bank of England revives memories of its role in holding the banking and property sectors together in the early 1970s.

However, this time round, it sees its role as one of facilitating discussion between the banks involved. Banks will be left to come to their own judgement about the commercial viability of proposals. If so, many more casualties are expected. "To see Sheraton come back is encouraging but only the best quality companies will be supported," says Mr Bayoumi of Warburgs. "I think the banks and the institutions will be extremely selective."

Indeed, the downfall of Rockfort, Citygrove and Broadwell Land is seen as evidence that the banks' patience is wearing thin. Banks are being tougher and may get tougher still.



Spitalfields: developers say their plan is a model of inner-city regeneration; conservationists decry the scheme as monstrous

The curtain rises on Spitalfields drama

A NEW chapter will soon begin in one of the most drawn out and controversial planning sagas in London. The public inquiry into the redevelopment of the Spitalfields Market site has been pencilled in for the end of January.

It will be a rehearsal of heated arguments. The developers say their scheme - a mix of offices, shops and flats - is a model of private sector involvement in inner-city regeneration.

They point to the fact that both Tower Hamlets and the Corporation of London granted the scheme planning permission. Moreover, it won support from local community groups - who stand to benefit from a £56m package of low-cost housing, community buildings and other examples of planning gain.

Meanwhile, the conservation

lobby decry its bulk, design and proximity to surrounding listed buildings. "It is a monstrous, mediocre office development that will drive a wedge right through the conservation area," says Mr Ian Lumley, spokesman for the Spitalfields Trust, which was formed in 1977 to renovate the area's Georgian buildings.

But adding to the arguments over the rights and wrongs of the project is the controversy over environment minister Mr Chris Patten's decision two weeks ago to call in the proposals. Critics accuse the Department of the Environment of dithering and argue that Mr Patten should have stuck to the line of his predecessor, Mr Nicholas Ridley, who twice refused to intervene.

Certainly, the whole process is taking an unconscionably

long time. It is now four years since Tower Hamlets prepared a planning brief for the site and it may be two years after the inquiry before a final decision on the scheme is made. If past form is repeated, the inquiry's inspector takes months to produce a report, which is then shuffled back and forth between lawyers, officials and the Secretary of State.

From the developers viewpoint, an enforced delay may not in fact be a hardship, given the acute surplus of property in the City. By waiting for a few years, they may benefit from the upswing of the property cycle.

Perhaps this is why the developers, the Spitalfields Development Group - a partnership of Balfour Beatty, County and District Properties and London & Edinburgh

Trust - have toned down their initial threat to abandon the project. Now, Mr Brian Cheetham, chief executive, describes that as a knee-jerk reaction. "We have a commitment to this area. We have to honour that commitment."

He is also keen to play down the initial suggestion that community benefits would be jeopardised as a result of the inquiry. "We would not want to let down local people," he says.

The Spitalfields Development Group now has three choices. It can stick to its guns - and if the inquiry finds against it, it can go to appeal; it could return to a smaller scheme which has already gained planning permission; or it could return to the drawing board - an option, which is favoured, not surprisingly, by the Spitalfields Trust.

TOTAL RETURNS (%)

	Retail	Office	Industrial	All property
Year to July 90	-2.5	2.4	7.9	1.2
Quarter to July 90	-2.2	-2.7	-2.1	-2.3
Month of July 90	-0.6	-1.1	-1.3	-0.9

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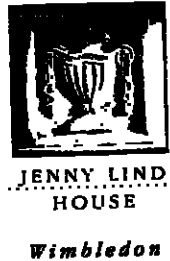
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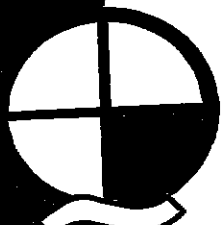
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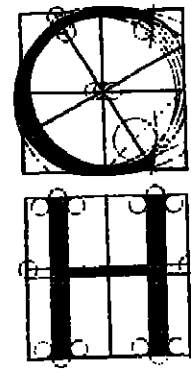
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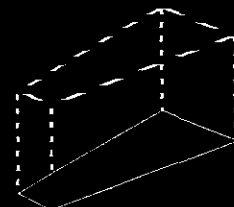
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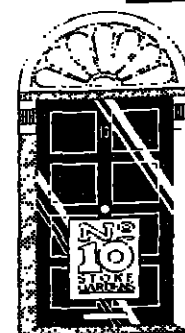
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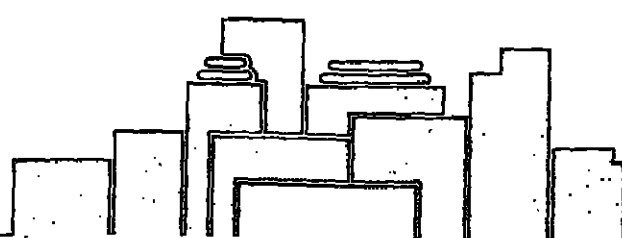
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Arts Week

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EXHIBITIONS

Paris

Carte musées et monuments sold in museums and metro stations enable visitors to avoid queues at 60 museums and monuments, including the Louvre, Musée d'Orsay and Versailles. Marmottan's Monet. For lovers of impressionism, the Musée Marmottan is a must. A charming town house set in greenery, it houses an important collection of paintings and drawings by Claude Monet and his friends. Monet's love of the Louvre is represented by the Houses of Parliament. In the last 20 years of Monet's life, his garden in Giverny became his great inspiration. In glowing colours and changing light he painted his Japanese bridge and weeping willows and, above all, time and again the unforgettable Nymphaeas - waterlilies on still green waters. Musée Marmottan, 2 rue Louis-Bouilly, closed Mon.

Musée d'Orsay. The spectacular museum of the 19th century is situated opposite the Tuilleries gardens within the metal structure and the glass-roofed vault of the vast Belle Époque railway station. It houses paintings, sculptures, objets d'art and photographs from the end of the romantic period to the beginnings of modern art and the Impressionist and post-Impressionist collections formerly in the Jeu de Paume. Here they are counterbalanced by academic painters, their contemporaries, long derided for their pomposity. 1 rue Bellechasse (45494814). Closed Mon.

Picasso Museum. The restored 17th century Hotel Sale, provides a fitting home for the world's largest collection of Picasso's work. It comprises 203 paintings, 158 sculptures and more than 3,000 drawings and engravings, 16 collages and 88 pieces of ceramics. It is completed by Picasso's own collection of paintings by his friends, such as Braque and Matisse, or by artists he admired, Rembrant, Cézanne

and Drouaier Rousseau. Musée de Cluny, Medieval Art in Paris. The Abbots of Cluny built their magnificent late Gothic town house in the heart of the Latin Quarter on the ruins of Roman baths. Now a museum, it houses medieval works of art - goldsmiths' work, carved altar pieces, ivories, fabrics, with two English royal standards embroidered in gold on red velvet. In a rotunda of its own is a set of the Lady and the Unicorn mille fleurs tapestries - an allegory of the five senses, one of the most treasured of medieval art. Place Paul-Painlevé, (4326200). Closed Tue and lunchtimes.

Musée Rodin. Delightful 18th century town house - Hotel Biron - contains the life work of Auguste Rodin, who opened the way for modern sculpture. In the gardens his Thinker, the Burghers of Calais and his other famous works are set in their original landscape. Closed Tue.

Martigny Fondation Pierre Gianadda. Modigliani. Some 50 oils, as well as drawings and some sculptures form an important retrospective of the Italian-born artist living at the beginning of the century in the feverish atmosphere of Montparnasse and Montmartre. In contrast, the rather stylised two-dimensional portraits of his friends and of Jeanne Hébuterne, his last and tragic companion, embody perfect repose. (26 223978).

Brussels Musée Royal D'Afrique Centrale. Idel Lanchewicz - drawings of the Fondation pour l'Architecture. Bruxelles Ville d'Architecture 1890-1968.

KB Gallery. Exhibition of lace accessories and table linen. 17th century to late 1830s from private Flemish collections. Closed Mon. Grande Place.

Barcelona Fundacion Miro. Alberto Magrell retrospective. Works on show by this Florentine-born artist painted between 1910-1968. Magrell spent a great part of his life in Paris and was very influenced by the French artistic and intellectual atmosphere of the time, developing a personal style within abstract art.

Rome Galleria Nazionale d'Arte Moderna. Fabrizio Clerici retrospective: in a labyrinth designed by

Michael Grüter. Netherlands Film. Mariana Gaudenzi by Hartmut Haenchen, with Barry McCauley in the title role. The National Ballet performs *Memories from Underground* (Van Dantzig) and *Requiem* (Van Schayk/Mozart) (256 455).

Madrid Opera of Minsk Ballet. Program of selected pieces from famous ballets, consecutive performances alternate *Swan Lake*, *Nutcracker* and *Spartacus*. Palacio de los Deportes. Ends Sept 16.

Ballet Cristina Hoyos dances *Suena Flamenco*. Teatro Lirico Nacional la Zarzuela.

Barcelona Teatro Alla Scala. Rudolf Nureyev's version of *Swan Lake* with sets by Edo Fregio and costumes by Franca Squarciapino. Isabel Serrano and Oliver Metz alternate with Isabella Guerin and Andrei Fedotkin as Odette/Odile and the Prince. Nureyev dances the part of the magician Rothbart. (90.91.35).

Paris Théâtre de la Ville. Karine Saporta's *La Poudre des Anges* brings hysteria and the subconscious into the Saportian universe (42742277).

Strasbourg. In France and Cologne host the Rhine Opera with its own choir and ballet corps. Under the directorship of René Teyssier the opera presents an ambitious programme for its 11th season. *Orpheus and Eurydice*, Penderecki's *Black Mass* and Martinu's *Greek Passion* and *Die Zauberei* are grouped under the title *Initiation*, while a lyrical monologue, an opera, Prokofiev's *Romeo et Juliette* and Schoenberg's and Frits Cohen's ballet evening are part of *Questioning* (Strasbourg 88704523) 24/25).

Brussels Théâtre Royal de la Monnaie. The Monnaie Opera in a new production of Verdi's *Simon Boccanegra* produced by Gilbert Delto, staging by Carlo Tomassini. In the cast: Daniel Barenboim, Nancy Gustafson as Amelia, David Pittsinger as Plesco. Sylvain Cambreling conducts the Monnaie Symphony (Sun, Wed).

Amsterdam Muziektheater. The Netherlands Opera with a new production of Parsifal directed by Klaus

the artist himself and built in the gallery's workshops are hung a series of drawings and paintings, which move from a group of baroque drawings of Naples, inspired by a childhood visit, to intricate metaphysical works in pastel shades which manage to be simultaneously restful and stimulating. There are also references to Signorini's apocalyptic frescoes at Orvieto, and the 19th century romantic Boecklin. Palazzo delle Esposizioni. This splendid neo-classical building has reopened after four years of restoration work. On the ground floor is a fascinating archaeological exhibition, which attempts to give a clear picture of Rome in the 6th century BC. Particularly fine are the decorative additions to the Etruscan temples, delicately worked jewelry and the ceramics (imported from Greece). Scale models of the Alfridi Krupp foundation show how comfortable and well-organised life was for some.

Turin Castello di Rivoli. A retrospective of minimalist artist Mario Merz. The works are not, however, in any particular order: a glass with a neon light running through it, dating from 1967, sits on a recently made table. The artist has made witty use of the frescoes and stucco designs in this ex-royal palace of the Savoia family, now restored and transformed into a museum of modern art.

Florence Palazzo Vecchio. The age of Masaccio: trying in with the reopening of the Brancacci chapel in the Church of the Carmine after a six-year restoration on the cycle of frescoes by Masaccio and Masolino, are 108 works by painters and sculptors who worked in Florence in the golden years between 1401 (the date of Masaccio's birth) and 1440. Included are frescoes, sculptures and drawings by Paolo Uccello, Beato Angelico, Gentile da Fabriano, Donatello, Brunelleschi, Ghiberti and Filippino Lippi, and four paintings by Masaccio himself.

Venice Palazzo Ducale. Titian. This exhibition organised jointly by the Ministry of the Venice Arts Ministry and the National Gallery in Washington, marking the 5th centenary of the painter's birth, is the largest for over 60 years. More than 10 paintings are on show, lent by American, Russian and European museums.

Frankfurt Opera. *Iphigénie en Tauride* returns with Sylvia Brunel, Gregory Yurisch, Christopher Robertson and Keith Lewis, conducted by Steven Sloane. *Die Nixe* by Johannes Schacht has a strong cast led by Anna Murrant and Rolando Panerai. *Ein Sommernachtstraum* has wonderful John Neumeier choreography.

Cologne Opera. *Stagfied*, part of the new Ring cycle is a co-production with the Düsseldorf Opera, produced by Kurt Horres, with William Johns, Martin Finkbe, John Del Carlo, Anne Gjevang and Deborah Polaski. *Madame Butterfly* has Hiroko Nishida outstanding in the title role.

New York New York City Opera. The week features first seasonal performances of *Street Scene* in Jack O'Brien's production conducted by Chris Narens with Margaret Cusack as Anna Murrant and Kevin Anderson as Sam Kaplan. John Abelson is Luka Kuzmich and John Garrison is Skuratzky in Richard Levine's production of *From the House of the Dead* conducted by Christopher Keene. Sharon Graham in Frank Corso's 1988 production of *Carmina Burana* directed by Hal France. New York State Theatre, Lincoln Center (307 7171).

Tokyo Salome. New production conducted by Seiji Ozawa, with Eva Marton, Ragnar Lifting and Helge Demichiel. Tokyo Bunka Kaikan (Thur) (289 9999).

ARTS

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Tokyo Salome. New production conducted by Seiji Ozawa, with Eva Marton, Ragnar Lifting and Helge Demichiel. Tokyo Bunka Kaikan (Thur) (289 9999).

Essen Museum Folkwang. Vincent Van Gogh and Modern Art. On the 100th anniversary of Van Gogh's death, this exhibition aims to display his influence on European modern art. With 50 of his own paintings and 120 by other artists it shows his impact on art in the period 1890-1914. Among the other artists are Matisse, Derain, de Valentin, Picasso, Kirchner, all influenced by Van Gogh. The exhibition moves to Amsterdam in Nov, Ends Nov 4. Goethestrasse 414300, Essen 1.

Villa Hasegawa 18, St Petersburg round 1800. This is the third exhibition to be mounted by the Ruhr Cultural Foundation, set up in 1984 by Berthold Beitz, head of the Alfred Krupp foundation. With 555 pieces on loan from Leningrad's state Hermitage Museum, the exhibition details the developments of Russia from a great empire to a European power. St Petersburg was the residence of Peter the Great and acted as an intermediary between east and west. The exhibition covers the period from the 18th to the 19th century of Tsars Paul I (1796-1801) and Alexander I (1801-1825) in the role as the political, intellectual and economic centre of Russia.

Berlin Martin-Gropius-Bau, Stresemannstrasse 110. Blumarch's Prussia, Germany and Europe. This exhibition in Berlin will be the first organised by the German History Museum, with around 1,000 pieces on loan from 250 different museums from all over Europe and the US. Otto von Bismarck, born 175 years ago in Schoenhausen, was the German Imperial Chancellor and Prussia's premier before he was sacked by the young Kaiser Wilhelm II 100 years ago. The current political changes in Europe, particularly in East Germany, underline the importance of this exhibition. Bismarck was at the centre of several conflicts in relation to industrialisation, social questions and the impetus towards forming nation-states in Europe.

Leipzig Museum der bildenden Künste. Max Beckmann (1884-1950), pictures from 1925-1950. Born in Leipzig, the painter taught in Frankfurt's Städelschule from 1917-1930. In this exhibition are works from all over the world, including the renowned Synagogue and his final painting *Behind the Stage*.

London Anything Goes (Prince Edward). Cole Porter's ocean-going 1930s musical has four or five marvelous songs and Louise Gold trying to emulate Ethel Merman. Jerry Zak's bright production comes from the Lincoln Center in New York and is undemanding fare (734 8551, cc 886 2422).

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garrick's 1955 novella. Musically interesting and well directed by Val May, it is a production of high jinks. Richard Harris gives a star performance as the nobleman who thinks he is an 11th century king (071 867 1116).

New York Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new better in the German tradition, Type Daly, as the bossy, tireless and tenebrous Rose, who shamelessly leads her daughter into burlesque while rejecting a personal life for her (044 6102).

Grand Hotel (Martin Beck). Tommy Tune, Broadway's present musical director, directs this remake of the Garbo film to shake the bones of this inert depiction of lives cross-crossing in an elegant, but somewhat random setting (246 0102).

Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Gunton as the demon barber of Fleet Street (239 6200).

Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of three hours of film trailer previews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including *On the*

New York New York Public Library. More than 125 documents of the Abolitionist Movement, including photographs, letters and rare books.

Chicago Chicago Historical Society. A House Divided, America in the Age of Lincoln. Documents, mementoes and personal effects of the Great Emancipator. Art Institute. The Russian Taste for French Painting is a tribute to the cultural impact of improved Soviet-American relations with its French masterpieces borrowed from the Hermitage and Pushkin Museums. Works from Pousin to Matisse include Matisse, Rembrant, Cézanne and Gauguin.

Tokyo National Museum. Treasures from the Mil-lerra. This Buddhist temple near Kyoto was founded in the 7th century and is famous for its sutras, paintings on silk and stuccary. Closed Mondays. Mitsukoshi Gallery (Mitsukoshi Department Store, Nishinabashi). Flowers of Creation: Aesthetics and Curiosities of Edo. Among the art and artefacts of feudal Japan on show in this charming exhibition are painted screens, furniture and some stunning kimono. Opens Tue.

Tokyo Metropolitan Art Museum. Works from the new Japanese Gallery at the British Museum. Screens, scrolls, woodblock prints and ceramics. Noh Museum. Noh. Noh is the world's oldest extant form of drama, dating back 600 years or so. The sumptuous costumes display the best of Japanese dyeing and weaving techniques and are themselves works of art. Also on display are masks, fans and stage props. Closed Mon.

Tokyo Museum. Mind and Body: the human form in Greek art. Sculptures and has reliefs, mainly from collections in Greece and Switzerland, exhibited in an exquisite Art Deco former palace. Closed Wed.

Shoto Museum, Shibuya. Contemporary Japanese Prints, featuring woodblock prints, etchings, lithographs and silkscreens by 30 leading Japanese printmakers of today.

Tokyo Museum. Issey Miyake: the art of the Japanese designer. Objects by Japan's top fashion designer. The pleated costumes that look like space suits and feature geometric designs are based on his 1969 Paris collection.

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Love's Labour's Lost

ROYAL SHAKESPEARE THEATRE, STRATFORD-UPON-AVON

Staging a play which Coleridge found "little to interest as a dramatic representation" and which Dr Johnson thought "childish and vulgar" can be a stiff task. Terry Hands's *Love's Labour's Lost* resumes the "civil war of wits" at Stratford for the first time since Barry Kyle's dreamy 1984 production. Hands makes the most of what Shakespeare delivers, but the evening's pleasures derive from isolated moments. This *Love's Labour's Lost* catches academe on the run from ordinary desires, stopping at every quibble, pun and joke en route. Timothy O'Brien's autumnal timing of greens, oranges and shrieking reds in an ever-thickening forest is flexible and responsive to Hands's own deft

lighting. The costumes are fussy Edwardian in pastel shades; but they are changed so frequently that they begin to distract from the play's continuity. This contributes to a nervous, wheeling production in search of moments to sustain itself. The acting suffers from a like over-expenditure of energy; it romps along, breathlessly unaware of its destination.

Simon Russell Beal's King of Navarre simpers and postures his way out of authority. Ralph Fiennes's Berowne contorts and belabours the verse, pausing oddly and not trusting the lines. Only in the scene where the men overhear each other talking of love, where Berowne confesses to loving with his

famous "Gulley my lord, guilty! I confess, I confess" does the court come alive. Navarre contrasts with the French court, coolly led by Carol Royle's worldly Princess and seconded by Amanda Root's fine, sparky Rosaline. Both Royle and Root manage to make sense of the intricacies of the verse and interact nimbly with the limber-tongued Boyet, suavely played by David Killick.

In a play composed of a bedlam of competing voices, the locals and misfits fare well. John Wood spends Don Armado's "mint of phrases" with prodigious largesse. He hanters eagerly with his excellent page, Moch (Nicholas Beale), making arguments and definitions seem matters of vital importance; and when he strays into self-awareness, he provides the moments of sobriety which the play requires. Armado trades syllogisms with Costard (Lloyd Hutchinson) and together they make even the nonsense clear. His fellow pedant, Holofernes, is well played by David Troughton, who presents an excitable, intellectual explorer too scholarly to be wise. Holofernes's companion, the curate (Paul Webster) discourses prissily and is wonderfully embarrassed by Alex Kingston's Jaquenetta, who reads her a misdirected love poem.

Guy Wolfenden's pastiche woodland sweetly insinuates itself into the action and gives it some of the depth and magic it lacks elsewhere. Hands certainly keeps faith with Shakespeare in a production which manages to be intellectual and colourful in part. With the final songs heard against a darkening sky, Hands finds an amplitude which the play contains but rarely yields. That closing scene provides the evening with two genuinely affecting moments: the women's consolation of the princess at the announcement of her father's death; and Don Armado's sad, arbitrary ending: "You that way, we this way."



John Wood

Andrew St George

Love and the Revolution

DRILL HALL ARTS CENTRE

It will be a great pity if poor old Brecht goes totally out of the window now that Germany is being united and the revolution has come about not quite in the way that he might have hoped. I shall continue to regard his plays with respect and to believe that he had a sense of humour.

About his musical collaboration with Kurt Weill and Hanns Eisler, there is less dispute. For those who like it, here is an evening of complete pleasure and nostalgia. A small group from the Berliner Ensemble is playing a Brecht cabaret called *Love and the Revolution* at the Drill Hall Arts Centre near London's Tottenham Court Road.

Forget about the absurd pretentiousness of the title: it is the songs and the performances that count. There are two singers, both women, and a male pianist. Between them they are an ensemble, which means that they perform wonderfully well together.

The women are Carmen-Maja Antoni and Johanna Schall. The first is short and butch-looking, dressed in an unfashionable dark pyjama-like suit. The second is taller, elegant, deliberately leggy and well-shod. She looks like a young Mariene Dietrich. She, too, is dressed in black, even the elderly pianist, Karl-Heinz Nehring, wears a black sweater under a grey sports jacket. There was always something faintly conservative, even puritanical, about the Brecht culture.

But listen. If you want to hear Surabaja - Johnny or the Kanonsong again, the magic is still there. There are also some lesser known songs like Der Kübermarsch (The March of the Calves) which are just as haunting. I expected to write that this is a show for old addicts. The full house on Wednesday may have believed that. The audience was predominantly young, did not all understand German and had plainly not seen



Carmen-Maja Antoni and Johanna Schall

the Berliner Ensemble in former days in East Berlin. But they appeared to be hooked. It is cabaret at its best. The performance runs until September 13.

Malcolm Rutherford

ARTS



Vision of frozen elegance: 'The Flower Shop' by Joseph Crawhall

A passion for animals

Edwardian painters with a passion for animals are two a penny, but Joseph Crawhall (1861-1914) stands apart. Crawhall was a brilliant animal painter with a sense of design which makes his work instantly recognisable. A major Crawhall exhibition sponsored by BMW has now come south from the Burrell Collection in Glasgow to the Fine Art Society, 148, New Bond Street, London (until September 29). Crawhall's devotees will need no urging to go and if you have never seen his work it may well prove a memorable experience.

Crawhall's work has never been widely known. However, his exquisite watercolours on paper and linen were avidly bought by a small circle of wealthy admirers and above all by the millionaire Glasgow ship-owner, Sir William Burrell. My introduction to Crawhall came after the Burrell Collection opened in 1983. I went expecting glorious medieval and Oriental art, and remarkable French paintings. However, Crawhall was the unexpected element which quite knocked me out of my socks. Pigeons, fowls, scenes from the bullring, goats and scrawny Arab ponies in Tangiers, hunting-scenes and two exquisite studies of carriage-horses; for seven years, the work of this English honorary member of the Glasgow Boys has lived in the memory.

Vivien Hamilton's study, *Joseph Crawhall, One of the Glasgow Boys* (John Murray paperback, £30.00) has been published to coincide with the exhibition. It is a good background guide to Crawhall, the bandy-legged hard-riding bachelor drinker. And yet it does not quite pin down the man and the essence of his talent: yet risk-averse more than amateur, whose work barely developed in over 30 years.

Crawhall was the third generation son in a middle-class Newcastle family whose income came from a rope-making factory. He loved animals and as is the way of small boys, would lie for hours studying beasts in the fields around his childhood home of Morpeth. His father, an extremely cultivated and powerful personality, encouraged his son's marked talent for drawing and painting animals and set him copying Thomas Bewick's animal engravings.

All his life, Crawhall stayed close to his father's working methods. He did not work from the life, giving the lie to those early critics of the Glasgow Boys who objected to their impressionist methods. Instead, he would gaze intently

at his subject for an hour or more, fixing it in his memory. Later he would work out the painting, with perhaps just a scribbled note or two, and instead of using a pencil to sketch he would work directly with the brush on paper. An oil-painting in the exhibition, "A Lincolnshire Pasture," from the Dundee Art Gallery, was an early work. It shows the strong influence of the popular French academic painter, Bastien-Lepage, with its flat paint and light, greyish palette. Painted in 1883, it dates from the decade when Crawhall and the other Glasgow Boys met for summer painting expeditions, to Crawford, the Frosachs, and Cockburnspath.

Ironically, at a time when many British would-be artists were pleading with disapproving fathers to be sent to study painting in the fleshpots of Paris, or at the least, Antwerp, Crawhall's main aim was to be left in peace. He frustrated a paternal plan for him to study at Antwerp, where many animal artists of the day learnt their business at the zoo. Two months at an atelier in Paris were as much as he could bear and soon after he abandoned painting in oils for good.

"Pigs at the Trough" and "The Greyhound," both of 1884, show Crawhall painting with characteristically angular, dashed black lines on paper where colours pool and wash into each other. As part of the process, he would even hold a sketch under a running-tap to let the colours merge, and then work into the wet. In the late 1880s Crawhall started to make trips to Tangiers where living was cheap, Arab horses could be bought and raced cheaply, and his wheezing Northern lungs could dry out. There was no question of going native. Crawhall was to be found in the better hotels, drinking whisky and soda and wearing a faded coat of hunting pink. Artistically, too, the eastern encounter had nothing to do with the orientalist effect. Crawhall had on so many fellow-artists. Not for him the legendary colour, clamour and violence of the East. Instead, pictures of goats and sheep capture the stillness of great heat beating on a landscape. Forms are broken up as if in the dazzle, and the shadows are blue.

One characteristic of Crawhall I have only noticed from seeing them en masse is his cold colouring. Black is used extensively as a colour to travel had on so many fellow-artists. Not for him the legendary colour, clamour and violence of the East. Instead, pictures of goats and sheep capture the stillness of great heat beating on a landscape. Forms are broken up as if in the dazzle, and the shadows are blue.

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background areas. Blue, too, was often used for the highlights, strange and seemingly random notes which resemble the flocks of light on Edwardian photographs.

I had not noticed that in general, Crawhall's beasts are at rest. His markedly ewe-necked hunters do not trot or gallop. Even a horrible moment in the bullring in Algiers when a horse has been gored and lifted high on the bull's horns, is a moment of frozen stillness. Memory played me false and "The Flower Shop" does not show the handsome black carriage-horse at a spanking trot along the road. Instead it stands ears back listening for the lady-driver's chirrup. This is a vision of frozen elegance and the lady, typically, is faceless.

Crawhall has moved down and not up my league table of animal artists and it may be due to his decision to paint on linen which he began in 1893. This tricky technique emphasised the mannered Japanese aspect of his work which can seem too much Liberty style. A rising trout is shown against the bare linen ground, with a pink flower (a campion, I wonder?) floated across the foreground. The effect is lovely but more than one at a time and it begins to be dangerously chic.

No doubt the plus to using linen was the extra solidity it gave and the ability to let colours run and overlap without getting the stronger edge of colour one sees in watercolour. It was difficult to control, which may explain why Crawhall destroyed quite so much. However, with buyers clamouring for his work, the artist needed only ever to play safe and stay with his dazzling form.

Admittedly, Crawhall was somewhat less frozen than the London selection suggests. He looks more the amateur but shows more animation in his sketches. Only one has been included in the London exhibition, showing a girl on a bicycle, the little dachshund partly obliterated by the spray of water thrown up by the speeding tyres. One of the illustrations for the Reynard the Fox tables shows a twisting, yowling cat caught in a gin trap. And yet it only conveys the exaggerated impact of a skillful illustration. I certainly would not prefer it to "The Farmer's Boy," the rider slouched sideways on the cart-horse cooling his legs in the farm pond at evening. Crawhall's was a limited and peculiar talent, but this is all the same an exhibition worth catching.

Patricia Morison

The Cleveland Orchestra

ROYAL ALBERT HALL/RADIO 3

The Cleveland Prom on Wednesday began on the wrong foot, but it didn't matter. It was, certainly, eccentric of their conductor Christoph von Dohnányi to offer Beethoven's "Grosse Fuge" as a mere Prom appetiser. A full string band version of what was originally the Pelton-on-Ossa finale of opus 133 may enjoy safety in numbers (where quartet performers are horribly exposed), but it risks losing other things. Here, the playing was secure beyond accident; but from the start Beethoven's dramatic firsts - the cunning false starts, delays and misdirections - sounded laboriously contrived, the vital screwing-up-of-tension never happened, and the effect was of a suave rondo with jerky fugal episodes. Dozens of real quartets can build this visionary construction better.

That said, it can be forgotten. The rest of the concert dazzled and satisfied: especially the former in Lutoslawski's 1954 Concerto for Orchestra and especially the latter in the Seventh Symphony of Beethoven, but neither exclusively. Lutoslawski has of course outgrown that Concerto, and no longer likes it much - it takes the ideas of his old "Paganini" Variations for pianists just a couple of steps further; but it is still a terrific tonic when administered as Cleveland gave it to us.

Despite its debt to Bartók (most obviously in the Choral, with which I thought Dohnányi a bit severe and

unyielding), not to mention different debts to Britten, its "concerto" aspect draws upon collective virtuosity much more than competitive solos or duos. The musical energy is all in the intricate, exuberant surface-play, and all the surfaces glittered: knife-edge brass, faultless rhythmic acuity from everybody and uncanny brilliance in pianissimo - above all in the "Capriccio notturno", which was an astonishing tour de force of lucid whispers at rattling speed. Could any other orchestra match it?

For the slow introduction to the Beethoven Seventh, Dohnányi found just the right, untruffled assurance that had been missing in the "Grosse Fuge." The main Vivace danced, with muscular grace but no sharp-elbowed thrusts, just as the Scherzo did later - disarmingly light, witty and warm. In between, the famous variation-movement described a lofty, unbroken curve at an uncommonly swift Allegretto: the turn into the major key, usually treated as broad, friendly relief, came as a purposeful new step in the argument. The final Allegro, very last, was still under sovereign control; its "con brio" was fulfilled by the tirelessly eager gleam in every instrumental voice, even in the parentheses. The virtues of sheer American professionalism get noble advocacy from the Cleveland Orchestra.

David Murray

BOOK REVIEW

Domingo lined up with Domino

The Faber Companion has a cosy, ecumenical feel. If the word "genre" of "popular music" as reconnoitred by Hardy and Laing it might be worth inventing one, just so that Plácido Domingo could line up alongside Pops Domino, Alexis Korner next to Eric Wolfgang Korngold. Entries are blithely broad and real and imaginary cultural divides hopping from jazz to opera, music hall to world music, besides homing in on the mainstreams of pop and rock.

The yardstick throughout is the rock industry. This book contains profiles of nearly 3000 recording artists who have contributed to the evolution of popular music in the 20th century, say the authors; ... The potency of cheap music has often been commented on but it is less often acknowledged that it is the recording process that has given longevity to that potency.

That is a heavy cross to bear through such a hefty volume; comprehensive, concise and critical without ever congealing into reference-book semaphores. Rock music badly needs a reliable, comprehensive dictionary, something that does not try to be all things to all consumers, and concentrates on one out of the history of the last 40 years. The rock entries in *American Grove* showed just how it should be done, but the development of British rock and pop has never been tackled in a similar scholarly way.

The *Virgin Guide to New Music*, a reheated version of a book that appeared in the US three years ago, seems born out of crusading zeal for a wider under-the-entry for Stock, Aitken and Waterman. Proportional representation has ensured a healthy representation for the smaller markets of jazz and country music, which means there's room for Rhapsody and Kirk and the Carter Family.

Yet the final impression is of an artificially induced hybrid, which for all the good intentions is not really going to satisfy anyone. The ideal omnivore, as keenly interested in discovering Peter Dawson's assorted aliases as in learning the year of Robert Fripp's marriage to Toyah Willcox, simply does not exist; everyone is a kind of specialist now.

There are some areas of tokenism - is anyone really going to turn to a companion of popular music for information on Pavarotti, and if there are places for Caruso and Callas, then why not Karajan? - often it would seem at the expense of the rock entries, where there some odd omissions (no Midnight Oil, or Buzzcocks or Pogues), and the lack of cross-referencing becomes a serious handicap. Peter Gabriel may be an allowed an independent existence from Genesis, but unless you already know that Sting once led a band called The Police, or that Nils Lofgren played for Springsteen,

THE FABER COMPANION TO 20TH-CENTURY POPULAR MUSIC by Phil Hardy and Dave Laing

Faber £20, 875 pages

NEW SOUNDS: THE VIRGIN GUIDE TO NEW MUSIC

by John Schaeffer

Virgin £6.99, 301 pages (paperback)

The Faber Companion cannot help you on their subsequent careers; conversely, unless you know that half of Wham! was one George Michael, information on what was arguably the most popular collection of the early 1980s British pop at its cheapest and most cheerful - would be closed to you too.

Which is a shame, because so many of the entries are well written, managing to be informative, concise and critical without ever congealing into reference-book semaphores. Rock music badly needs a reliable, comprehensive dictionary, something that does not try to be all things to all consumers, and concentrates on one out of the history of the last 40 years. The rock entries in *American Grove* showed just how it should be done, but the development of British rock and pop has never been tackled in a similar scholarly way.

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Andrew Clements

ARTS GUIDE

September 7-13

MUSIC

London

Promenade season at the Albert Hall BBC Philharmonic Orchestra conducted by Krzysztof Penderecki perform The Swan of Tuonela by Sibelius and Dvořák's New World Symphony (Fri) (589 9455).

BBC Philharmonic Orchestra conducted by Rudolf Barshai in a programme which includes Britten's violin concerto and Prokofiev's fifth symphony (Sat). BBC Symphony Orchestra conducted by Gidon Sramek play Bruckner's fifth symphony (Sun, 8pm).

Royal Concertgebouw Orchestra conducted by Riccardo Chailly with Jan van Nes and Oksa Winbergh in Mahler's Das Lied von der Erde. Also Schumann's fourth symphony (Mon).

London Symphony Orchestra conducted by Michael Tilson Thomas with Emanuel Ax as soloist in Beethoven's first piano concerto. Other works include La Mort de Cléopâtre by Berlioz and Janáček's Sinfonietta (Wed). BBC Symphony Orchestra conducted by Lothar Zagrosek perform second symphony by Brahms (Thur).

Paris

Orchestre National de France conducted by Charles Dutoit, with Martha Argerich (piano), Radio France Choir (Thur) (4729357). L'abbaye de Royaumont, Schoenberg, Donatoni, Pernettyhough and Huber concerts on Sept 8

and 16. (30353016).

Amsterdam

Kirov Theatre Symphony Orchestra conducted by Valeri Gergiev. Shostakovich, Mussorgsky (Sat). Concertgebouw (718 345).

The Cleveland Orchestra conducted by Christoph von Dohnányi. Beethoven, Lutoslawski (Thur). Concertgebouw (718 345).

The Hague

Tzimon Barto (piano). Liszt (Sun). Circus Theatre (355 88 00).

Brussels

San Francisco Symphony Orchestra conducted by Herbert Blomstedt. Mozart, Nielsen and Richard Strauss (Tues). Palais des Beaux-Arts. Orchestre de Paris conducted by Semyon Bychkov. Dutilleul, Shostakovich and Stravinsky (Wed). Palais des Beaux-Arts. RTBF Symphony Orchestra conducted by André Vandermoot with Ulf Hoelscher (violin). Mahler and Mozart (Thur). Maison de la Radio.

Antwerp

The Monnaie Symphony Orchestra conducted by Sylvain Cambreling with Irvine Arditti (violin). Berg, Boesman and Haydn (Sat). De Singel. Silexian String Quartet plays Haydn (Sun). De Singel.

Berlin

Berlin Philharmonic Orchestra conducted by Carlo Maria Giul-

ini. Beethoven and Verdi (Fri, Sat). Philharmonie.

Milan

Myung-Whun Chung conducting Weber, Bruch and Berlioz (Wed, Thur). Teatro Alla Scala (58 5138).

Genoa

Manfred Honeck (conductor) and pianist Tzimon Barto in Rachmaninov, Glinka and Beethoven (Wed). Teatro Comunale (Teatro Margherita) (588328).

New York

New York Philharmonic conducted by Zubin Mehta, with Mstislav Rostropovich (cello). Mozart, Bloch, Tchaikovsky (Wed). Avery Fisher Hall, Lincoln Center (874 6770).

Washington

National Symphony Orchestra conducted by Mstislav Rostropovich. Key, Schuman, Copland, Mussorgsky/Kindler, Mussorgsky/Ravel (Wed). Concert Hall, Kennedy Center (467 4500).

Tokyo

Japan Philharmonic Orchestra conducted by Naoto Otono, Takemitsu, Sibelius, Bunkamura, Orchard Hall (Tue) (477 4244). NHK Symphony Orchestra conducted by Yuji Toyama, with Yuri Bashmet (violin). Haydn, Brahms-Berlioz, Prokofiev, NIK Hall (Wed, Thur) (468 1781). Shinsei Nihon Orchestra conducted by Naomichi Yamamoto, Takemitsu, Gershwin, Copland, Bernstein, Bunkamura, Orchard Hall (Thur) (477 4244).

WORLD ECONOMY

The Financial Times proposes to publish this survey on:

24th September 1990

For a full editorial synopsis and advertisement details, please contact:

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Friday September 7 1990

Crisis looms for the CAP

THE looming budgetary crisis in European agriculture may be developing a little too late to force the Community's hand in the Uruguay Round of multilateral trade negotiations. Yet, if they can allow themselves to be distracted from the immediate future surrounding beef and sheep meat, Europe's farm ministers would do well to ponder the fate that awaits them if they fluff the chance offered by the Round to tackle a problem that remains as intractable as ever.

Despite the EC's much-vaunted "success" in reducing support for agriculture over the past couple of years, expensive beef and butter mountains are now reappearing. More serious still, the grain surplus is growing at a time when world prices are falling and EC export subsidies are under concerted international attack, not just from the US but also from the Cairns group of independent producers like Australia, Argentina and Hungary.

The message may be unpleasant for French and UK farm ministers trying to calm their unruly flock of sheep farmers, but it is none the less simple and long-expected. Europe's farm budget is set to resume an unacceptable and inexorable growth path. The dairy quotas and so-called stabilisers, designed to cut the cost of the Common Agricultural Policy by reducing prices when output rose above a given target, have not worked. Instead it is now clear that such success as there has been was due above all to the impact of the 1988 US drought which pushed up world prices, reducing the European cost of support.

Not only is the drought factor now a thing of the past. US farmers took advantage of the ensuing high prices to increase their plantings. This is now adding to world excess production and without fresh reform of the CAP, the consequence for the Community will be a bill next year, if not this, which it can ill afford.

Radical approach

The Uruguay Round offers an opportunity to pre-empt this budgetary squeeze by means of a measured international agreement to curb worldwide farm support. But if the Community is to seize this chance,

it must also draw on its own recent experience and adopt a much more radical approach. The informal offer in July by Mr Raymond MacSharry, Farm Commissioner, to cut overall farm support by 30 per cent on its 1986 level as its contribution to the Uruguay Round has not gone nearly far enough. That it received the backing of both Mr Jacques Delors, Commission President, and Mr Frans Andriessen, External Affairs Commissioner, suggests a serious willingness to negotiate. However, the EC still wants to set reform targets by means of a formula-based aggregate measure of support which would exclude specific policy commitments. Its disappointing experience over the past two years suggests that this will lead to the introduction of only illusory reform.

End arbitrary fixing

If Europe is to become serious about cutting farm support, it must change its policies in ways that make its farmers more responsive to normal market pressures. This implies an end to the arbitrary fixing of prices and production targets, which continued even during the recent effort at reform. These can easily be manipulated for political ends, as happened with last year's agreement to raise dairy quotas by 1 per cent. It also means curbing export subsidies and closing the loopholes which permits member states to evade the impact of support cuts by setting artificial levels for the so-called "green currencies".

Such a radical approach would not rule out the possibility of direct income support to particularly hard-pressed farmers provided it was unrelated to production. Indeed this would be one way of dealing with the problems of marginal farmers in remote areas, like the British French sheep producers who are now protesting so vehemently. Though still expensive, it would be preferable to failure in the Uruguay Round, which in present market circumstances would surely be followed by a vicious trans-Atlantic subsidy war on world markets. That would quickly crowd out other calls on Community resources and redouble the cost of farm support.

Policies for the inner cities

IN THE three years since Mrs Margaret Thatcher launched the Action for Cities programme, there have been very few pats on the back for the Government's efforts in the inner cities. Critics have sprung from sources as diverse as the Church of England and the chambers of commerce. Too much concentration on property development and too little concern for the people who live in inner cities have been the brickbats most frequently hurled.

Memories of the days in the early and mid 1980s when Britain's TV screens showed scenes of ugly rioting and looting have faded, but there remains a very real need to make better use of the resources - people and land - in the urban areas at a time when there are shortages of both in more desirable parts of the country.

The Commons Public Accounts Committee, in its report "Regenerating the inner cities", published this week, looks more at the mechanics than at the substance of the Government's inner cities policy. It concludes that the three main Whitehall departments concerned with inner cities - Environment, Employment and Trade and Industry - still do not liaise enough at the centre.

Prime example

The short history of Whitehall and the inner cities is a prime example of the problems posed by inter-departmental programmes, which still await a solution. Recognition that inner cities needed special attention dates from the 1960s. Policy rested with the Department of the Environment in the 1970s and early 1980s. Under Mrs Thatcher the focus of partnership shifted from the local authorities to the private sector. After the last election she set up and chaired a Cabinet committee on the inner cities and agreed finally - against her instinct - to appoint a co-ordinating minister. Mr Kenneth Clarke, in DTL, was the first. Mr Michael Portillo, in Environment, now has

the responsibility. It would seem to be a thankless task. Inner city funding is tiny within Environment's total in the public spending round, and small in the context of the other main departments. Nobody bids for an inner cities budget as a whole, and there are few bouquets to be won from being a co-ordinator.

Money spent

Mr Portillo's efforts are directed at getting the civil servants to persuade him that the money now being spent is having an impact. Government spending in the inner cities is running at about £3.5bn this year. The Public Accounts Committee points out that there has been no real attempt to evaluate the overall effectiveness of the multiplicity of programmes shared between departments.

There are more fundamental flaws in the Government's inner cities policy. It is a collection of programmes, some inherited, some new, some ad hoc. There might not be anything wrong in this. Devolution in cities springs from a wide variety of circumstances which cannot be dealt with by a master plan.

What is missing is the determination to deal with all of the problems. Too often, inner cities are overlooked in the drafting of policy, and they suffer from the political bias against local councils. Cuts in the funding of the new Training and Enterprise Councils will be felt in training provision in the inner cities. The refurbishment of urban housing has been hit by the new financing arrangements required by the Housing Corporation. The pressures on the inner cities will inevitably increase as a result of the slow-down in the economy. Plans for large property schemes have been put on ice. Enterprise agencies are finding it more difficult to enlist corporate support for their activities.

The social tensions which sparked the early inner cities initiatives may have eased, but the Government would be wise to give a clearer commitment, and a stronger push from the centre, to a set of programmes which are in danger of losing momentum.

The prospect of sharply higher oil prices has come as a rude shock to developing and eastern European countries struggling to break free of the vicious cycle of debt, slow growth and declining living standards that plagued them in the 1980s.

Until recently the oil price had been expected to remain roughly stable at about \$17 a barrel, but with the Gulf crisis having pushed it into a trading range between \$25 and \$31, the economic outlook for oil-importing developing countries has suddenly become bleak, according to Mr Moosa Qureshi, senior advisor for operations at the World Bank.

The International Monetary Fund calculates that developing countries will be marginal net gainers overall from an oil price of \$25 because many of them are now oil exporters. Their growth as a group would rise by some 0.2 percentage points.

Stripping the oil exporters out of the picture reveals a much less rosy picture, however. Informal estimates by other international economists suggest an oil price of \$25 could knock a full percentage point off the collective economic output of the oil-importers, but the impact varies widely from country to country.

It is likely to be particularly savage on the emerging democracies of eastern Europe, on countries such as Turkey and Jordan associated with the Gulf economy and on the poorest countries in Africa with only limited capacity to adjust.

Even some oil-exporting nations will be affected badly by the knock-on effects of a probable increase in interest rates, since a return in the US and the loss of trading opportunities in the Middle East.

Bankers and economists agree that there is little immediate prospect of any large-scale mobilisation of western finance to ease the plight of poor countries, except possibly for certain selected groups such as eastern Europe. Not only is the international banking community unlikely to ride to the rescue as it did in earlier oil crises in 1973 and 1979, but aid agencies are unlikely to step up their spending. This will leave developing countries heavily dependent on their own economic adjustment efforts under the lead of the IMF and World Bank. Their ability to rise to this challenge will be crucial to their success in weathering the storm.

So far, consideration of concerted international help for the developing world has been hampered by deep uncertainty over where the oil price will eventually settle.

The impact of higher oil prices is likely to be savage on the democracies of eastern Europe, on countries closely associated with the Gulf economy and on the poorest states in Africa

As the picture becomes clearer, it is likely to become one of the main talking points of the forthcoming Bank/Fund annual meetings in Washington. But there is little evidence of appetite for a revival of the special oil facility launched by the IMF in 1974.

The actual outbreak of war in the Gulf could send oil prices soaring, possibly to \$50 per barrel or more. This would create havoc in the short term but such a price level would be unlikely to be sustained. More relevant to policy planning is the prospect of a prolonged period of high prices during which the price would remain high for the foreseeable future.

A lasting rise to \$25 or even \$30 from last year's Q3 average of

Peter Montagnon on the impact of high oil prices on the economies of developing countries and eastern Europe

Sharp blow to the most vulnerable

\$16.40 would be a lesser shock than either that of 1973 when oil prices quadrupled to \$12 or of 1979 when they rose by 250 per cent to \$30. But many developing countries are now saddled with huge debts on which they must pay high real interest rates, especially in relation to the price trend of commodities they export.

Only a handful, such as Chile - significantly a net oil importer - have successfully adjusted to the shocks of the 1980s and are in a position easily to withstand the latest onslaught on their finances.

Adding to the problem is the prospect that the US will shortly go into recession, crimping demand for developing country exports. Though this may dampen the upward pressure on interest rates that would follow from the inflationary threat of higher oil prices, rates are still unlikely to fall as much as would normally be expected in an economic downturn.

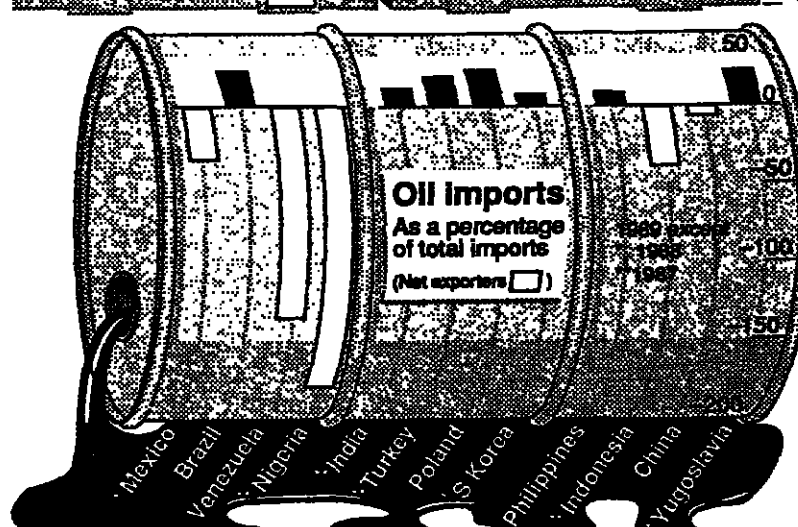
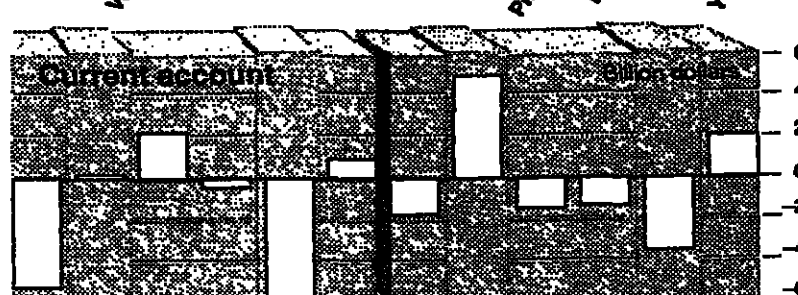
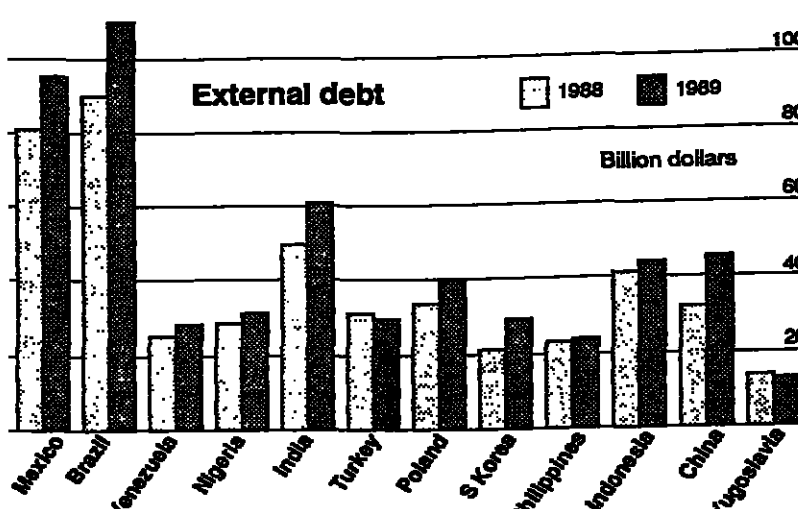
Indebted countries such as Brazil and Turkey which had large-scale trade with Iraq also face a special loss of export earnings on top of the extra oil bill, which for Turkey could amount to as much as \$2bn at a price of \$30.

Other ancillary effects of the Gulf crisis include disruption to Arab oil flows to developing countries, which totalled \$2.4bn in 1988, and the loss of remittances from foreign workers there. This will hurt India, which receives \$400m a year in such remittances, as well as Pakistan and Bangladesh. Indian government calculations show that each \$1 rise in the price of oil raises its annual import bill by \$222m. This year's budgeted total of \$3.5bn was already adding to strain on the country's balance of payments before the crisis broke.

The only substantial gainers from higher prices would be countries which are large exporters of oil and only marginally dependent on other products for their export earnings, economists say. Prominent in this category is Saudi Arabia itself but its extra revenues are likely to be eaten up with defence and other ancillary costs relating to the crisis.

This leaves Venezuela and Nigeria as short-term winners. An oil price of \$25 would yield extra revenues for these countries equivalent to 20 per cent and 12.5 per cent of gross domestic product respectively, according to Mr Horst Schulmann, head of the Institute of International Finance in Washington. Informal estimates by one US money centre bank suggest that the balance of payments of both countries would benefit by \$6bn at an oil price of \$30, with an extra \$1bn accruing to Venezuela on top of this as a result of increased production.

Much depends for the longer term, however, on how they spend their windfall. The danger is that it will encourage profligate government spending, undermining economic adjustment. Already this was the Nigerian central bank warned that the federal government had exceeded its targeted budget deficit for 1990 in the first half of the year. Venezuela's adjustment programme



has been admired internationally but is unpopular at home. Economists say the oil windfall could cause it to slacken in its efforts.

A far smaller net gain would accrue to Mexico because of its growing net trade which has made it dependent on the health of the US economy. Among leading oil-importing countries, Brazil would face an additional bill of about \$1bn with oil at \$25, according to Mr Schulmann. This should be manageable for a country that traditionally runs a trade surplus of between \$14bn and \$18bn and means that the management of its \$110bn foreign debt will become only "marginally more difficult."

Nowadays Brazil only imports about half the oil it needs compared

with 85 per cent in 1973. This has made it much less vulnerable to swings in the price of crude. The more worrying question is whether the upward pressure on its domestic price of oil will lead it to falter in efforts to adjust its economy and clamp down on inflation. It will also have to cope with high international interest rates and the loss of its lucrative trade with the Middle East.

In contrast, the outlook for the developing countries of eastern Europe is dire. Years of relying on cheap oil from the Soviet Union have left their economies relying heavily on oil. Now they face a two-fold blow. Not only is the Soviet Union due next year to begin charging market prices for its oil, but the market price would

also have risen sharply. According to Mr Qureshi, moving oil prices up to market rates was expected to cost the countries of eastern Europe between \$2bn and \$10bn even before the Gulf-inspired price increase, he says. At a price of just over \$25, that bill would double.

Special arrangements will be necessary for these countries, he believes. The Soviet Union - which stands to benefit significantly from higher prices as long as it can maintain its output - will have to be persuaded to preserve some of the barter arrangements covering its oil trade with eastern Europe; the countries themselves will have to bear part of the adjustment burden and the West will have to help with extra finance. This will not be easy, however, because the countries which, in relative terms, are worst affected - Romania and Bulgaria - are least advanced in their political reforms.

Far less serious is the pressure facing the newly industrialising countries in Asia though they are heavily reliant on imported oil. Taiwan and South Korea should both be able to absorb a steep increase in its price.

The latter, however, posted a current account deficit of just over \$1bn in the first seven months of this year and would face an additional bill of some \$2bn at a price of \$25. Moreover, like other newly industrialising economies in the region it is reliant on the US market which makes it vulnerable to recession there.

Some bankers say uncertainty in Japanese financial markets has created an extra potential problem for Asian countries which have grown used to sizeable injections of Japanese direct investment in recent years. Already Japanese commercial banks have become cautious about international lending in the wake of volatility on the Tokyo stock market.

The Philippines is one Asian country causing particular concern. An oil price of \$25 would push up its import bill by more than \$1.5bn, and it already faces difficulty financing its current account deficit.

"The Koreans of this world have always had less imbalance and they've responded more flexibly, but if a country is weak, like the Philippines, then it's different," says Ms Stephanie Griffith-Jones of the University of Sussex. If the oil price does stay high, however, even weak countries will have little choice but to tighten their belts still further.

The abiding lesson from the oil and debt crises of the past two decades is that longer-term advantage has accrued to countries which have proved most astute in the adjustment effort. Oil exporters such as Nigeria, which appeared initially as big beneficiaries, have signally failed to capitalise on their advantage. Their dismal medium-term economic performance is thus in striking contrast to that of other, less naturally well-endowed countries such as Chile.

For this reason alone, the West is likely to be much stricter in its approach than it was after the first oil price hikes, urging the governments of developing countries to avoid delaying adjustment by trying to borrow to sustain their expenditures, to curb inflation, and to continue liberalising their trade policies, even though their oil bills are rising.

A decision to pursue such a course could mean that the success of oil price hike will prove a blessing in disguise for countries like India which have long succeeded in resisting pressure to open up their economies, and it is clear that even weak countries will receive little sympathy from the West unless they take this point on board.

"We regard this as fundamentally an economic problem," says one UK aid official. Developing countries were going to have to adjust anyway to higher oil prices at some time in the 1990s. It is simply that this moment has come sooner than anyone originally expected, he adds.

Ice cold Frankfurters

Four German banks held their own seminar for the new German options exchange (the DTB) at Tokyo's Okura hotel yesterday without a single Japanese bank among the co-hosts.

Indeed there is a palpably chilly relationship developing between the two banking communities that could cool champagne. Even the statutory presents from the Germans were rock hard and of little use - in fact, pieces of the Berlin

Foreign bankers operating in Frankfurt have to get used to a feeling that they are occasionally excluded from the inner circle. But when German bank clubbiness takes on extra-territorial dimensions, even the otherwise tolerant Japanese can become a trifle irritated.

Since January the Bank of Tokyo has been offering to host a seminar in Tokyo introducing Japanese customers, who already provide nearly a third of the business on Life's government bond future. It will be crucial to woo those investors in large numbers if the DTB is to succeed in its rival product planned for later this year.

But while financial exchanges usually warm to the notion of well-connected local institutions doing some of their overseas marketing for them, the Bank of Tokyo has been given the brush-off three times by the Germans. On the last occasion, the red light came so late that "the cocktail party menu had been set", according to Tetsuji Murase, managing director of the bank's Frankfurt office, who is also a DTB board member. It seems that the German bankers wanted to present their own baby in Tokyo.

"If Frankfurt bankers did not make such a noise about promoting their city as a leading international financial centre, the charges of provincial-

OBSERVER

ism would stick less readily", comments one financial correspondent... Ouch!

Collier's way

Hinkley C, the future nuclear power station which has not cleared the hurdle of public inquiry, was the first big battleground for nuclear engineer John Collier following his appointment by the Government last year as chairman of Nuclear Electric. That is the company which now runs the nuclear stations of the Central Electricity Generating Board.

Some 20,000 registered opponents wanted the public inquiry into Hinkley C, in north Somerset, abandoned. But Collier fought successfully for the inquiry to be completed. The report of the Inspector, Michael Barnes QC, went to government this summer. His finding is a convincing "yes" for the plant.

What means for Collier is that when eventually he submits his plans for new reactor construction he will have the option of reinstating the idea of a mini-series of four nuclear power stations based on the Sizewell B design which is now being built. Hinkley C would be the second in the series. That would be the quickest way of restarting a national nuclear power programme.

Collier assumes that almost any other kind of reactor would first have to be exposed to an exhaustive Sizewell B-type public inquiry. It took 22 months.

After history

Recent events might appear to have raised a few serious question marks about Dr Francis Fukuyama's vision of The End of History.



"Mr Scargill? Look, why not just send the million back to the Soviet economy needs it."

demic down. Yesterday Fukuyama was bringing things up to date in a London lunch audience that included GEC's Lord Weinstock, Sir Geoffrey Howe, the Deputy Prime Minister, Foreign Office minister William Waldegrave, and Dr David Owen.

It was now very difficult. Fukuyama argued, for one liberal democracy to attack another. Yet Britain and the US were piling up a mighty military machine in Saudi Arabia to confront Iraq - "trying, in effect, to oust a bunch of 19th century Italian condottieri in order to protect the domains of a 14th century ecclesiastical family."

This, the good academic argued, merely proved his point that had Iraq and Kuwait been modern societies the invasion would never have happened. "Any more than the US would consider occupying Japan a second time to ensure itself a steady supply of Nissans and Toyotas."

"post historical" countries and the historical part of the world, including future difficulties likely to be posed by refugees, and the movement of large populations that are poor and unstable to ones that are rich and secure.

Noble offer

I was surprised and puzzled to receive through the post a photocopy of a portrait of a scowling old man. Frankly he did not look the sort of cove you would like to meet on a dark night.

The writer was a French woman unknown to me. She explained she was a collector of 19th century portraits of English gentlemen. I filed the letter in the picture of someone bearing my family name for a trifling £110.

Adopting a robust view that my pride in the old family tree does not run to a three-figure investment in a grubby painting, I filed the letter in the waste-paper basket.

But ponder on the business opportunities this entrepreneur is opening up. Noble lineages might be created while you wait. Instant family portraits galleries might be supplied by mail order. A pictorial set of ancestors might be ordered by the square foot to cover a damp patch on the wall.

Matching dreadful old portraits to names in the tale of phone directory might even have a far-reaching social consequence - bringing about a spate of recruitment to the ranks of British gentilefolk.

Fresh Eire

Spotted in the visitors' book of a Dublin youth hostel: "It's a very nice country but it needs a roof."

Can business go green?

Can pigs fly? some people answer.

Company bosses can't talk in riddles. They know that where there's muck there are brasses off customers, staff, governments.

Read The Economist's survey on industry and the environment.

Sixteen pages of good green fun.

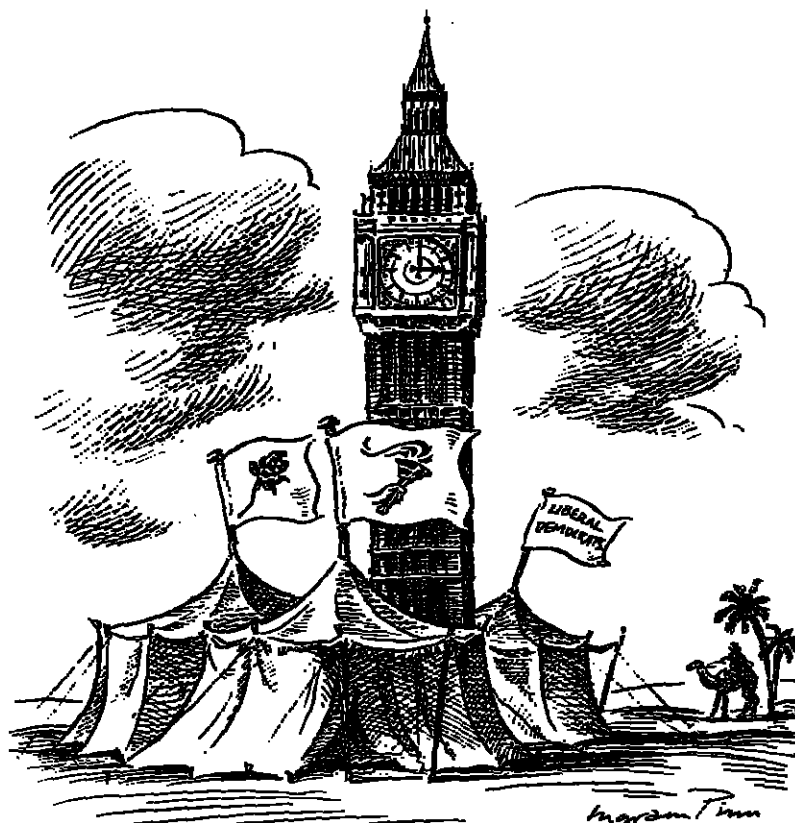
The Economist

September 1990

POLITICS TODAY

If you want peace, prepare for war

By Joe Rogaly



There is little chance of a peaceful solution to the Gulf crisis unless the American generals now sweating it out in the desert are primed for war. This may sound hard, even super-hawkish, but think about it. If President Saddam Hussein believes that the US is likely to shrink from using military force he will keep Kuwait, and dream of his next adventure. Iraq's economy may grind to a halt, people may starve. Mr Saddam could yet survive. He can listen to the soothing tones of his fluent ministers, many of them in command of excellent English, and some of whom are no doubt telling him that the West inevitably loses interest after it begins to realise the costs of a given policy. This is the disadvantage of the "long haul" policy upon which a consensus now seems to be building up. It is always possible to hope for success, even during a blockade.

Some circumstances do, however, look hopeless. Such circumstances must be visited upon Baghdad. The prospect of a US-led blitz on Iraq can be no other than terrifying. It might become terrifying enough, as a mere prospect, to convince Mr Saddam that he should accede to the resolutions of the United Nations Security Council and withdraw his troops unconditionally. The foundation-stone upon which this theory stands is quite clear. A threat to use force if necessary contains no power at all if it is a bluff. Bluffs can too easily be seen through, particularly if they emanate from the government of a democracy.

This was a time when an uncompromising statement was exactly what was required

peaceful methods they must prepare for the possibility of war, and mean it. All this is clearly understood by the British Prime Minister. It is an echo of the theory of nuclear deterrence, based on a first-strike capability and a willingness to use it. Mrs Margaret Thatcher has never hidden her belief that the world has been protected from a third global conflagration by the nuclear deterrent. The parallel is not exact: there is no intimation of any plan to use nuclear weapons against Iraq. This inexactitude is, however, of little consequence to the argument. What counts in the present crisis is that the Iraqis must be kept guessing about what might be used against them, and in what circumstances. That is why Mrs Thatcher's speech in the House of Commons yesterday correctly left no room for doubt that if economic sanctions failed - after being given a fair chance to work - Britain would feel free to support US-led military action taken in the absence of any further enabling Security Council resolution.

If the allies assembled in the Gulf did open fire the US might argue that

such action was permitted by Article 51 of the UN Charter, which stipulates that "nothing in the present Charter shall impair the inherent right of individual or collective self-defence if an armed attack occurs against a Member of the United Nations, until the Security Council has taken measures necessary to maintain international peace and security." The British Government would support this view, without equivocation. A decision that it might have to do so was arrived at immediately after the invasion of Kuwait on August 2. Article 51 was subsequently deemed to justify a blockade before the Security Council endorsed it. The same article could, in British and American eyes, justify accession to an eventual Kuwaiti request for the use of military force to drive the Iraqis out.

Mrs Thatcher would not budge from this position in the House yesterday. Resolution 661, which called for comprehensive economic sanctions expressly re-affirmed the Article 51 position, she said. "To undertake now to use no military force without the further authority of the Security Council would be... to hand an advantage to Saddam Hussein," she insisted. Watching her, calmly and persistently making this point under questioning in a crowded house, I could not help feeling that this was one occasion upon which a simple uncompromising statement, albeit a potentially bellicose one, was exactly what was required. This was the Prime Minister at her best.

There is a more complicated proposition, expressed forcefully by Mr Paddy Ashdown, the leader of the Liberal Democrats and in carefully-chosen words by Mr Neil Kinnock, the Labour leader. Many others follow their line, not least Mr Edward Heath. In effect, it is that the UN, not the US, must be supported by Britain. Mr Ashdown said, "must be a victory for the international community." I suspect that if it came to it the Labour leader and possibly even Mr Ashdown might accept a fudged view of Article 51 and turn a blind eye to the legalistic objection that the Security Council has "taken measures necessary to maintain... peace," but only if those measures - namely sanctions - were failing and all other possibilities had been seen to be exhausted - and then only on the basis that a large number of allies were willing to endorse and indeed

participate in a US military strike.

This is an unsurprising stance for Britain's opposition parties to adopt. It will do little harm: Mrs Thatcher is the one Mr Saddam must watch. It also has some basis in abstract logic. A military action that seemed to be taken by the US alone, with perhaps only Britain in support, would be a political failure. It would alienate moderate Arab opinion and might dissipate the unity of the remarkable assemblage of nations gathered behind the UN resolutions and willing to back economic sanctions. A Ramboesque US military victory, if such a thing were possible, would be followed by an uncontrollable upsurge of Arab nationalism and anti-Americanism. Without unarguable UN authority for a military action, the potential consequences would include "further turmoil, terrorism, an increase in nationalism and fundamentalism, and

the destabilising of strategic allies," said Mr Kinnock.

The Labour leader's argument was eloquently put. He resisted all temptations to speak ill of the Prime Minister. By the standards of past performances, he was in control of himself and the House. He clearly knew that this was the time to play the statesman, and he stretched his own capabilities in his attempt to fill the role. He developed at some length the notion of a new form of collective security based on the UN. Yet his speech is likely to be diminished by its implicit admission that it is based on unsubstantiated fears. It is my hypothesis that if most of our past students produce bad designs, then we have failed to educate and train them properly - and they could produce bad designs without any training at all. By and large, the design professions still believe their mission is grounded in "creativity" rather than in "creative working." There is a subtle but very great difference between these two. For creative working to be effective it needs to be structured, and must use good design methods. This goes against the ill-founded view that structure and methods in design are antithetical. Not true. You say: why are "building trades, engineers, surveyors, architects and so on, all educated in their own little self-contained compartments?" The answer is tradition based upon the cult of the specialist. At Strathclyde we have sought to break this mould. Our engineers of all disciplines, and architects, receive a structured and methodical common course in "total design." It also allows for greater creativity in specific contexts - essential to good design.

Breaking the design mould

From Professor Stuart Pugh. Sir Colin Amery's article "Education should turn over a new leaf" (September 3), while both enlightening and appropriate, reiterates many shortfalls in education concerned with professions that "design." It is my hypothesis that if most of our past students produce bad designs, then we have failed to educate and train them properly - and they could produce bad designs without any training at all.

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Stuart Pugh, University of Strathclyde, Glasgow, Scotland

Exchange and mark

From Mr W. Grey. Sir, For an exchange rate regime like the EMS to "improve management of the domestic economy," as Professor James Foreman-Peck (August 30) would wish, what is needed are not so much "other types of international support" as appropriate domestic institutions. Highest among these must rank an independent central bank free from political interference and specifically mandated to maintain price stability regardless of the electoral cycle. W. Grey, 12 Arden Road, N3

LETTERS

In favour of Berlin

From Mr Jochen Thies.

Sir, My argument for Berlin as the capital of Germany - and of course as the seat of German government - is simple. West Germany must carry out in practice what we have promised during the past 40 years: that the capital of Germany will be removed from Bonn to Berlin. Until quite recently the mayor of Bonn himself argued thus.

There are other important reasons in favour of Berlin as the capital. I do not want the "Anschluß" of the GDR, the result of the coming together of the two parts of Germany will be our country's slightly changed identity. It will contain more ingredients from the German north, and - my Bavarian countrymen will give me - of German Protestantism. The place to form the right mix of all these ingredients has to be Berlin.

My view of a future Europe is one of a region of wealth; a region which also includes Poland, the Baltic states, Czechoslovakia which regained their democratic traditions in the 1989 revolution in eastern Europe.

Up to now we have had a concentration of capital cities towards the west of the European Community: London, Paris, Brussels, Luxembourg and so on. Berlin would be the centre through which the EC should channel contacts and help for eastern Europe, in order to join the divided halves of the European continent.

The argument that the transition of the capital from Bonn to Berlin is too costly, and that more than 200,000 jobs in the Bonn area are at stake, is ridiculous. This is the "closed shop" view of the average civil servant - and of those who fear change in general. A country with the responsibilities Germany must now take over cannot afford to listen to those who have been privileged for too long. The wind of change is blowing, and it blows in favour of Berlin.

Jochen Thies, Managing Editor, Deutsche Gesellschaft für Auswärtige Politik (German Foreign Policy Association), Adenauerallee 131, 53 Bonn 1, West Germany

From a check to a balance

From Mr David Green.

Sir, Michael Prowse (Lombard, August 29) appears to have been angered by some of the arguments in the Institute of Economic Affairs pamphlet, *Equalising People*. At one point he sounds a bit like "Disgusted of Tonbridge Wells" when he declares that "all this is utter nonsense."

The underlying defect in Mr Prowse's defence of egalitarianism is that he fails to recognise the harm that would result from the abuse of concentrated political power. He reveals a distaste for unlettered "market forces," but he does not acknowledge the threat offered by "political forces."

Mr Prowse refers to political decisions as if they were based on the collective will of the people, and contends that when a political party imposes taxes in the pursuit of redistributive justice, this does not equalise them as people, it only affects their material living standard. Yet the lesson from eastern Europe is that isolated individuals without material power are not much of a match for the state machine.

He speaks of collective decisions as if they were unanimous decisions, when the reality is that the pursuit of redistributive justice through the tax system has transformed democracy into a vote-buying process in which parties bid for votes by promising benefits at the expense of other sections of the population.

The concrete outcome of pursuing egalitarian goals over the past 50 years has been, not so much that the rich have been taxed to assist the poor, but that a heavy burden of taxation has been imposed on everyone to such an extent that some low earners are said to be taxed into poverty. The transfer of power has not been from rich to poor, but from every citizen to the state.

Mr Gorbachev's policies

From Mr M.A. Buzzard.

Sir, Anatole Kaletsky says (August 20) that Mikhail Gorbachev's next scrap will be against the engineer.

Much Soviet engineering uses imported technology employed by engineers.

Mr Gorbachev's policies will encourage the Soviet people to look at imports, and they will probably find that these are of better specification and quality,

and will buy them (depending on the price).

It would seem more relevant, therefore, for Mr Gorbachev to push Soviet engineers to achieve much higher standards of design and quality as well as pressing for more entrepreneurs and more service industries - and even accountants. M.A. Buzzard, Ashcroft Creative Enterprises, 39 West End, Ashwell, Baldock, Hertfordshire

LOMBARD

No easy path for UK's Eurocrats

By Tim Dickson

The shortage of British recruits to the European Commission has long been a serious talking point in Brussels.

"Euro" civil servants are meant to forswear their national allegiance - but French, Italian and Irish Governments have demonstrated many times over the value of having countrymen in important policymaking areas to explain if not promote their national point of view.

That is the main reason why a recruitment and training scheme launched by the British Civil Service this week should be welcomed by anyone with an interest in European affairs. Designed to attract from the universities up to 30 budding Eurocrats, the so-called "European Fast Stream" could go some way towards redressing the historical imbalance.

At the very least it should increase awareness of the opportunities across the Channel, and better prepare candidates for the lengthy and uncertain application procedures adopted by the EC institutions. Unfortunately, however, the scheme is unlikely to solve the whole problem and some sceptics believe it could even be counterproductive if the UK Civil Service does not more radically reassess its attitude to Brussels.

Eager graduates tempted to sign up for the Fast Stream - which offers a programme of work experience in London before sitting the Commission's entry examinations, or "competitions" - should not automatically assume that they are embarking on a glamorous and rewarding career.

True, few Eurocrats complain about the money or perks, and most enjoy the multicultural and multilingual environment. On the other hand, the Commission (in particular), the Parliament and the Council of Ministers can be desperately frustrating bureaucracies for those anxious to get things done; they offer their employees little in the way of a structured career (certainly by Whitehall standards) and, much to the chagrin of some professionals, they have become in recent years increasingly politicised.

Much of the real power in the Commission, for example, resides with the commissioners' hand-picked "cabinets" or political advisers whose sometimes cavalier attitude can spark fierce resentment among lifelong "fonctionnaires."

Even allowing for those in every organisation bitter at being passed over for advancement, potential graduate recruits might like to take note of the strong feelings of many middle-ranking British officials inspired by the way Whitehall tends to influence appointments to the top EC jobs.

Although informal efforts are made to keep a balance between member states at all levels of the EC institutions, the bargaining only gets tough and overtly nationalistic at the A1 grade of directors general and deputy directors general (the men and women who sit atop the various policymaking departments).

Such was the case this year when two key vacancies became available in the Commission as a result of retirements - and a frantic reshuffling of the upper decks ensued. Two new British DGs and one new deputy DG emerged as part of the package to fill some slots - but much to the disappointment of those relatively senior British officials already working in Brussels all three were "parachuted in" from the home Civil Service.

This policy - and a belief that other governments are better and more enthusiastic when it comes to backing their own nationals at all levels of the Commission hierarchy - has left a generation of British officials in their late 40s and early 50s with no way left to the top. Certainly barring unexpected mishaps or resignations there will be no British A1 post on the market for many years to come.

As one who came with high hopes in 1973 put it: "I would advise graduates to go for the Foreign Office first as the easiest way to get a knighthood. Next would come the home Civil Service because of the chance for a varied career and real influence on policymaking. I'm afraid that the Commission would be third because of the great uncertainty when it comes to career prospects."

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London - 5 November, 1990

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INTERNATIONAL COMPANIES AND FINANCE

Third-quarter rise for CIBC

By Bernard Simon in Toronto

CANADIAN Imperial Bank of Commerce has registered slightly improved third-quarter earnings, confirming that the tough international banking climate has so far done less damage to the big Canadian banks than many of their US and Japanese counterparts.

CIBC, Canada's second largest bank, saw net income rise to C\$197.9m (US\$171.15m) in the three months to July 31, from C\$194.6m a year earlier. Per share earnings dipped to 97 cents from C\$1.04, reflecting a larger number of shares outstanding and extra dividends paid on new preferred shares.

Losses at CIBC's 63 per cent-owned securities subsidiary Wood Gundy trimmed the bank's earnings by C\$15m. Earnings for the first nine months of fiscal 1990 climbed to C\$600.1m from C\$578.7m.

But losses at Wood Gundy have cost the bank C\$32m so far this year.

CIBC is the last of the six big banks to report third-quarter earnings. Although all have been hurt by the impact of high domestic interest rates on leading margins and on their customers' creditworthiness, the banks are generally in better shape than they were at the start of the 1989-90 recession.

Mr Hugh Brown, bank ana-

lyst at the securities firm Burns Fry in Toronto, predicted yesterday that the banks' earnings will continue to decline over the next few quarters.

But he added that "they're in a lot less trouble than the Americans or the Japanese. They've been more risk-averse than most other banks around the world."

Even National Bank of Canada, whose third-quarter earn-

ings were hit by a write-off of its loans to real estate developer Mr Robert Campeau, earned a 12.8 per cent return on shareholders equity in the first nine months of fiscal 1990. Royal Bank of Canada posted a nine-month figure of 18.8 per cent, which is among the highest returns of large North American banks.

CIBC said its loan losses on normal credit business rose to C\$104m in the third quarter from C\$80m in the previous three months. Losses for the year as a whole are estimated at C\$360m, up from C\$313m.

Assets rose by 12 per cent in the past year thanks largely to strong residential mortgage lending, corporate loans and bankers acceptances. A bank official said, however, that demand for mortgages was showing signs of slowing.

Burmah Castrol up 3% after tough spell

By Richard Gourlay in London

BURMAH Castrol, the specialist lubricants and chemicals group, reported a 3 per cent rise in pre-tax interim profits to £79.2m yesterday after what it described as its toughest six-month period this decade.

Group sales rose 4 per cent to £831.7m on which the company said gross margins were maintained. Earnings per share rose 3 per cent to 24.7p and the company raised the interim dividend by 0.5p to 8.5p.

However, the City continued to believe the company will be hit by sterling's strength, and the slowdown in business activity in its main markets and the share price closed down 9p at 506p.

Mr Lawrence Urquhart, chairman, warned that market conditions for a number of its sectors would remain tough throughout the year and currency gains in the first half would turn to losses if sterling remained at current levels.

Mr Jonathan Fry, Burmah Castrol's managing director, said the Gulf crisis was beginning to force up prices of base oils, the raw material for the main lubrication division which supplied 66 per cent of trading profits in the first half. As medium term supply contracts began to expire during the autumn the effect of higher prices would become more acute.

Mr Fry said he was confident Castrol would be able to pass on the higher prices to its customers as it had always succeeded in doing during earlier oil price crises although in some countries this might prove more difficult.

The sale of Premier Oil in August for £138m has reduced Burmah Castrol's gearing from 30 per cent at the interim stage in 1989 to less than 10 per cent. The loss of consolidated earnings from Premier would be more than made up by increased interest payments in the second half.

First-half trading profits in lubricants rose 10 per cent to £60.3m, with £3.1m of that coming from currency gains. *Lex, Page 24*

Goodyear warns that jobs may be shed in Europe

By John Griffiths

GOODYEAR Tire & Rubber expects to move deeper into loss in this year's third quarter and is planning to cut nearly 1,200 jobs from its European operations.

A net loss of \$65m for the quarter is being forecast by Goodyear, the only remaining US-owned large tyre group, which was recently demoted by Michelin of France from its position as the world's biggest tyre maker.

The forecast compares with a net profit of \$70.5m in the same quarter of last year. It will follow a second-quarter loss of \$9.4m, which represented only the second loss by Goodyear for more than a decade.

Goodyear's forecast is only the latest of a series of depressed results and gloomy predictions from a world tyre industry beset by shrinking markets, squeezed

profits and over-capacity.

On Wednesday Pirelli Tyre Holdings reported a 61 per cent drop in first-half profits, barely 24 hours after Continental of West Germany, the world's fourth largest tyre group, had reported first-half profits down 39 per cent.

Michelin has also warned it faces three or four "difficult years" in which losses cannot be ruled out.

Goodyear last night did not identify where the job cuts would fall in Europe. It added that the cuts, which would be completed by mid-1992, were part of a realignment of tyre marketing, distribution and production support operations in the region.

This restructuring, already under way, was said by the company to be partly responsible for record third-quarter charges totalling \$63m, or \$51m after tax.

Some \$43m of this is accounted for by the European moves, the phase-out of medium and heavy truck tyre production at Valleyfield in the Canadian province of Quebec, the rationalisation of some associated production operations in North America and job cuts at other locations.

The remaining \$20m is made up of environmental clean-up costs associated with operations discontinued several years ago.

Goodyear said it expected no let-up in the highly competitive conditions for the rest of the year and warned of a general economic downturn at the end of the year and into early 1991. The Gulf crisis also raised the prospect of higher raw material costs and heightened market uncertainty.

Despite this, it expected net earnings in the final quarter to be similar to last year's \$14.7m.

France sells bonds worth FF9.13bn

By George Graham in Paris

THE FRENCH Government sold FF9.13bn of bonds at its regular monthly auction yesterday, in a weak domestic market where yields rose significantly against a background of soaring oil prices and domestic political uncertainty.

Yields were 3 to 7 basis points higher than the previous day's close, and 83 to 89 higher than the last government auction, which took place on the day of Iraqi invasion.

The Government sold FF2.2bn of its benchmark 10-year bond OAT 8.5 per cent 2000 at a cut-off price of 88.52, giving a weighted average yield of 10.45 per cent. The OAT 9.5 per cent 1998 sold FF2.65bn at a cut-off price of 95.02, yielding 10.45 per cent.

The longer OAT 8.25 per cent 2004 saw weaker demand, with FF1.04bn of the FF1.65bn bids served at a cut-off price of 83.47, yielding 10.6 per cent.

The Government also accepted bids for FF2.24bn of the floating rate OAT TRB 1993, last auctioned in December 1989. The cut-off price was 99.57, giving a yield 21 basis points above the average of the 13 week Treasury bill auction.

Rhône-Poulenc ends PVC link

By William Dawkins in Paris

RHÔNE-POULENC, the French state-owned chemicals group, yesterday sold its Spanish polyvinyl chloride (PVC) division, so completing a withdrawal from PVC production begun 10 years ago.

Atchem, the chemicals subsidiary of the state-controlled oil group Elf Aquitaine, which bought Rhône-Poulenc's French PVC activities in 1980, is taking over the Pta18bn (\$183m) per year turnover division for an undisclosed price.

The deal is part of a wider refocusing of Rhône-Poulenc's Spanish operations away from

base chemicals and towards higher value added products, in line with the group's strategy in the rest of the world. From now on, all its Spanish operations will be regrouped under one company, Rhône-Poulenc Química.

The deal also represents the latest step in Rhône-Poulenc's attempt to diversify non-essential activities to help pay for an ambitious series of acquisitions over the past 18 months. "Together, these operations constitute an exemplary illustration of the strategy of Rhône-Poulenc," said Mr Jean-

Marc Bruel, group managing director.

Rhône-Poulenc has also agreed with Erdim, a subsidiary of Enxco, one of Spain's largest chemicals groups, to set up two ventures in Spain, making polyvinyl alcohol and acetates, the French group said yesterday.

At the same time, it is to buy from Elf Aquitaine two plants producing a chemical used in making animal feed. Based in France and Spain, the two plants reported combined annual sales of FF63.5m (\$12.12m) last year.

SAS plans to cut costs by 5%

By John Burton in Stockholm

THE airline division of Scandinavian Airlines System (SAS) is planning to cut its costs by at least 5 per cent in 1991 after suffering a 69 per cent fall in operating profits to SKr128m (\$22.34m) for the first half of 1990.

The carrier is aiming to save at least SKr1bn of its current budget of SKr20bn by slimming personnel costs, which account for 37 per cent of its spending. The workforce during the 1980s has grown by 25 per cent to almost 32,000, reflecting the expansion in the fleet as well

as its strategy of offering quality to business travellers.

Although personnel costs are generally on the same level as other European airlines, productivity and efficiency are lower than most of its competitors, according to SAS.

Personnel costs are making SAS less competitive on its long-distance intercontinental routes, the least profitable segment of the carrier's business, since the wage bills for rival non-European airlines are about half that of SAS.

The airline is considering

hiring more part-time workers and offering lower wages to newly-hired employees, but it does not rule out the possibility of some dismissals. These measures, among some 50 being discussed by management, are still subject to negotiations with the unions.

The challenge facing SAS is how to maintain its superior quality reputation in the midst of a cost-cutting programme. "It is too early to say what impact these measures will have on customer service," an SAS spokesman yesterday.

Glaverbel reassures on Gulf fears

By Lucy Kellaway in Brussels

GLAVERBEL, the Belgian glassmaker, yesterday took the unusual step for a Belgian company of issuing a lengthy statement designed to reassure the market that it was not greatly exposed in the short run to events in the Gulf.

However, it warned that should the crisis prove prolonged it would have to postpone planned investments and maintain production at a lower level.

The company said it was less exposed to an increase in the oil price than commonly supposed, as, following the installation of more efficient production methods, energy costs

only accounted for 3 per cent of turnover.

Moreover, its present stocks were high enough to leave its 1990 profits little affected.

Should the world's building and car industries go into recession as a result of the crisis, the group would be protected to some extent by its high proportion of value added products and by recent diversification into other sorts of glass making.

An increase in Belgian inflation would be harmful, the company said.

This catalogue of risks was delivered with the group's results for the first half of 1990

which show a 2 per cent increase in net profits to BF1.4bn (\$43m), and a 4.7 per cent improvement in turnover to BF13.9bn.

The group said the result was achieved despite an increasingly uncomfortable industry background, in which glass makers have been squeezed by higher interest rates and competition.

The group, which has added previously that it would like to increase its capital base, said yesterday that this continued to be its intention, although it could not do it until the position on the financial markets improved.

COMPANY NEWS IN BRIEF

SCHINDLER, the Swiss lift company, reported a 6.8 per cent rise in first-half operating income to SF1.8bn (\$1.3bn) from SF1.68bn, but said foreign exchange rate factors produced a 10.6 per cent fall in order intake to SF1.75bn.

Agencies report. It expects consolidated net profit in 1990 to be higher than the

SFR11.3m in 1989 "unless extraordinary events occur".

■ Ots Germany, a unit of United Technologies of the US, is to buy a majority interest in Berliner Aufzugs- und Fahrtruppenbau, an East German lift maker, Agencies report. The company is a unit of a government-owned conglomerate.

The operation will use Ots designs, technology, and installation and maintenance methods.

■ UCB, the Belgian pharmaceutical and chemical company, reported consolidated net profit, lifted by a factory sale, up 30 per cent to BF1.5bn (\$40m), Agencies report.

NEW ISSUE

This announcement appears as a matter of record only.

September, 1990

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PRELIMINARY RESULTS

FOR THE YEAR ENDED 30 JUNE 1990

As forecast in the interim report to 31 December 1989, the cost of borrowings has increased on income in the second half of the year. The borrowings were repaid at the end of April after a modest increase of some 100% in US Dollar terms. Expenses increased significantly as they are largely related to net asset value.

Over the year, the net asset value per share increased by 362% while the Athens Stock Exchange index rose by 43% in US Dollar terms. The relative underperformance was particularly marked in the last quarter of the financial year when the banking sector, representing some 62% of the A.S.E. index, performed exceptionally strongly following the April elections. Prior to the latter period the Fund had performed broadly in line with the index. The Fund's relative low weighting in banks reflects the Managers' continuing caution on share sales for this sector and also the Directors' investment policy of diversification of the portfolio.

The Directors do not recommend the payment of a dividend for the year.

The preliminary results are as follows (subject to audit):

ASSETS	1990	30 June 1989
Total net assets	\$92,783,000	\$20,024,000
Net asset value per share	\$46.22	\$10.01
REVENUE	1990	20 July 1988 to 30 June 1989
Income from listed investments:	\$ 000	\$ 000
Dividends	881	489
Interest	24	26
Deposits interest	904	545
Total revenue	1,014	762
Administration expenses	1,163	431
Interest payable	227	-
	1,390	431
(Deficit)/Revenue before taxation	(376)	351
Taxation	(720)	(245)
(Deficit)/Revenue after taxation	(796)	106
Amount absorbed by dividend	-	-
(Deficit)/Earnings per share	(77.10) cents	5.30 cents
Dividend for the year per share	NIL	4.50 cents

ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of the Greece Fund Limited will be held on Wednesday 17th October, 1990 at 10.30 A.M. at Watford House, Don Street, St Helier, Jersey, Channel Islands.

VOTING ARRANGEMENTS FOR IDR-HOLDERS

IDR-holders who wish to vote must follow the following procedure:

IDR-holders must deliver the IDRs to the Depository at the latest on October 7th, 1990 at the address given below (attention: Securities Department - telephone 32-2-508.82.15 - telex 21752 MORSEK B). Instruct the Depository as to the manner in which votes should be cast, and instruct to whom the IDRs should be returned after the meeting.

IDR-holders who wish to vote are also requested to transfer to Morgan Guaranty Trust Company of New York, New York, for account 670-01-422 of Morgan Guaranty Trust Company of New York, Brussels, a fee of USD 1. per IDR in respect of which a vote is cast.

The interim report is available from the Depository at the address indicated below:

MORGAN GUARANTY TRUST COMPANY OF NEW YORK,
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as Depository
avenue des Arts 35, 1040 Brussels, Belgium.

THE KOREA-EUROPE FUND LIMITED

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PRELIMINARY RESULTS

FOR THE YEAR ENDED 30 JUNE 1990

The year ended 30 June 1990 has been difficult for the Korean securities markets. Political and economic uncertainties have been reflected by the performance of the markets. Against this background, the decrease in net asset value per share by 6.1% from \$4.95 to \$4.65 compares favourably with a fall in the index of 21.5 per cent, in dollar terms.

The proceeds of the \$50 million share issue in March 1989, which has been substantially invested by the year end, did not produce income for the Company in the period to 30 June 1990 owing to the timing of dividend payments by Korean companies. At the same time, there has been an increasing move by Korean companies to declare dividends in the form of stock dividends rather than cash dividends. As a result income from investments shows a decrease on the previous year and there is a deficit on Revenue Account for the year. The Directors do not, therefore, recommend the payment of a dividend.

The preliminary results are as follows (subject to audit):

	1990	1989
Dividends from listed investments	1,808	1,843
Deposit interest	58	75
Total revenue	1,866	1,918
Administrative expenses	1,819	1,185
Revenue before taxation	43	733
Taxation	249	380
(Deficit) Revenue after taxation	(206)	353
Amount absorbed by dividend	-	289
	1990	1989
(Deficit)/Earnings per share	(0.88) cents	1.67 Cents
Dividend for the year per share	NIL	1.60 Cents
Net Asset Value per \$ 0.10 share	\$4.65	\$4.95

* Adjusted for the capitalisation issue in December 1989.

ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of the Korea-Europe Fund Limited will be held on Thursday 18th October, 1990 at 10.30 a.m. at Barfield House, St Julian's Avenue, St Peter Port, Guernsey, Channel Islands.

VOTING ARRANGEMENTS FOR IDR-HOLDERS

IDR-holders who wish to vote must follow the following procedure:

IDR-holders must deliver the IDRs to the Depository at the latest on October 8th, 1990 at the address given below (attention: Securities Department - telephone 32-2-508.82.15 - telex 21752 MORSEK B). Instruct the Depository as to the manner in which votes should be cast, and indicate to whom the IDRs should be returned after the meeting.

IDR-holders who wish to vote are also requested to transfer to Morgan Guaranty Trust Company of New York, New York, for account 670-01-422 of Morgan Guaranty Trust Company of New York, Brussels, a fee of USD 2. per IDR in respect of which a vote is cast.

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INTERNATIONAL COMPANIES AND FINANCE

Nickel decline hits Western Mining

By Bruce Jacques in Sydney

WESTERN Mining, the diversified Australian mining group, has suffered a setback in operating earnings in the year to the end of June, following a big decline in its nickel operations.

The company yesterday announced a 4 per cent fall in pre-tax earnings to A\$371.6m (US\$303.2m) from A\$386.9m (US\$312.2m) in the year to the end of June, despite a 14.5 per cent rise in revenue to A\$1.4bn from A\$1.2bn.

Pre-tax earnings from the company's nickel operations

more than halved to A\$125m from A\$284.5m due to a 32 per cent dip in US dollar prices received.

But the company was saved from reporting a lower bottom line result by a mandatory change in accounting treatment of abnormal items.

The company's abnormal loss in the previous year was A\$108.6m, mainly reflecting write-offs in recently-acquired north American gold operations.

But in the latest year, the

abnormal loss was A\$7.8m.

The company also had a sharply reduced tax bill, down to A\$16.3m from A\$32.1m, mainly reflecting a big lift in rebatable dividends and exempt gold income.

The end result was a 65.7 per cent boost in stated earnings available to shareholders, to A\$351.6m from A\$212.2m. Annual dividend has been held at 30 cents a share.

The directors said the company's share of earnings from Alcoa of Australia, its inte-

grated aluminium associate, rose 35.6 per cent to A\$34.2m from A\$25.3m and dividends received rose to A\$263.2m from A\$113.6m.

The result was after interest charges of A\$68.8m against A\$47.5m previously and depreciation of A\$192.3m compared with A\$147.6m.

Central Norseman Gold Corporation, Western's main listed gold offshoot, has reported a 50 per cent reduction in losses in the June year, to A\$10.3m from A\$20.5m.

Warning by Brambles despite solid profits rise

By Bruce Jacques

BRAMBLES Industries, the Sydney-based multinational haulage and waste disposal group, has warned of a deteriorating trading climate, despite a solid rise in earnings in the year to the end of June.

The company lifted net earnings by 25.1 per cent to A\$252.2m (US\$205m) but Mr Gary Pemberton, managing director, said the second half result was at least A\$10m below expectations.

"This illustrates the sharpness of the decline in Australian trading, particularly during the last quarter," he said. "And there is no sign of a recovery in the Australian trading environment."

Mr Pemberton said the group's Australian transport division was the worst affected area, but European activities benefited from a stronger economic environment. But some of the group's European profit gains were lost to higher taxes.

Mr Pemberton said Groupe CAIB maintained its position as the main rail wagon rental operator in Europe, while the GKN Chep and UK Cleanaway divisions also performed well.

Brambles has committed more than A\$218m to Australian acquisitions in the past 18 months, but Mr Pemberton said the company retained cash reserves of A\$467.5m at the year end.

He expressed confidence that rising oil prices would not significantly weaken European economies, and the impact would be limited to certain Australian operations.

The result was struck after tax of A\$117m compared with A\$85.5m and depreciation of A\$168m against A\$132.1m. The dividend has been raised to 52 cents from 42 cents a share.

Profits at East Asiatic halved

By Hilary Barnes in Copenhagen

OPERATING PROFITS at the East Asiatic Company, the Danish-based international trading and shipping group with substantial interests in South-east Asia, were halved in the first half year from DKr473m to DKr230m (US\$38m), while profits on ordinary activities were down from DKr264m to DKr186m.

A weak market in the US for graphics equipment, one of EAC's main activities, and tough competition in liner shipping between European and the Far East, were blamed for the deterioration.

Pre-tax profits increased from DKr253m to DKr303m. Substantial asset sales yielded DKr278m in extraordinary income, but DKr123m was paid in settlement of a law suit in the US.

This case, in which EAC was made to pay damages involving the activities of a company in which it had at one time been a minority shareholder, has been drawn to the attention of the European Commission by the Danish Government, which has also taken up the matter with the US Administration.

EAC's earnings were adversely affected by the appreciation of the krona. In dollar terms, sales were slightly up from last year to \$1.28bn.

The DM-dollar exchange rate movement is especially serious for the graphics division, which buys in the German currency and sells in dollars.

Bankorp reports loss of R368m

By Philip Gawith in Johannesburg

BANKORP, the banking arm of the Sanlam group and one of South Africa's four largest banks, yesterday announced a tax loss of R368.4m (US\$143.3m) in the year to June following a

tidying up of its balance sheet which should allow a modest return to profitability in the year ahead.

Mr Piet Liebenberg, executive chairman who was appointed in the last month of the financial year, and former chairman Mr Derek Keys say rationalisation moves are well under way and should show a more meaningful impact in the 1992 financial year.

Operating income was up by 10.3 per cent to R250.5m from R229.5m but net income before abnormal items declined to R18.1m from R131.6m, mainly because of a 143 per cent increase in provision for bad debts of R295.8m, abnormally low interest margins, and high operating costs.

The increased provision for bad debts resulted from fraudulent activity in the last month of the year in each of the 1988 and 1989 financial years, the company said. Difficult economic conditions were also a factor.

Asset growth has subsequently been curbed. In the first half of the year it was at an annualised rate of 18.5 per cent which was reduced to 3 per cent in the second half.

Abnormal items amounted to R368.4m resulting in a R368.4m tax loss for the year. These items consisted of R152.9m in write-offs and provisions and R235.5m for additional provision against advances and transfer to contingency reserves.

The bank is having a R550m rights issue in October after which total funds will be about R1.2bn, some 72 per cent higher than at the year end. The dividend for the full year was maintained at 25 cents per share.

Setback in Framatome campaign

By William Dawkins in Paris

THE STAFF OF Framatome, the French nuclear reactor builder, yesterday encountered a setback in its campaign to annul a large part of the controlling stake held by Compagnie Générale d'Electricité (CGE), the privatised telecommunications and engineering group.

Two legal professors asked to examine the dispute by the Paris commercial court in July have decreed that CGE is the legitimate owner of its original 40 per cent stake in Framatome.

Ownership of the group is a

sensitive issue in France, the most nuclear-power dependent country in the world. This has also proved a revealing test of the French Government's economic liberalism.

The nuclear plant group's staff council had tried to argue that the 40 per cent stake was improperly privatised when CGE itself was transferred from the public to the private sector in 1987. It launched a court action early this year claiming that CGE's shares should rightly belong to the Government.

CGE got involved in a political wrangle when it announced in March that another shareholder, the Dumez construction group, had agreed to sell out, allowing it to lift its stake in Framatome to 52 per cent. In recent years, Framatome has hovered between the state and private sector, with control residing in practice in the hands of public agencies.

The commercial court is due to hold further hearings on September 29, with the aim of making a decision some time in October.

Benetton buys 80% of Prince

By Haig Simonian in Milan

EDIZIONE HOLDING, the private holding company of Italy's Benetton family, has stepped up its activities in the sports and leisurewear sectors by buying 80 per cent of Prince Holdings, the US sports equipment maker best known for its Prince tennis rackets.

A price for the acquisition of Prince, which used to be owned by Unilever until a management buy-out in 1987, has not been disclosed.

The purchase comes hard on the heels of a L75bn (\$64m) capital increase at Italian ski boots and clothing manufacturer which is 70 per cent owned by Edizione Holdings.

The Benetton family has become increasingly involved in sports and leisure businesses in line with Mr Luciano Benetton's view that such activities are likely to show particularly strong growth in future.

According to Mr Silvano Storero, Nordica's chief executive, the capital increase will allow the company to develop its strategy of further growth in leisure and winter sports products both

domestically and abroad.

The company, which earlier this year bought a 50 per cent stake in Asolo, a leading Italian maker of climbing boots and accessories with sales of L20bn, has already diversified into ski wear. Nordica is now widely believed to be looking at further acquisitions in associated businesses.

Turnover at Prince, which makes a range of tennis, squash and golf items, rose by more than 50 per cent last year to \$158m, while operating income jumped by 36 per cent to \$18m.

Baltica Holding climbs to DKr424m

By Hilary Barnes

BALTICA Holding, the Danish insurance and financial services group, increased pre-tax profits from DKr363m to DKr424m (US\$70m) and earnings after tax from DKr396m to DKr407m.

Income rose only slightly, from DKr5.63bn to DKr5.71bn, but equity capital increased from DKr7.39bn to DKr10.96bn. Earnings on the insurance side were down from DKr448m to DKr408m, but the finance group increased profits from DKr44m to DKr100m and the deficit from other activities was reduced.

A continued favourable development in main group activities is forecast for the rest of the year, but the situation in the Gulf, which has wiped DKr500m off the value of shares held by Baltica, makes predictions for the result uncertain, said the group.

Earnings per share in the parent company were DKr25 compared with DKr34 in the same period last year.

Colonias Versicherung, a West German insurance company, plans to co-operate in the UK with Baltica Forsikring,

Baltica's insurance unit, AP-DJ reports.

Colonias said the two companies will continue separate operations in the UK, but will co-operate in a number of aspects of their businesses. It did not elaborate.

Both companies are owned in part by the Victoire insurance group, which in turn belongs to French financial services group Compagnie Financière de Suez.

Colonias is 51 per cent owned by the Victoire group, while Baltica Forsikring is minority owned by the Victoire group.

RJR unit takes control of ailing Juara Perkasa

By Lim Siong Hoon in Kuala Lumpur

RJ REYNOLDS Tobacco, the New Jersey unit of RJR Nabisco, has agreed to take control of Juara Perkasa, a financially troubled Malaysian textile group.

Under the deal Juara will in turn take over all of RJR's Malaysian operations and be relocated on the Kuala Lumpur stock market.

Aside from rescuing Juara, the scheme aims to expand RJR's presence in Malaysia, while giving domestic investors a share in RJR's business. It will also free the Malaysian group of its M\$4.6m (US\$1.1n) deficit in shareholders' funds and enlarge its equity base to M\$261m from M\$7.8m.

RJR is one of three foreign groups controlling the Malay-

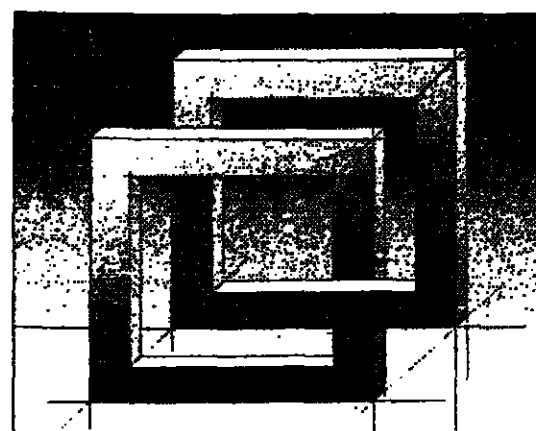
sian tobacco market, which is growing at 3 per cent a year and was worth nearly M\$3bn in 1989.

But RJR's foreign status, having no local partners until now, has affected its opportunities for expansion in a market sensitive to official corporate equity guidelines.

RJR's tobacco sales in Malaysia trail behind its rivals Rothmans and Malaysian Tobacco, a subsidiary of BAT Industries.

The two British groups are ranked fourth and 25th respectively in market capitalisation on the Kuala Lumpur stock exchange's industrial sector. On completion of the reconstruction, Juara will achieve a size near to that of Malaysian Tobacco.

Interim Report as of June 30, 1990



The full interim Report on the development of our bank's business from January 1 to June 30, 1990 is available.

If you wish to receive the report, please contact us (Frankfurter Hypothekenbank AG, Postfach 10 08 48, D-6000 Frankfurt a. M. 1), stating the number of copies required.

Frankfurt am Main, August 1990
The Board of Managing Directors

Frankfurter Hypothekenbank

YAMATO TRANSPORT CO., LTD.

Notice to the Holders of Warrants to subscribe for shares of common stock of

YAMATO TRANSPORT CO., LTD.

(the "Company")

Issued in conjunction with an issue by the Company of

U.S.\$200,000,000 2 per cent. Guaranteed Notes due 1992

"Adjustment of Subscription Price"

Notice is hereby given pursuant to Clause 4(c) of the instrument dated 13th May, 1987 under which the above described Warrants were issued that as a result of the issuance of U.S.\$230,000,000 4-7/8 per cent. Notes due 1994 with Warrants on 30th August, 1990 by the Company with the initial subscription price per share of Yen 984 determined on 22nd August, 1990 being less than the current market price of Yen 1,304.30 per share applicable as at that date, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted as follows:

- 1) Subscription Price before adjustment: Yen 1,361.10 per share
- 2) Subscription Price after adjustment: Yen 1,317.90 per share
- 3) Effective Date of the adjustment: 30th August, 1990

YAMATO TRANSPORT CO., LTD.

12-16, Ginza 2-chome, Chuo-ku, Tokyo, Japan

By: THE FUJI BANK AND TRUST COMPANY as Disbursement Agent

7th September, 1990

Notice to the Holders of U.S.\$40,000,000 3 per cent. Convertible Bonds 2000 issued by

YAMATO TRANSPORT CO., LTD.

(the "Company")

"Adjustment of Conversion Price"

Notice is hereby given pursuant to Clause 5(b) of the Trust Deed dated 28th February, 1985 under which the above described Bonds were issued that as a result of the issuance of U.S.\$230,000,000 4-7/8 per cent. Notes due 1994 with Warrants on 30th August, 1990 by the Company with the initial subscription price per share of Yen 984 determined on 22nd August, 1990 being less than the current market price of Yen 1,304.30 per share applicable as at that date, the Conversion Price at which shares are issuable upon conversion of the Bonds will be adjusted as follows:

- 1) Conversion Price before adjustment: Yen 793.90 per share
- 2) Conversion Price after adjustment: Yen 788.70 per share
- 3) Effective Date of the adjustment: 30th August, 1990

YAMATO TRANSPORT CO., LTD.

12-16, Ginza 2-chome, Chuo-ku, Tokyo, Japan

By: THE FUJI BANK AND TRUST COMPANY as Disbursement Agent

7th September, 1990

KANSALLIS-OSAKE-PANKKI

JPY10,000,000,000

Subordinated Reverse Floating Rate Notes

For the 6 months period 5th

September, 1990 to 5th March,

1991 the Notes bear the interest

rate of 0.775%. JPY7,750,000

will be payable from 5th March,

1991 per JPY1,000,000 principal

amount of Notes.

Yamaichi International

(Europe) Limited, Agent Bank

SABRE X LIMITED

US\$34,000,000

Floating Rate Secured Notes Due 1992

For the 6 months period 6th

September, 1990 to 6th March,

1991 the Notes bear the interest

rate at 8.375%. US\$42,107.64 will be

payable from 6th March, 1991

per US\$1,000,000 principal

amount of Notes.

Yamaichi International

(Europe) Limited, Agent Bank

SABRE IX LIMITED

US\$52,000,000

Floating Rate Secured Notes Due 1993

For the 6 months period 6th

September, 1990 to 6th March,

1991 the Notes bear the interest

rate at 8.375%. US\$42,107.64 will be

payable from 6th March, 1991

per US\$1,000,000 principal

amount of Notes.

Yamaichi International

(Europe) Limited, Agent Bank

PLACER PACIFIC LIMITED

PLACER (P.N.G.) PTY. Limited

has acquired

US \$100,000,000

of Limited Recourse Project Finance with a Gold Loan Option

Supplied by

PLACER DOME INC.

The full development of part of its share of

THE PORGERA GOLD MINE

PAPUA NEW GUINEA

Fully underwritten by

National Australia Bank Limited

The Bank of Tokyo, Ltd.

Bank of Indonesia

Commerzbank Aktiengesellschaft

with

Commerzbank International S.A.

as Gold Agent

and

National Australia Bank Limited

as Agent and Security Agent

As arranged by

National Australia Bank Limited

July 1990

This Announcement is a matter of record only

This announcement appears as a matter of record only.

GRETAG
DATA AND IMAGE SYSTEMS

HAS BEEN SOLD BY CIBA-GEIGY LTD. TO THE MANAGEMENT.

Vontobel Corporate Finance acted as financial advisor to the management team of GRETAG in this transaction.

BANK VONTOBEL
Zurich.

The specialists for asset management and securities trading. Independent and personal.

Bank J. Vontobel & Co. Ltd., Bahnhofstr. 3, CH-8022 Zurich, tel. 01 488 7111. Other Vontobel companies: Vontobel USA Inc., New York,

Vontobel Asset Management Ltd., Zurich, EC Consulting Group Ltd., Zurich, Düsseldorf, Milan, Brussels.

AMGOLD

Interim report and dividend

for the six months ended 31 August 1990 (unaudited)

Consolidated income statement

(R million)	Six months ended 31.08.90	Six months ended 31.08.89	Year ended 28.02.90
Investment income	130.0	175.9	339.9
Interest earned and other income	2.0	9.4	15.3
	132.0	185.3	355.2
Administration and other expenses	4.0	4.2	6.2
Interest paid	8.9	0.3	5.0
Cost of prospecting	18.2	17.2	35.5
	31.1	21.7	46.7
Net income before taxation	100.9	163.6	308.5
Taxation	-	-	-
Net income after taxation	100.9	163.6	308.5
Dividends	87.8	142.7	274.4
Retained earnings	13.1	20.9	34.1
Earnings per share - cents	460	745	1405
Dividends per share - cents			
- Interim	400	650	650
- Final	-	-	600

Consolidated balance sheet

(R million)	At 31.08.90	At 31.08.89	At 28.02.90
Shareholders' equity			
Share capital	22.0	22.0	22.0
Non-distributable reserve	32.1	32.1	32.1
Retained earnings	411.9	385.6	398.8
	466.0	439.7	452.9
Investments and loans	564.8	404.0	531.7
Mineral rights	28.0	24.5	25.0
Debtors and cash	45.2	160.8	70.8
Dividend payable and other creditors	172.0	149.6	174.6
Net current (liabilities) assets	(126.8)	11.2	(103.8)
	466.0	439.7	452.9
Market and directors' values of investments:			
Listed - market value	7,097.9	6,543.6	8,132.6
Unlisted - directors' valuation	283.3	296.7	322.9
Loans	45.0	40.2	45.6
	7,426.2	6,880.5	8,501.1
Number of shares in issue (000)	21,952	21,952	21,952
Net asset value - cents per share (after providing for dividend and based on investments at market and directors' valuations)	333.79	315.06	383.67

Comment

Earnings for the six months to 31 August 1990 were 38 per cent lower than for the comparable period last year. This was largely the result of a 26 per cent reduction in dividends received from the gold mining companies in which AngloGold is invested. In addition interest earned and other income is R7.4 million lower at R2.0 million and there was an interest charge of R8.9 million (R0.3 million) as AngloGold has been in a borrowing position for much of the six month period.

The reduced dividend distributions from the gold mining companies reflect the continued fall in mine profit margins, mainly as a result of inflation driven increases in working costs and a continuing low gold price. Steps being taken by the mines to respond to these adverse circumstances include the curtailment of capital expenditure, retrenchment programmes, the elimination of non-essential costs, increased hedging operations and a reduction in the mining of lower grade areas.

The dollar gold price in the first six months of 1990 averaged \$386 per ounce, only 0.5 per cent higher than the average price of \$384 in the first half of 1989. The rand price rose by 2.3 per cent from R55 to R108 per ounce, reflecting a slightly weaker rand. While the dollar price fell from a peak of over \$423 in early February to below \$350 at times during June, the average monthly price fell from \$417 in February to a low of \$352 in June. It recovered to \$362 in July, and then rose more sharply to average \$395 in August when it peaked at over \$415 per ounce as the crisis in the Middle East intensified. However it fell back below \$400 towards the month-end.

The results of the second half of the financial year will depend largely on the prevailing rand gold price and the extent to which costs can be contained.

For and on behalf of the board
N F Oppenheimer
J Ogilvie Thompson

Directors

999

MALTA

The Financial Times proposes to publish this survey on:

3rd October 1990

For a full editorial synopsis and advertisement details, please contact:

HENRY KRZYMUSKI

on 071-873 3699

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES

MIRACO INTERNATIONAL (NETHERLANDS) B.V.

U.S.\$10,000,000 Dual Basis Bonds Due 2000

("Series A Bonds")

U.S.\$5,000,000 Dual Basis Bonds Due 2000

("Series B Bonds")

U.S.\$15,000,000 9.75 per cent, Bonds Due 2000

("Series C Bonds")

Notice is hereby given that for the six month Interest Period from and including 6th September, 1990 to, but excluding, 6th March, 1991 the following Rates of Interest will apply:

SERIES A BONDS The Rate of Interest is 8.45% per annum. The Interest Amount payable on 6th March, 1991 will amount to US\$424.85 per US\$10,000 in principal amount.

SERIES B BONDS The Rate of Interest is 8.75% per annum. The Interest Amount payable on 6th March, 1991 will amount to US\$438.67 per US\$10,000 in principal amount.

By: The Mitsubishi Bank, Limited
London Branch
As Agent Bank

Dated: 7th September, 1990

TECHNOLOGY IN THE OFFICE

The Financial Times proposes to publish this survey on:

5th October 1990

For a full editorial synopsis and advertisement details, please contact:

Andy Barrons

on 071-873 3201

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES

SOCIETE QUEBECOISE D'ASSAINISSEMENT DES EAUX

Y6,500,000,000

Floating Rate Notes

Due 1993

guaranteed by

Province of Québec

Notice is hereby given that the Rate of Interest for the Interest Period from and including 6th September, 1990 to, but excluding, 6th March, 1991 is 7.76% per annum. Interest payable on 6th March, 1991 will amount to \$3,733.35 per \$100,000,000 principal amount of the Notes.

Agent Bank

The Long-Term Credit Bank of Japan, Limited

London Branch

As Agent Bank

Dated: 7th September, 1990

Nationwide Anglia

\$150,000,000

Floating rate notes

due June 1995

Notice is hereby given that the Rate of Interest for the Interest Period from and including 6th September, 1990 to, but excluding, 6th March, 1991 is 14.975% per annum from 6 September 1990. Interest payable on 6 December 1990 will amount to \$373.35 per \$10,000,000 note to \$3,733.35 per \$100,000,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

Dated: 7th September, 1990

INTERNATIONAL CAPITAL MARKETS

Gilts edge higher on firm pound and oil futures rise

By Simon London in London and Janet Bush in New York

GILT-EDGED securities closed slightly higher against a background of a firm pound and a rise in oil futures prices. The benchmark 11% per cent 2003/2007 issue closed the day at 104.4, up 0.1 on the day for a yield of 11.70 per cent.

Volume was low after a healthier day's trading on Wednesday.

Most operators are aiming to close the week with a square book on rumours that Mr John Major, the Chancellor of the Exchequer, may use a weekend meeting of European finance ministers to announce sterling entry to the exchange rate mechanism.

US Treasury bonds drifted marginally lower yesterday morning in quiet trading ahead of today's August employment release. Long-dated maturities had initially posted small gains but then fell back again.

At mid-session, short-dated maturities were quoted around

and a fixed seven-day repurchase agreement. This was widely seen as a move intended to prepare the central bank for an easing signal when the employment report is published.

Economists at Griggs & Santow said the operation was probably designed to make sure that the federal funds rate will be at a level on Friday where any action the central bank takes will clearly be seen as a policy move.

Mr Alan Greenspan, Fed chairman, made several comments yesterday. In one, he appeared to hint that the Fed may ease policy if banks and thrifts were to pull back further from lending.

JAPANESE government bonds lost ground in the Tokyo trading day with the benchmark No 119 issue closing on a field of 8.26 per cent, against 8.18 on Wednesday.

Retail investors continued to shun the market, with low vol-

ume contributing to institutional gloom. However, traders suggested leading Japanese insurance companies were switching out of government bonds and into the wave of subordinated debt being issued by Japanese banks to stay within Bank of International Settlements capital adequacy ratios. There are also suggestions that big insurance companies are happier to crystallise losses on government bonds rather than losses on equities to meet cash requirements and are thus net sellers of government paper.

WEST German government paper moved ahead in quiet trading with the benchmark 8% per cent 10 year bond closing up 5 pfennigs on the day at 98.85 to yield 8.9 per cent.

However, the futures market was weaker on arbitrage selling with the December bond contract closed at 81.20, having opened at 81.32 and moved within this range.

Technical Data/ATLAS Price Sources

London closing. * denotes New York morning session. Local market standard. Prices: US, UK in 32nds, others in decimal.

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Technical Data/ATLAS Price Sources

Staatsbank refinancing total stands at DM24bn

By Katharine Campbell in Frankfurt

THE STAATSBANK Berlin yesterday brought to DM24bn the sum of funds it has raised since the end of July as part of its mammoth refinancing operations.

The former East German central bank, now a public commercial bank, needs to plug the increasing gap on the liability side of its balance sheet as East German savings banks withdraw the deposits they were previously required to lodge with the central bank.

A good proportion of these funds are trickling into the West German system, so the current state of issues represent a recycling operation as resources are shifted within the expanded D-Mark area.

A further DM6bn of floating-rate notes was yesterday introduced on the market, and dealers say they are braced for further heavy activity ahead of October 3, when the two Germanys unite. Another deal, probably in shorter maturities, is already mooted for next week.

Yesterday's FRN is four-year paper, priced at 100 and paying a coupon of 5 basis points over 6 month Fibor, the Frankfurt inter-bank offered rate.

Westdeutsche Landesbank is leading the consortium; co-leads are Commerzbank, DGBank, Bayerische Landesbank and Deutsche Girozentrale-Deutsche Kommunalfbank.

In the past six weeks, the Staatsbank has issued two other FRNs, of DM5bn each, at the same 5 basis point margin over Fibor, and one syndicated credit increased to DM5bn. These vast sums have been absorbed almost exclusively by the West German savings sector, which is hungry for D-Mark floating-rate assets.

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UK COMPANY NEWS

Strong balance sheets and land banks help Wilson (Connolly) and Wilson Bowden

Resilience shown by eastern England builders

By Andrew Taylor, Construction Correspondent

PROFIT FIGURES published yesterday by Wilson Bowden and Wilson (Connolly) Holdings, showed untypical resilience in the face of the collapse of their markets.

Both companies build in eastern England which incorporates some of the worst hit housing markets in the UK. Housing profits of Wilson (Connolly) during the first six months of this year rose by 8 per cent from £13.84m to £14.88m. Group profits, however, fell by a quarter from £25.8m to £19.32m due to a sharp fall in commercial property profits.

Wilson Bowden profits over the same period fell by 11 per cent from £17.1m to £15.2m. A fall in housing profit was offset by higher profits from commercial property sales.

Wimpey, Britain's second largest housebuilder, on Wednesday reported first-half profits down by almost three-quarters from £45.2m to £12.6m. AMEC another large builder said it had made a loss of £3.5m on housing and commercial property forcing group

profits down by a quarter. Wilson Bowden which makes 50 per cent of its house sales in the east Midlands and Wilson (Connolly) which is based in Peterborough have used their detailed knowledge of their local areas to build up long banks of cheap land. This has helped underpin margins as land and land prices have fallen.

Wilson (Connolly) during the first half sold 1,087 homes, against 770, an increase of 41 per cent. Commercial property profits, however, slipped badly from £11.1m to £2.9m. Contracting profits rose from £850,000 to £1.47m.

Group turnover increased marginally to £98.53m. Earnings per share fell from 9.3p to 7p.

The interim dividend is increased from 1.15p to 1.21p. Wilson Bowden sold 570 homes, compared with 533. Housing profits however fell from £14.6m to £10.6m as gross margins reduced from 27 per cent to about 23 per cent. Commercial property profits however rose from £3.3m to £4.6m.

Group turnover fell from £98.6m to £98m. Earnings per share were 18.6p to 14.3p. In spite of this the interim dividend is increased from 2.2p to 2.4p.

COMMENT

The two companies show how best to combat a deep recession in the UK housing market. Shrewd purchases of land, (made easier if you know your local district well) means you can still earn an acceptable margin even if house prices fall as sharply as they have done during the past 18 months.

Both the Wilsons have strong balance sheets as a result of good cash management - another essential for riding out a recession. Wilson (Connolly) has reduced gearing from 55 per cent to 18 per cent; Wilson Bowden is even better placed with gearing at 7 per cent. Profits this year will be lower for both companies but others will suffer a lot worse. The low cost land bank means the Wilsons should perform equally well when recovery eventually comes.

Hambro Countrywide £1m back in the black

By David Barchard

HAMBRO Countrywide, the estate agency and financial services group, returned to the black in the first half of the year, with a pre-tax profit of £1.01m, compared with a restated 1989 loss of £5.41m.

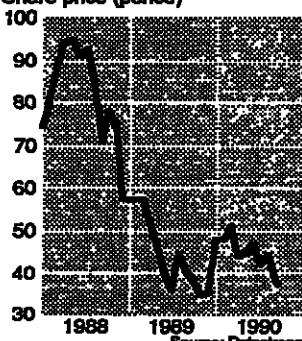
Mr Christopher Sporborg, chairman, said the return to profitability reflected the group's strategy of controlling costs in its core business while expanding into related areas.

During the six months ending June 30, the group sold 17,956 houses, 8 per cent more than in the same period of 1989, while turnover expanded by 12 per cent from £38.04m to £42.59m.

Much of the improvement was achieved by an increase in the estate agency's commission rate from 1.8 per cent a year ago to 2 per cent. During the year, Hambro Countrywide's branch numbers dropped from 510 to 488, in spite of the purchase of an 18-branch agency operation in

Hambro Countrywide

Share price (pence)



Cornwall. Mortgages totalling £360m were sold through the estate agency operation and insurance was provided for more than 9,800 customers.

Among the subsidiaries, Hambro Countrywide Relocation was said to have benefited from the depressed housing market as employers relied increasingly on professional relocation agents when moving employees.

Hambro Guardian Assurance was said to have generated an increase in new business through its external tied agents, which have more than 150 sales consultants in all.

A direct sales-force operation, Hambro Guardian Consultancy, has been established and will have recruited 35 specialist consultants by the end of the year, reducing the dependency of the life assurance business on the estate agency sales force.

Earnings per share were 0.2p, against a loss of 1.1p. A nominal interim dividend of 0.05p is declared.

COMMENT

Hambro Countrywide was one of the first estate agency groups to hit the bullet when the market turned sour and it is now reaping an impressive reward. Careful diversification into selected business areas and the chopping of surplus staff and branches have left an operation which looks uncommonly ship-shape amidst its beleaguered competitors in a miserable market.

While some estate agencies are wrestling with cost-cutting and branch closures, Hambro Countrywide expect profits to take off in 1991 when the long-awaited recovery in the housing market is expected to take place. For with operating costs pared to the bone, almost all additional income will go straight into the profit figures. Not surprisingly some analysts are forecasting strong profits, perhaps over £20m a year from now.

Reorganisation hits Blackwood Hodge

EXTRAORDINARY reorganisation costs of £2.78m left Blackwood Hodge, the distributor of earth moving equipment, with a retained loss of £2.96m for the first half of 1990. The costs were incurred dealing with problems identified at the announcement of the 1989 results.

The moves included the closure of the Northampton site, with the loss of 220 jobs, concentration on the distribution of the Terex range, and restructuring of the Belgian operation and the sale of its interests in Zaire.

They had been undertaken in order to improve its use of working capital and reduce gearing and halt heavy losses in the UK.

Mr Roger Pinnington, chairman, said he hoped to be able to announce details of disposals soon. They would result in a fall in shareholders' funds, but there would also be a significant fall in gearing.

He added that the rest of

following a 62 per cent increase in the interest charge to £8.95m (£5.53m). Group turnover was £247.18m (£236.89m).

After tax of £2.15m (£1.96m) earnings were 0.14p (2.34p) net or 0.23p (2.56p) on a nil basis. The interim dividend is cut to 0.25p (0.55p).

Alexander Russell falls 11% to £1.29m

Reduced activity in coal business caused Alexander Russell to record an 11 per cent decline in taxable profits from £1.45m to £1.29m in the half-year to June 30.

The mineral extractions group saw turnover decline to £18.8m (£20.39m). Tax accounted for £497,000 (£568,000) and minorities for £113,000 (£77,000).

Earnings per share were 2.24p (2.81p). The interim dividend is being raised from 0.54p to 1p to reduce disparity between the interim and final payment.

The results were helped by a 30 per cent increase in quarry profits with demand remaining buoyant in Scotland in the second half.

A new concrete roof tile works at Burton-on-Trent will go into production next May and the company expects to eliminate its losses in the US coal business. It also hopes to expand quarry business and benefit from the fully automatic brick factory in Wales.

North Sea Assets beats expectations

North Sea Assets exceeded its own expectations in the first half of 1990 with taxable profits of £590,000, compared with £290,000 in the previous first half and £374,000 for the 15 months to December 31 1989.

Turnover in the half-year rose 47 per cent to £5.58m (£5.84m) and earnings per share jumped to 1.24p (0.01p). The share price yesterday added 2p to 29p.

Sir Jeffrey Peterson, chairman, said all divisions had benefited from increased activity in the North Sea, against the background of the Gulf crisis.

A two-pronged strategy had

been put in place to support the growth of the four main subsidiaries and expand the group through diversification and acquisition into the broader market for energy services.

The strong balance sheet, with shareholders' funds more than £11m, included liquid cash resources of £2m. This would be deployed to implement the strategy.

First-half growth for Instem

Instem, the USM-quoted electronics and information systems group, yesterday announced a 32 per cent expansion in taxable profits for the six months to June 29.

The outcome - profits advanced from £382,000 to £505,000 - came on turnover ahead 33 per cent to £5.35m (£4.01m).

After tax of £187,000 (£143,000) earnings per 10p share emerged at 7.07p (5.32p). The interim dividend is raised by 0.2p to 1.2p.

Enlarged Vinten surges to £4.3m

Profits of the enlarged Vinten Group, a manufacturer of avionics and broadcast equipment, surged from £1.77m to £4.3m pre-tax for the six months to June 30 1990.

The results, struck after taking account of interest charges of £1.57m (£132,000), were enhanced considerably from the £20m acquisition some 12 months ago of Italian-based Gruppo Manfroto, a maker of photographic and video camera mounts.

Turnover expanded from £18.22m to £33.91m and from earnings of 9.8p (5.3p) the interim dividend is lifted to 1.7p (1.45p).

Fleet expansion as TLS Range rises 9%

TLS Range, a USM-quoted commercial vehicles operator and car rental group, lifted pre-tax profits by 9 per cent from £415,000 to £453,000 over the six months to June 30.

The company, which was

launched in May 1988, continued to expand by acquisitions and increased its fleet of vehicles by 47 per cent to 1,959.

TLS recorded sales of £3.81m (£2.9m), but there was a 53 per cent rise in finance charges to £443,000 (£233,000) and tax took £136,000 (£145,000).

Earnings per 5p share declined to 1.87p (2.46p) reflecting a 54 per cent increase in the number of shares.

An interim dividend of 1p is declared, against 0.9p forecast at the time of flotation.

Intrum Justitia in line with 50% target

Intrum Justitia, the European debt recovery agency which came to the London stock market in June, increased pre-tax profits by 15 per cent from £2.61m to £3.01m in the six months to June 30.

Net profit rose 54 per cent to £2.58m (£1.67m). Mr Bo Goranson, chairman, said that helped by recent acquisitions profits growth should accelerate significantly in the second half, traditionally the strongest period. The aim is for 50 per cent growth in annual net profits.

The company is paying a maiden interim dividend of 0.6p on earnings per share of 2.95p (2.55p). Future dividend policy will be to pay about one third of the full year's dividend at the interim stage.

Gibbs and Dandy first half loss

The fall in building activity continued to affect Gibbs and Dandy during the first six months of 1990 with the Luton-based builders' merchant running up a loss of £15,000 pre-tax compared with previous profits of £20,000.

A provision for bad debt was made, the sum set aside being £75,000. Turnover totalled £13.16m (£12m) and losses per share emerged at 0.1p (earnings 0.1p). There is again no interim dividend.

There was an extraordinary profit of £19,000 arising from the disposal of a leasehold property interest.

Electrocomponents £23m purchase

By Clare Pearson

ELECTROCOMPONENTS, the distributor of electronic and electrical components, is paying £23.4m to acquire Verospeed, an electrical component concern from BICC, the cables and construction group.

Electrocomponents said the acquisition of Verospeed would enhance the European pres-

ence of RS Components, the high service level distributor which represents its original core business.

Of the £23.4m purchase price, up to £12.4m is payable immediately with a further £11m payable in two tranches over a two-year period.

In 1989 Verospeed made prof-

its after tax of £2.1m on sales of £22.4m.

BICC Technologies lifted pre-tax profits by 15 per cent to £5.6m in the half-year to end-June. The company said this reflected the effectiveness of the new structure of the division.

WILSON Bowden plc

EXTRACTS FROM THE CHAIRMAN'S INTERIM STATEMENT

For the six months ended 30th June 1990

		Unaudited Six months ended 30th June	Audited Year ended 31st December
		1990	1989
Turnover	£ million	63.0	66.6
Profit before Tax	£ million	15.2	17.1
Earnings per Share	pence	14.8	16.6
Dividend per Share	pence	2.4	2.2

I am pleased to report an extremely healthy profit for the first half of 1990 despite the depressed market environment.

Group turnover was only slightly down at £63 million and profit before tax for the first half year at £15.2 million was the second highest in our history.

At present, however, we remain in a tough market and conditions in the second half year will remain difficult.

David Wilson
Chairman and Chief Executive



Copies of the Interim Statement can be obtained from the Company Secretary, Wilson Bowden plc, Leicester Road, Ilkeston, Leicester LE6 1HP. Telephone 0530 60777

London Merchant Securities plc

Highlights of the year

	1990	1989
Profit before tax	26,312	18,249
Profit attributable to shareholders	16,068	11,378
Shareholders' funds	385,752	355,907
Earnings per Ordinary share	6.62p	4.73p
Dividends per Ordinary share	3.40p	3.20p

Both earnings and shareholders' funds have more than doubled over the past four years. LMS is well placed to maintain this steady organic growth, as well as to advance its long-term strategic objectives.

Report and Accounts available from the Secretary, (after 28 Sept.) Carlton House, 33 Robert Adam Street, London W1M 5AH.



REMY FINANCE B.V. FRF 300,000,000 GUARANTEED FLOATING RATE NOTES DUE 1993

For the period September 06, 1990 to December 06, 1990 the rate has been fixed at 10.5% P.A.

Next payment date: December 06, 1990

Coupon nr: 16

Amount: FRF 255,42

The Principal Paying Agent
SOCIETE GENERALE
ALSACIENNE DE BANQUE
15, avenue Emile Reuter
LUXEMBOURG

ÖSTERREICHISCHE LANDBANK AKTIONÄRSKAPITAL Yen 5,000,000,000 Floating Rate Notes 1992

Interest Period: 06th September, 1990 to 06th March, 1991

Interest Rate: 6.55% per annum

Interest Payment due 06th March, 1991 (Yen 4,238,883)

Nippon Credit International Limited
London
Agent Bank

SWIRE PACIFIC LIMITED 1990 INTERIM RESULTS — HIGHLIGHTS

Consolidated results — unaudited:

	Six months ended 30th June 1990 US\$M	1989 US\$M
Turnover	1,799	1,718
Operating profit	289	291
Net finance charges	32	10
Net operating profit	257	281
Associated companies	13	26
Profit before taxation	270	307
Taxation	128	42
Profit after taxation	241	265
Minority interests	100	96
Profit attributable to shareholders	141	169
Earnings per share:		
'A' shares	8.86¢	10.63¢
'B' shares	1.77¢	2.13¢
Interim dividends per share:		
'A' shares	2.95¢	2.95¢
'B' shares	0.59¢	0.59¢

Prospects

The lower level of Group profits for the half-year is almost entirely attributable to the property division where, as I have pointed out before, the planned transition from property trading to property investment is still under way. There has been, in addition, some slow-down in activity which has affected some of our businesses and this, coupled with continued cost pressures, has made for difficult operating conditions in certain areas. Provided there is no significant downturn in economic activity within the region, the results for all divisions are expected to be significantly higher in the second half-year. However, recent events in the Middle East, which are still unfolding, make it very difficult to predict the effects both in the region and on the economies of the United States and Europe of oil prices, which can be expected to settle at a higher level than previously, with a dampening effect on economic activity and some increase in inflation. Nevertheless, the adverse effect on the Group's results should not be too significant and I expect that dividends for the full year will be at least at the levels of those for 1989.

The interim dividends are payable on 10th October 1990 to shareholders registered at the close of business on 5th October 1990; the share registers will be closed from 24th September 1990 to 5th October 1990, both dates inclusive.

Hong Kong, 31st August 1990

D.A. Gledhill
Chairman

Note: The results of the Group have been translated from Hong Kong dollars, its currency of account, into United States dollars at an exchange rate of US\$1 = HK\$7.80.



Swire Pacific Limited
The Swire Group
Swire House, Hong Kong.

UK COMPANY NEWS

Enterprise Oil at £82m aided by production rise

By Richard Gourlay

ENTERPRISE OIL, Britain's biggest independent oil company, announced a 59 per cent increase in interim profits after tax to £82m, as production increased, exploration write-offs were lower than expected and interest income rose.

Pre-tax profits rose 60 per cent from £63.7m to £102.3m. Production rose 30 per cent to 115,500 barrels a day of oil equivalent, a level the company expects to maintain for the remainder of the year. And interest income rose 48 per cent to £37.5m (£25.3m) due to higher rates and also because bad weather in the first half delayed part of the planned exploration programme.

The figure for exploration write-offs was almost unchanged at £17m, in spite of an exploration programme nearly double the same period last year at £35.5m.

The interim dividend was raised 0.75p to 6p, while earnings per share rose 22 per cent to 18p (14.6p). The City reacted favourably in an mainly weak day, and the share price closed 2p firmer at 880p.

Mr William Bell, Enterprise chairman, warned that full-year results would be affected by events in the Gulf to an unpredictable degree and it would be wrong simply to extrapolate from the first half results.

The higher level of world oil prices clearly helped those companies with no production facilities in the Gulf, but it also limited opportunities as the prices of potential investments were also rising.

Full-year results would depend largely on the level of exploration in the second half, while the higher level of exploration in the second half could lead to more exploration write-offs. The exploration programme was likely to accelerate in the second half, leading to the largest number of annual well completions in the company's history.

While the crude price averaged £10.58 in the first half, the company would only forecast an average price range of between £11 and £15 a barrel for the second half.

Breaking down production, the UK sector of the North Sea



William Bell: full-year results unpredictable

averaged 81,000 b/d of equivalent oil. The Arbroath field, in which Enterprise holds a 41 per cent stake, came on stream in April, while Norwegian production averaged 34,900 barrels equivalent a day.

Belzbergs sell their 5.45% Asda stake

By John Thornhill

THE BELZBERG brothers, the Canadian corporate raiders, have sold their 5.45 per cent stake in Asda ending the bid speculation that has surrounded the food retailing group for more than a year.

The stake of 64m shares was placed yesterday at 106p per share with a wide spread of institutions. Analysts said the Belzbergs had bought their shares at prices above 180p and might be sitting on a loss of £30m to £40m.

Asda's shares closed 34p down last night at 109p.

Mr John Hardman, Asda's chairman, said: "I think it's a good thing for the rest of our shareholders that this situation has been clearly clarified."

"They (the Belzbergs) came in for reasons of their own and departed for reasons of their own," he added.

Asda first discovered the Belzberg brothers had built up a stake in the company in May last year after sending out notices under section 212 of the Companies Act.

Steetley and Imetal in joint clay tile venture

By Andrew Taylor

Steetley of the UK and Imetal of France yesterday announced the latest in a series of cross border joint ventures between European Community building materials companies.

Steetley will sell Imetal's clay tiles in the UK. The two companies have also signed a letter of intent to fund a new £10m plant to make large clay tiles in the UK.

Mr Richard Miles, Steetley's managing director, said the new plant could be in operation by the end of next year.

The enthusiasm of building materials companies to forge joint ventures, acquire stakes or take over similar businesses in other European countries has increased in anticipation of the single European market.

Steetley said clay tiles accounted for about 6 per cent of the UK roof tile market but was gaining market share.

The British group, also the largest aggregates producer in France, is the market leader, selling about half of all the clay plain tiles produced in the UK.

Mr Miles said: "Imetal for the first time will take us into the larger clay tile format incorporating pantile and roman designs. It will not compete against the plain tiles which are smaller, but will provide extra competition for concrete tiles."

Clay tiles account for a much bigger share of the French market accounting for about half of all sales. Imetal, a broadly-based building materials group with sales of FF220.76bn (£2.1bn) is the market leader in clay tiles.

Thames TV plans radio expansion

By Raymond Snoddy

THAMES TELEVISION is looking at the possibility of expanding into national commercial radio in the UK and into more local London-wide radio stations.

Apart from the ability in future to take over a small ITV company, Thames as an ITV contractor would in general be limited to 20 per cent stakes in other commercial broadcasting ventures.

Mr Richard Dunn, chief executive, made it clear yesterday that the company was considering the possibility of going for a range of permitted minority stakes that could include not just national commercial radio, but the new Channel 5 and the privatised IBA transmission network.

However, no decision will be taken until final Government rules on cross-ownership are known.

Mr Dunn also announced pre-tax profits of £10.35m for the six months to the end of June after exceptional costs of £910,000, a little below market expectations.

Earnings per share after exceptional costs emerged at 13.31p and an unchanged interim dividend of 5.15p is declared.

The company said that profits before Exchequer levy and interest were maintained in spite of growth in advertising revenue and a slightly reduced share of industry revenue.

The interim results were the first since the change of accounting date to the end of December. As a result, Thames said no direct comparison was available. In the six months to September 1989 pre-tax profits totalled £15.67m but that included a pre-sale dividend of £2m from Independent Television Publications.

Exchequer levy for the six months to June 30 was £11.06m compared with £11.96m for the nine months to the end of December 1989, reflecting changes in how it is calculated.

Thames admitted there had been operating losses of nearly £1.5m (£787,000) from Reeves Entertainment, the US production company bought in January for £59.7m. The losses had, however, been offset by exchange gains on the associated US dollar debt.

The company was reticent about the progress of the sale of BET and Thorn EMI's majority stake in Thames, more than six months after the sale was first announced, apart from saying the process was continuing.

Mr Dunn conceded yesterday, however, that "obviously there is speculation now about what happens if Thames and BET don't get an acceptable price. That is a possible scenario."

The Thames chief executive emphasised that he thought the sale would go ahead but that whatever happened "I am extremely confident on Thames TV as a bidder in the competitive tenders [for Channel 3 franchises] in April 1991."

Following the results stockbrokers Kleinwort Benson marked down its full year profit forecast from £25m to £22m. The shares closed 14p lower at 387p.

Tyne Tees little changed at £3.5m

By John Thornhill

THE MARKETING success of the round tea bag was one factor which helped Portals Holdings, the papermaking and control products group, lift pre-tax profits by 12 per cent in the six months to June 30.

The company reported that demand for tea bag paper was buoyant as a result of the new design and helped the newly-acquired JR Crompton business record a sound performance.

Portals' other businesses also contributed well and its protection and control products experienced particularly strong profit growth of 20 per cent.

Overall, taxable profits increased from £10.04m to £11.32m on marginally lower sales of £32.1m (£32.5m). Fully diluted earnings per share grew by 12 per cent to 12.21p (10.95p), and the interim dividend is raised to 5p (3.5p).

Banknote business looks secure enough as the company dominates the market with about a 50 per cent share of available world business, while the protection and controls division looks poised for further healthy growth on the back of environmental concerns.

Thames Water's claim and adverse currency movements might take the edge off the optimism this year but Portals' shares should move ahead strongly when the market recovers. Assuming pre-tax profits of approximately £27m, Portals' shares are on a prospective multiple of under 8.

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Interest charges hit Appleyard

By Clare Pearson

PRE-TAX profits at Appleyard Group, Harrogate-based motor distributor, fell by 19 per cent from £5.7m to £4.6m during the six months to end-June, reflecting deteriorating trading conditions and higher interest.

Mr Mike Williamson, chairman, said: "In a very tough trading environment a number of our operations have continued to perform well... we remain confident for the longer-term prospects of the group."

The pre-tax figure was scored after interest charges up from £1.6m to £3.0m and a decline in the group's share of profits of the contract hire and leasing associated companies to £428,000 (£726,000).

Like Evans Halshaw, the fel-

low motor distributor also reporting interim results yesterday, Appleyard noted that conditions in the luxury car market deteriorated during the second quarter.

Trading margins fell with operating profits standing at £7.21m (£6.88m), scored on a 23 per cent rise in turnover to £249.64m (£203.58m).

Earnings per share fell to 6.7p (10.9p), but the interim dividend is maintained at 2.6p.

COMMENT

Like the figures from Evans Halshaw also out yesterday, these results suggested the current grim state of the UK car market, which has seen new vehicle sales down an estimated 13 per cent in the year

to end-August, is hurting even the pick of the companies in the sector very badly. Admittedly, Pendragon, a smaller distributor which reported earlier this week, actually achieved profits growth, but that reflects its particular position arising from the wide range of luxury cars that it sells.

Short-term, Appleyard's scope for earnings growth is more restricted than that of Evans Halshaw because of the paper it issued to buy Skelly. That is, however, reflected in the prospective pie which stands at just over 7 assuming it makes pre-tax profits of about £8.7m. They should be left alone along with the sector, which could easily go lower ahead of any good news on the UK economy.

reshaping. Moprod-Supra, the product of an ill-starred plan to build up a presence in parts distribution, affected the interim result but will cease to do so in the future, interest charges relating to the contract hire business are set to diminish in the second half. Partly because of these factors, the share price was unmoved yesterday even though pre-tax profits were lower than feared. Nevertheless, put together with the results from Appleyard, these figures set people wondering how badly some of the other players must be faring if well-regarded, medium-sized companies like these are suffering so much in current market conditions. Full-year pre-tax profits should be approximately £8m, for a bit expensive in a highly depressed sector.

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P.S.K. ÖSTERREICHISCHE POSTSPARKASSE

Copies of the report and accounts of Österreichische Postsparkasse for the year ended 31st December 1989 are now available and may be obtained

from

Österreichische Postsparkasse,
Georg Coch-Platz 2,
A-1018 Vienna,

or

Royal Bank of Canada, Europe Ltd.
71, Queen Victoria Street
London EC4V 4DE

GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	Gross div (p)	Yield %	P/E
343 273	Ass. Ind. Ind. Ordinary	278	-1	10.3	3.7	7.5
38 15	Armitage and Rhodes	24	0	-	-	-
210 135	Bardco Group (SE)	189	0	4.3	2.4	17.5
125 96	Bardco Group (SE) Prof	106	0	6.7	6.3	-
123 89	Bray Technology	69	0	4.7	6.8	11.3
110 82	Brenntag Corp. Prof	82	0	11.0	13.4	-
318 285	CCZ Group Ordinary	310	-1	18.7	6.0	2.4
176 160	CCZ Group 11% Corp. Prof	160	-1	14.7	9.2	-
230 140	Carlin Plc (SE)	220	0	7.6	3.5	12.9
110 109	Carlin 7.5% Prof (SE)	110	0	10.3	9.4	-
7.5 0.125	Magnum Up Non-Voting A Ord	0.125	0	-	-	-
7.5 0.125	Magnum Up Non-Voting B Ord	0.125	0	-	-	-
130 49	Ido Group	49	0	8.0	16.3	2.8
145 98	Jackson Group (SE)	97	0	4.3	4.4	8.7
345 243	Multihouse NV (Unlisted)	268	0	-	-	-
158 98	Robert Jenkins	142nd	0	11.0	7.7	4.2
467 318	Seraphim	318	-1	20.9	6.3	8.8
178 106	Unilever Europe Corp Prof	173	0	10.7	6.2	-
395 228	Veterinary Drug Co. PLC	228nd	0	22.0	9.6	6.1
386 278	W.S. Yates	369	0	16.2	4.4	30.8

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of the ISE. Other securities listed above are dealt in subject to the rules of TSA. These securities are dealt in strictly on a matched bargain basis. Neither Independent Companies Exchange Limited nor Granville Davies Limited are market makers in these securities.

* These securities are dealt on a restricted basis. Further details available

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Eagle Trust sells forge side to Folkes for £10m

By Andrew Hill

WALTER SOMERS, the forger caught up in the Iraqi "supergun" controversy, is to be sold to Folkes Group, the Midlands-based property, engineering and building products company, as part of Eagle Trust's debt-reduction strategy.

The troubled mini-conglomerate has also agreed to sell Clarke's Crank & Forge Company to Folkes. The deal should raise about £10.5m, a surplus of some £2.5m over the book value of the two businesses.

That will go towards reducing Eagle Trust's debts of £97m, the first stage in transforming the group into a television and film services company, which would then be spun off.

Mr David James, who became chairman of Eagle Trust just under a year ago, plans to sell other subsidiaries of the company, which is under investigation by the Serious Fraud Office for alleged frauds committed before Mr James took over.

Mr James said yesterday that he was very happy with the price paid for the two businesses. Further disposals

would "unfold over the next couple of months."

Folkes said it was not buying any assets or liabilities relating to the completed Iraqi contracts.

In May, customs officers said they believed that steel piping and other components which Somers and another company, Sheffield Forgemasters, were supplying for an Iraqi petrochemical contract were in fact intended for a large gun.

Mr Peter Mitchell, Somers' managing director, was arrested in May and charged with illegally exporting equipment. He was remanded on bail of £25,000 last month.

The acquisition of Somers and Clarke's should give Folkes annual forging turnover of some £35m, doubling the size and capacity of the company's forging operations and increasing its exports.

In 1989, when Eagle Trust reported pre-tax losses of £7.55m, Somers and Clarke's generated profits of £1.85m before tax from combined turnover of £17.7m.

LMS profits accelerate by 44% to £26.31m

By Katrina Lowe

PROFITS GROWTH accelerated at London Merchant Securities in the year to March 31 and took the taxable result up 44 per cent from £18.25m to £26.31m.

At the halfway stage the investment holding company, which is owned 50.79 per cent by Westpool Investment Trust, advanced 69 per cent to £11.85m.

The company pointed to the rise in net rental income by £800,000 to £20m and said that income from this source would show continuing growth.

There was also an increased contribution of £7.51m (£6.33m) from its holding in First Leisure and nearly doubled inter-

est from short-term deposits at £12.73m (£6.68m).

An increased final dividend of 2.6p has been recommended, making a total for the year of 3.4p (2.2p). Earnings per share came through at 6.62p (4.79p) basic and 4.52p (3.61p) fully diluted.

Lord Rayne, chairman, said that BSB Holdings, in which a 5.03 per cent stake is held, was steadily increasing its audience since being launched in March. However, it still had to be regarded as a high risk exposure.

Energy Ventures, a US energy investment, would benefit from any sustained rise in energy prices.

UK COMPANY NEWS

The rationale behind rapid expansion Alice Rawsthorn looks at the acquisitive progress of Shandwick

IT IS rarely fair. If a company has never missed a profits forecast, if it has increased pre-tax profits by over 60 per cent every year, and if it leads a global market with compound growth of 20 per cent why are its shares on a prospective p/e of 57?

The answer is that Shandwick, the company in question, is a public relations group and a member of the marketing services sector. The sector has been hit by so many crises this year - from the trams at Saatchi & Saatchi, to the demise of Michael Peters - that none of its members, crisis-torn or not, has emerged unscathed.

Shandwick, like almost every other marketing company, has watched its share price slide steadily. "Am I depressed about the share price? Of course I am," said Mr Peter Gummer, chairman. "But the harsh truth is that if you went through the marketing services sector and drew a yellow line across every company that has messed up, there would not be many left."

But Shandwick is not simply the victim of sour sentiment towards its sector. Even before the marketing sector dived into the doldrums, it had sapped the City's sympathy by staging a stream of acquisitions. The acquisitions had also left Shandwick with many of the characteristics - heavy debts and hefty earn-out commitments - that the City associates with accident-prone marketing companies.

Mr Gummer maintains the acquisitions were all worthwhile. He started Shandwick in 1974 with one client, 3i, his for-

mer employer, in "a garret room up 195 steps" on Carlos Place in London's Mayfair. The name came from Shandwick Publishing, a business begun by his father, Canon Selwyn Gummer, to sell "off-the-peg" sermons to his fellow clerics to pay school fees for Mr Gummer and his brother, John, the cabinet minister.

By the time Shandwick went public in 1985 it was the third largest PR consultancy in the UK. Today, after 45 acquisitions, it is not only three times

of PR consultancies. Public relations is predominantly a national discipline, but the number of international programmes - those that adopt the same strategy across a number of different countries - is increasing.

Only a handful of PR consultancies are really capable of operating on an international level. Hill & Knowlton, now owned by the UK's WPP Group, and Burson-Marsteller, a subsidiary of Young & Rubicam, the US advertising agency,

Mr Gummer also dismisses the City's criticism that Shandwick has paid too high a price in terms of net debt of £30m and £55m of earn-outs to be paid between now and 1995 - to build its network. Mr Gummer counters by saying that the earn-outs are not only performance-related, but capped so they will be covered by the companies' own cashflow.

Shandwick is now reorganising its Japanese debt so it can write off goodwill against the profit and loss account. This should not only save £1m a year in interest, but also means it will not pay tax in Japan until 1995. Shandwick's tax rate should fall from 34 to 32 per cent for the recently completed financial year and then to around 30 per cent for the next five years.

The City is still sceptical. Shandwick's share price now languishes at 108p, against 140p a year ago. The real risk is that a predator could come along - only 18 per cent of the equity is held by management - and pick up the world's largest public relations consultancy for a pittance.

Shandwick's only consolation is that its network is virtually completed, so it does not need a high share price to finance further acquisitions. Mr Gummer envisaged a few small, strategic deals - in South Korea and Taiwan and into political lobbying in the US - but does not anticipate any major acquisitions.

"After all there is lots of potential for organic growth," he said. "We are in an industry with compound growth of 20 per cent a year. We would be bananas not to exploit it."

"We are in an industry with compound growth of 20 per cent a year. We would be bananas not to exploit it" - Peter Gummer

larger than its closest UK competitor, but the world's biggest single public relations company.

Warburg, its broker, forecasts a 41 per cent increase in pre-tax profits to £20.9m for the last financial year to July 31 and another increase to £26.5m this year. Shandwick now employs 2,100 people in 70 subsidiaries across 21 countries. Half its revenue comes from North America. The rest is divided between Asia-Pacific and Europe.

Its consultancies are involved with everything from conventional consumer PR, like the opening of McDonalds in Moscow, to political lobbying for the Royal Society for the Prevention of Cruelty to Animals in London, and publicity for movie stars, such as Sylvester Stallone, in Los Angeles.

The rationale for Shandwick's expansion has been to create an international network

have traditionally been the only truly international networks. Shandwick spotted an opportunity to create a third.

When Shandwick first went public it found it difficult to persuade other PR companies, especially those in Europe, to take it seriously as a potential purchaser. After a series of acquisitions in the US and Asia-Pacific, it slowly won enough credibility to expand in Europe.

Shandwick's competitors claim that it is still not a fully fledged international network, but a collection of independent companies. Mr Gummer brushes aside the criticism. He says 15 per cent of Shandwick's new business is now international. Moreover, he says, the network is so new that the real benefits in terms of cross-referring accounts from consultancy to consultancy are only just emerging.

Rapid expansion restricts Forwell to £155,000

By Katrina Lowe

FORWELL GROUP suffered a sharp setback in the six months to June 30. Taxable profits fell from £362,000 to £155,000 and earnings per share halved to 3.5p.

Mr Michael Wheller, chairman, said that problems had been caused by the rapid expansion of the office interior design group.

Forwell Design & Contracts had only broken even, compared with profits of £300,000-

£400,000 last time. Staff level had been halved to curb high overheads at the subsidiary.

The overall result for the full-year is not expected to reach last year's level, Mr Wheller said. But the USM-quoted company would be back on track by 1991.

Sales rose 22 per cent to £6.19m (£5.06m), but operating profit declined to £275,000 (£329,000). An interim dividend of 0.375p is declared.

DONG AH CONSTRUCTION INDUSTRIAL CO., LTD. US \$ 100,000,000 FLOATING RATE NOTES 1997

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from September 5, 1990 to March 5, 1991 (181 days) has been fixed at 8.475% per annum. The interest payable on March 5, 1991 will be US\$ 426.10 in respect of each US \$ 10,000 Note and US \$ 10,652.60 in respect of each US \$ 250,000 Note.

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Weekend FT

What is the FT getting up to this Weekend?

Hostages:

Christian Tyler explains why the ghost of Nuremberg has been resurrected in the Gulf

Finance:

Are small or large companies better investments? And a guide for young married couples

Food and Wine:

The most important week in the most important wine region - Bordeaux - has just come to an end.

Jancis Robinson reports

How To Spend It:

with Lucia van der Post



Author Anthony Holden

Poker:

Michael Thompson-Noel interviews Anthony Holden, author of a new classic on the world's fiercest card game

Arts and Books:

In the run-up to the Booker short-list, we carry extended coverage of the autumn's fiction. Plus the Monet exhibition in London

Gardening:

with Robin Lane Fox and Arthur Hellyer

Tennis:

John Barrett is at the US Open in New York. Plus Cricket and Equestrianism

In tomorrow's Weekend FT

UK COMPANY NEWS

Cash and carry strength helps Booker reach £36m

By Clay Harris, Consumer Industries Editor

BOOKER, the food distribution and agribusiness group, has begun to reap the benefits of its UK market leadership in cash and carry wholesaling. Yesterday it reported a 19 per cent advance, from £30.3m to £36.1m, in interim pre-tax profits.

Group turnover rose by 22 per cent to £1.28bn (£1.05bn). Food distribution accounted for profits of £12.9m, a 59 per cent rise on the 1989 first half, enabling that sector nearly to match agribusiness as Booker's largest contributor.

The strong performance for the six months to June 30 was announced as Booker continued to await regulatory clearance of its agreed £300m takeover of Fitch Lovell, another food services group.

The Office of Fair Trading will make its recommendation on the deal later this month.

The chances of approval

without a monopolies reference may depend on how far the OFT subdivides the affected market. Booker claims it would have only an 8 per cent share of deliveries of food and non-alcoholic drinks to caterers.

Mr Jonathan Taylor, chief executive, said that however Booker defined the market, "we can't get any number to pass 20 per cent." Booker would have a share "in the teens" of food delivered at ambient temperature, he said.

Agribusiness was the laggard among Booker's main divisions, but McConnell Salmon returned to profit. A £2m (£1.1m) Iraqi order of vegetable seeds was caught by the trade embargo.

North America accounted for 41 per cent of pre-tax profits, but Booker so far has escaped the depressing translation

effects of the weaker dollar.

Aided by a fall in the tax charge from 26.4 to 24 per cent, earnings per share rose by 22 per cent to 14.78p (12.07p).

The interim dividend rises to 7.25p (6.5p), with a scrip alternative.

COMMENT

The successful integration of Linfood augurs well for the assimilation of Fitch Lovell, assuming it proceeds without undue delay.

The positive interpretation of agribusiness continuing to disappoint is that there is recovery yet to come. In any case, the spread of interests is broad enough to absorb one or two setbacks at any one time. If the OFT gives the go-ahead, Booker will bring Fitch in from September 1 and hope to raise £50m through disposals by the end of the year.

In that case, pre-tax profits of £106m are within reach, for a prospective multiple of 3.5. A brave way to buy into Booker at about 330p, rather than yesterday's market price of 394p, would be to go for Fitch. However, little stock is likely to be available and the downside in case of referral is steep. Underwriting institutions may be heavy with shares in the short term, but Booker still looks good value.

Courtaulds Textiles shares dip on 4.5% gain

By Andrew Jack

COURTAULDS Textiles yesterday announced a 4.5 per cent rise in pre-tax profits from £15.7m to £16.4m for the six months to June 30 - its first result since demerging from Courtaulds, the chemicals group, at the start of the year.

The outcome fell short of market expectations and the shares fell 12p on the day to 231p.

Turnover was slightly down at £480.9m (£484.3m). Earnings per share rose to 11.9p (11p) and the directors recommend a dividend of 4p.

Mr Martin Taylor, chief executive, said that "all things considered" the results were satisfactory. "We are already seeing benefits from the demerger in terms of motivation and clarity of purpose. The business performed robustly though markets were difficult."

Operating profits were up 6 per cent to £22m (£20.7m), which included an increase of 12 per cent in UK profit and 1 per cent overseas.

In the clothing division turnover grew by 8 per cent to £221.7m (£206.1m) and profit more than doubled to £8.6m (£3.8m). Most of the turnover growth came from the acquisition of Georges Rech, a French fashion company.

Turnover in fabrics declined 9 per cent to £236.7m (£248.2m) and profit by 22 per cent to £13.8m (£17.6m) as a result of

poor volumes in US stretch fabric and exceptionally high profits a year ago.

The spinning business continued to shrink with losses of £400,000 (£700,000), and the company made redundancies and closures contributing to the £2m extraordinary item below the line.

COMMENT

With some analysts projecting interim pre-tax profits as high as £20m, it was hardly surprising that the share price dropped yesterday after the results were announced. Much of the decline came with the fall in the market as a whole, but high interest rates and weaker consumer demand have hit the textile sector badly.

The leap in sterling has hardly helped Courtaulds Textiles in competition with foreign suppliers. Besides these poorer economic conditions, the progressive restructuring during the period under review added to analysts' confusion.

But followers of the company felt the share price fall was overdue and were not particularly surprised or disappointed in the figures, given the changing circumstances. A strong management team is keeping them ahead during difficult times.

On pre-tax profits of £38m, earnings per share would be 28.7p giving a p/e ratio of 8.2.

'Sparkling' performance in Europe helps Reckitt rise 15%

By Clay Harris, Consumer Industries Editor

RECKITT & COLMAN, the household products, food and drugs group, raised first-half profits by nearly 15 per cent to £113.15m in spite of what it described as unfavourable trading conditions and competitive pressures in many markets.

The advance from £98.56m in the first half of 1989 came on turnover up 14.5 per cent to £943.5m (£736.9m).

Trading profits in the UK fell by 15 per cent to £24.9m. Mr John St Lawrence, chief executive, said results had been hit by the process of restructuring European operations to set up single manufacturing sites for most products.

An extraordinary debit of £5.33m also reflected further costs arising as part of this programme.

Output suffered at Hull, where 700 of 3,700 jobs are being axed. It will become the centre for shoe polish, fire lighters and laundry blue, but loses its role in air fresheners, metal polish, denture cleansers and some liquid cleaners.

"Clearly, morale at Hull has been affected by the redundancies we're pushing through," Mr St Lawrence said.

The downturn in Britain was more than offset by what Sir Michael Colman, chairman, described as a "sparkling" performance in continental

FIRST HALF RESULTS BY ACTIVITY (£m)				
Household & toiletry	481.01	+18	67.22	+18
Food	253.04	+10	21.36	+13
Pharmaceutical	76.76	+2	15.36	+2
Other	52.67	+29	8.94	+23
Total	843.48	+14	113.47	+14

Europe where trading profits rose by 37 per cent to £30.38m aided by several small acquisitions.

Other strong results came from Brazil and Mexico. North American profits rose by 14 per cent to £11.85m, but the weak Australian economy cut the contribution from Australasia and Asia by 5 per cent to £20m.

The results contained a provision, amounting to less than £1m, for bills unpaid by Iraq for pharmaceutical products.

They do not include any contribution from the £760m acquisition of the US-based Boyle-Midway household products and deplatory business, which was completed on June 29.

Reckitt already has closed Boyle-Midway's research facility and Manhattan head office. It is preparing to consolidate the administration and sales

teams with its own in the US. It said the purchase, which is being financed by bank borrowings, disposals and the issue of £200m in convertible bonds, would not dilute earnings significantly this year.

The Boyle-Midway deal will sharply increase group interest payments, which amounted only to £320,000 (£1.26m) in the first half. Reckitt expects net debt of £450m at the year end.

Its fine arts and graphics division, which was sold in July, accounted for £1.1m of profits in the first half.

Reckitt said several approaches had been received for its industrial colours division. The sale of an Indonesian spices subsidiary based in the Netherlands was imminent.

Earnings per share advanced by 14 per cent to 47.79p (41.96p), and the interim dividend rises by 15 per cent to 12.25p (10.65p). See Lex

Holmes Protection cuts costs in recovery move

HOLMES PROTECTION Group managed to reduce operating costs by about 18 per cent in the first six months of 1990, as the New York security company struggled to recover from the depressed trading and boardroom upheavals of the last 18 months, writes Andrew Hill.

In the half year to June 30, the London-quoted group made \$3.16m before tax (\$5.53m), but the 1990 figure included a \$2.6m profit on the sale of assets. Operating profits were down from \$5.8m to \$3.8m after costs of \$14m, compared with \$17.2m in the second half of

1989. Earnings were unchanged at 4 cents per share.

The group has to raise \$27m through asset disposals before the end of the year to meet the first tranche of debt repayments. In line with the strict terms of its loan agreements, no interim dividend was declared.

Once sales are agreed, a date will be set for the annual meeting and a special shareholder meeting at which the sale and restructuring proposals will be considered.

Holmes shares, worth 88p less than a year ago, rose ¼p to 9¼p yesterday.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Appleyard	2.61	Nov 9	2.6	-	5.2
Blackwood Hodge	0.25	Nov 9	0.55	-	1.85
Booker	7.25	Jan 2	6.5	-	19.5
Burmah Castrol	8.5	Jan 7	8	-	21.5
Cookson	3	Nov 23	3	-	9
Courtaulds Text	4	Oct 30	5.25	-	13
Enterprise Oil	6	Oct 15	3.6	-	11.25
Evans Halsey	3.3	Oct 22	-	-	1.32
Forwell	0.375	Oct 22	-	-	2
Gibbs and Dandy	nil	Oct 29	nil	-	nil
Hambro C'wide	0.05	Oct 29	1	-	2.5
Intern S	1.2	Nov 30	-	-	1
Intrum Justitia	0.6	-	-	-	3.2
London Merchant	2.6	Nov 13	2.4	3.4	-
Portals	5	Dec 31	3.5	-	11.5
Reckitt & Colman	12.25	Nov 30	0.54	-	29.75
Russell (Alex)	5.15	Oct 23	5.15	-	1.81
Thames TV	1	Oct 5	-	-	12
TLS Range S	1	Oct 5	-	-	19
Tyne Tees TV	6	Oct 29	-	-	4.9
Vinten	1.7	Dec 31	1.45	-	7.6
Wilson Bowden	2.4	Nov 6	2.2	-	3.45
Wilson Connolly	1.21	Oct 22	1.15	-	-

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡SUSM stock. †For nine months. ‡For year to end-March 1989. Year-end changed and 4p paid for nine months to end-December 1989.

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NSK

We advised
Nippon Seiko K.K.
on its acquisition of
United Precision Industries
Limited.

£145 million

March 1990

MITSUBISHI ELECTRIC

We advised
Mitsubishi Electric Corporation
on its acquisition of the
Computer Hardware Division
of Apricot Computers p.l.c.

£39 million

May 1990

NYK LINE

We advised
Nippon Yusen K.K.
on its acquisition of the
Ugland-Aall Car Carriers
business.

June 1990

POLLY PECK INTERNATIONAL PLC

We advised
Polly Peck International PLC
on the sale of
two subsidiaries to
Sansui Electric Co., Ltd.

¥79.8 billion

July 1990

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MILL RIDE GOLF CLUB Plc

(Incorporated in England under the Companies Act 1985 - No. 2515069)

The Directors of the Company, whose names appear under "Directors and Advisers", are the persons responsible for the information contained in this document. To the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case) the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information. The Directors accept responsibility accordingly.

Copies of this document, having attached thereto the documents specified in paragraph 12 of Part III, "Statutory and General Information", have been delivered to the Registrar of Companies in England and Wales for registration in accordance with Section 64 of the Companies Act 1985.

This document is not intended for distribution and should not be distributed to US Persons as defined herein or to persons with addresses in the US or its territories or possessions or to persons with addresses in or residents of the Netherlands, the Grand-Duchy of Luxembourg, Canada and its provinces or territories or Japan or to any corporation, partnership or other entity created or organised under the laws of the Netherlands, the Grand-Duchy of Luxembourg, Canada or Japan. Any such distribution could result in a breach of US, Canadian, Netherlands, Luxembourg or Japanese laws.

The issued and to be issued Ordinary Shares of the Company are not listed on any stock exchange and no application is being made to any stock exchange for a listing or for a grant of permission to deal in any part of the Company's share capital.

MILL RIDE GOLF CLUB

at Ascot in the Royal County of Berkshire

Offer by Smith New Court Corporate Finance Limited
on behalf of London Securities Plc

of up to 500 fully paid ordinary shares of £20,000 each in the Company
at £25,000 per share payable in full on application
(together with £125 for stamp duty)

Share Capital

Authorised:
£12,000,000

in ordinary shares of £20,000 each

Issued and to be
issued:
£12,000,000

The Ordinary Shares issued and to be issued rank in full for any dividends and other distributions hereafter declared, paid or made on the ordinary share capital of the Company.

Save as referred to below, on 31st August 1990 the Company had no loan capital (including term loans) outstanding, or created but unissued, or any outstanding mortgages, charges, debentures or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances, or acceptance credits, obligations under finance leases, hire-purchase commitments, or any guarantees or other material contingent liabilities. Your attention is drawn to the Company's potential liabilities under the agreements referred to under the heading "Material Contracts" in paragraph 7 of Part III and to the financial arrangements described in section 4 of Part I.

The Procedure for Application and an Application Form will be found at the back of this document as Appendices A and B respectively. The subscription lists shall open at 10.00 am on Wednesday 12th September 1990 and may be closed at any time thereafter. The Offer is conditional upon valid applications for not less than 100 Ordinary Shares having been received by 3.00 pm on 31st December 1990.

Note to Prospective Investors

Prospective investors should make their own independent assessment of the merits or otherwise of the acquisition, holding or disposal of Ordinary Shares and should not construe the contents hereof as advice relating to legal, taxation or investment matters. Prospective investors are advised to consult their own professional advisers concerning any such acquisition, holding or disposal of Ordinary Shares. In particular, they should inform themselves as to:

- the applicable laws relating to securities and other regulations within the countries of their nationality, residence, ordinary residence or domicile relating to the acquisition, holding or disposal of Ordinary Shares;
- any foreign exchange or exchange control restrictions to which they might be subject on the acquisition, holding or disposal of Ordinary Shares; and
- any tax or other fiscal consequences of the acquisition, holding or disposal of Ordinary Shares.

Prospective investors are reminded that an investment in unquoted securities carries risks as well as the opportunity of rewards. The Ordinary Shares are not, and are not intended to be, listed or dealt in on a recognised investment exchange. As a result they may be difficult to sell and it may be difficult to assess a proper market price for them at any time. In addition, Ordinary Shares will not be transferable without the consent of the Directors until all 600 shares or such lesser number as London Securities shall determine have been disposed of by London Securities (save that this restriction shall not in any event apply after 31st December 1993).

Definitions

"the Company"	Mill Ride Golf Club Plc
"the Directors" or "the Board"	the Board of Directors of the Company
"Ordinary Share(s)"	ordinary share(s) of £20,000 each in the Company
"London Securities" or "MRP"	London Securities Plc
"Smith New Court"	Smith New Court Corporate Finance Limited, a wholly owned subsidiary of London Securities
"the Offer"	the offer of up to 500 Ordinary Shares by Smith New Court on behalf of London Securities pursuant to this document
"the Closing Date"	the date on which the subscription lists are closed being 31st December 1990 or such earlier date as may be determined by London Securities
"the Club"	Mill Ride Golf Club
"the Club Rules"	the Rules of the Club as adopted by the Committee on 6th September 1990
"the Committee"	the Committee of the Club
"the Opening Date"	the formal opening date of the Club, which is expected to be in April 1992
"the Property"	the land at Mill Ride Estate, North Ascot on which the Course and clubhouse are situated
"the Course"	the eighteen hole golf course being constructed on the Property
"the Lease Agreement"	the conditional agreement dated 6th September 1990 between MRI(1) the Company(2) and London Securities(3) more particularly described in paragraph 7(a) of

"the Lease"

"the Subscription Agreement"

"the Management Agreement"

"the Articles"

"US"

Directors and Advisers

Directors	Sponsor
David Brian Pearl	Smith New Court
Richard Other Prickett	Corporate Finance Limited
Christopher Richard Freemantle	24 St. Swinburn Lane
Robert Andrew Newman	London EC4N 8AE
Antonio Herrera	Solicitors to the Company
Kenjiro Ohno	and to London Securities Plc
David Louis Franks	Blyth Dutton
Geoffrey Edward Jeremy Clarke	8 & 9 Lincoln's Inn Fields
all of Mill Ride Estate, Mill Ride,	London WC2A 3DW
North Ascot, Berks SL5 8LT	
Secretary & Registered Office	
Kenneth William West Lane, FCA,	
Mill Ride Estate	
Mill Ride	Auditors & Reporting
North Ascot	Accountants
Berks SL5 8LT	Cape & Dalgleish
Bankers	Chartered Accountants
Barclays Bank PLC	401 St John Street
New Bond Street Business Centre	London EC1V 4LH
Renoir House	
136 New Bond Street	Golf Course Architect
London W1Y 9FA	Donald Steel
Registrars	Donald Steel & Co. Ltd
The Royal Bank of Scotland plc	The Forum
Owen House	Stirling Road
PO Box 435	Chichester
8 Bankhead Crossway North	West Sussex PO19 2EN
Edinburgh EH11 4BR	
Developer	
Mill Ride Investments Limited	Course Manager
Mill Ride Estate	Gordon Irvine
Mill Ride	Chavey Orchard
North Ascot	94 Locks Ride
Berks SL5 8LT	Chavey Down
	Ascot
	Berks SL5 8QX

Part III whereby MRI has agreed to grant the Lease to the Company

the lease of the Property to be granted by MRI to the Company pursuant to the Lease Agreement for a term of 999 years at a fixed annual rent of £10 more particularly described in paragraph 8 of Part III

the subscription agreement dated 6th September 1990 between the Company(1) London Securities(2) and MRI(3) as described in paragraph 7(b) of Part III

the conditional management agreement dated 6th September 1990 between the Company(1) MRI(2) and London Securities(3) as described in paragraph 7(c) of Part III

the Articles of Association of the Company

the United States of America (including the State and the District of Columbia), its territories and possessions and all other areas subject to its jurisdiction

Timetable of Construction of the Course and the clubhouse

		Progress as at 1st September 1990
1988		
September	Removal of top soil and landscaping of holes 3, 4, 5 and 8 to 13	Completed
November	Installation of irrigation and drainage of holes 3, 4, 5 and 8 to 13	Completed
1989		
February	Appointment of Course Manager	Completed
March	Seeding of holes 3, 4, 5 and 8 to 13 and commencement of growing-in period for those holes	Completed
April	Appointment of 5 greenkeeping staff	Completed
1990		
April	Removal of top soil and contouring of landscape on holes 1 and 2 and 14 to 18	Completed
May	Commence refurbishment of clubhouse building	In progress
June	Removal of top soil and landscaping of holes 6 and 7	Completed
July	Installation of irrigation and drainage of holes 1, 2, 6, 7 and 14 to 18	Completed
September	Seeding of holes 1, 2, 6, 7 and 14 to 18 and commencement of growing-in period for those holes	—
1991		
January	Completion of course development contract	—
February	Commence fitting out of clubhouse	—
November	Appointment of Club Treasurer, Secretary, Captain and Vice-Captain	—
1992		
January	Recruitment of clubhouse staff, appointment of Professional and remaining greenkeeping staff	—
April	Formal opening of Course and clubhouse	—

These dates may be affected by abnormal weather conditions or construction delays.

PART I: MILL RIDE GOLF CLUB

1. THE CLUB

Location
Mill Ride Golf Club is in the heart of Berkshire's golfing country a few minutes by car from Ascot racecourse and a short drive from London. The M4 is immediately to the North, the M3 to the South and the M25 to the East. A frequent rail service operates between Ascot Railway Station and Waterloo Station in London, and Heathrow Airport is a short distance away.

History of Mill Ride

The estate on which Mill Ride Golf Club has been established comprises approximately 150 acres of 'parkland'. Formerly known as The Windsor Forest Stud, the original Lutyns style courtyard buildings were built by Sir William Walden in 1931. In 1946, the estate was purchased by the Crown and, thereafter, provided the stabling facilities for Ascot racecourse which is only 2 miles away. Following the construction of on-course stabling in the 1970's, the estate passed into private ownership for some time before being purchased by MRI.

Concept

It was decided by the directors of London Securities to establish a golf club of the highest quality, to comprise a first class private members club and a course to rival the finest in the UK. A brief was provided to the designer and the construction team to build a course combining the natural aesthetic attributes of the landscape with challenging layouts and the highest quality construction specifications. The Course will provide an enjoyable game for the average golfer as well as a challenging test of skill from the more difficult championship tees.

The Architect

The Course has been designed by Donald Steel, one of Europe's leading golf course architects and currently President of the British Association of Golf Course Architects. Over the last six years he has been adviser to The Royal & Ancient Golf Club of St Andrews on the Open and Amateur championship courses, such as Royal St George's and Turnberry. He was appointed by the St Andrews Links committee to redesign the Jubilee course in 1987 and has worked on more than 200 golf course projects across Britain, Europe and Canada.

Donald Steel has said the following about the Course:

"It was very exciting to be provided with a brief and the appropriate budget to build a really exceptional course at Mill Ride. Golf course architects rarely get such a marvellous opportunity to create a course of such challenge and beauty. It has certainly been one of the most stimulating and enjoyable exercises that I have ever faced."

"These holes require as much thinking as playing. Players will have to develop their strategy on the tee and hit the shots to match if they are to play successfully. At the same time, there should always be an alternative way of playing any hole if the bold and spectacular route is not chosen."

"I expect Mill Ride to become a very popular and well known course in the near future and some of its holes to rank among the 'greats of golf' both in a playing sense and in terms of appearance. The lakes have added great beauty to the setting and when the rhododendrons are in full bloom, the course can 'out-august' Augusta."

Mr Jim Arthur, the renowned agronomist and golf course adviser, has regularly visited Mill Ride since course construction commenced in 1988 in order to provide independent supervision of the works and to assure London Securities that the design and construction brief was executed to exacting standards. Extracts from his report on the first nine holes follow:

- "... amongst the very best nine holes in the whole of Britain."
- "I doubt if you could get better greens, surrounds and tees however hard you tried. These greens rank in the very top in the country."
- "I would like to congratulate all concerned... in producing a course which is amongst the very best in the country."
- "At Mill Ride you have a combination of good golfing country as well as attractive surroundings, plus a design which makes the best and the most interesting and challenging use of the natural topography, aided by some, but not excessive, man-made improvements."
- "... that excellence which one finds on only a few of our old unspoilt links and heathland courses."

Construction

Construction of the Course began in August 1988. Nine holes are in the latter stages of their 'growing-in' period and a further nine holes are undergoing seeding. The refurbishment of the clubhouse commenced in May 1990 and is progressing on schedule for completion in February 1991. Following a 'growing-in' period of a further thirteen months it is anticipated that the Club will be formally opened in April 1992.

Facilities

Mill Ride Golf Club will consist of an eighteen hole championship-level golf course together with practice facilities comprising a driving range and a putting green. In addition to the usual bar and restaurant facilities, the clubhouse will include a 'pro' shop, a gymnasium, sauna, steam bath and massage rooms, and en suite bedrooms and bathrooms. Prospective investors who wish to view the Course may do so, but by prior appointment only. To arrange an appointment please telephone Rosemary Johnson on 0344-885444.

Investment potential

Golf has been increasing in popularity at such a rate over the last decade that demand has significantly exceeded supply. The Royal & Ancient Golf Club of St Andrews has estimated that a further 700 courses are required just to cater for existing domestic demand. In heavily populated or urban areas, and particularly in the South East, there is a greater than average shortage of club membership availability. Most of the best golf courses in Britain, particularly in the South East, tend to have closed memberships and/or extremely long waiting-lists. A similar situation exists at most other courses within easy reach of London. The Directors believe that this problem is unlikely to be helped to any great extent in the near future because of the relative lack of appropriate land with available planning permission.

By offering for sale a restricted number of shares in the Company, the Directors believe that shareholders will not only have the opportunity to benefit from the highest standard facilities of an exclusive golf club but will also participate in any potential increase in the value of their investment. Similar membership-investment systems in golf clubs in other countries have resulted in capital growth. Your attention is drawn to the paragraph headed 'Note to Prospective Investors' above.

London Securities

London Securities is an investment holding company listed on The London Stock Exchange. Mill Ride Estate is currently owned by MRI, a wholly-owned subsidiary of London Securities, and Mill Ride Golf Club Plc has been established by London Securities to acquire the Course and associated facilities and operate the Club. Whilst London Securities remains associated with the Company, the directors of London Securities will endeavour to continue to develop the Mill Ride Golf Club to become an exclusive eighteen hole golf club for the benefit of members and their guests. London Securities is the promoter of the Company, and in this regard your attention is drawn to paragraph 10(d) of Part III of this document.

2. MEMBERSHIP

There will be three categories of membership: full membership for a shareholder wishing to nominate a specified individual; corporate five-day membership for a shareholder which requires more than one share and does not wish to restrict the use of the Club's facilities to a specified individual; and temporary membership.

The total number of members including all categories will not exceed 600 at any one time.

Full Members

Each Ordinary Share will entitle its holder to nominate an individual (who may be the shareholder) for full membership of the Club. Any individual who is nominated will become a full member subject to the Committee approving the nomination. If the Committee does not approve a nomination, the shareholder will be permitted to make a further nomination or nominations until an approved nomination has been made. It is expected that most individual shareholders will nominate themselves as full members. Before being accepted as a member, the individual will be required to pay a joining fee equivalent to one year's membership fees and to agree to abide by the Club Rules, including as to the payment of annual fees as referred to below. The joining fee for members admitted prior to the Opening Date will become payable at the same time as the first year's membership fees.

Corporate Five-day Members

Any shareholder who holds more than one Ordinary Share in the Company may appoint a corporate five-day member (which may be the shareholder) instead of a full member in respect of each share held provided that the number of corporate members appointed by any one shareholder must not exceed the number of full members appointed by that shareholder at any time. Any individual or corporation nominated will become a corporate member subject to the Committee approving the nomination. If the Committee does not approve the nomination, the shareholder will be permitted to make a further nomination or nominations until an approved nomination has been made.

A corporate five-day member shall be entitled to enjoy the use of all the facilities of the Club on any weekday, but shall have no right to enjoy the use of any of the Club's facilities at weekends or on Bank Holidays. However, the membership rights of a corporate five-day member (unlike those of a full member) shall not be personal to the individual, but may be used by any individual authorised by the corporate member provided that the individual holds a current official handicap certificate. Before being accepted as a corporate five-day member, the individual or corporation appointed as such will be required to pay a joining fee equivalent to one year's membership fees and to agree to abide by the Club Rules, including as to the payment of annual fees as referred to below.

Annual Fees for Full Members and Corporate Five-day Members

In respect of their membership of the Club, full members and corporate five-day members will be liable to pay annual fees, the levels of which the Directors will determine from time to time. The annual fees for the first full year of operation of the Club, which is anticipated to commence in April 1992 are expected to be approximately £950 (plus VAT) for each member. The annual fees for subsequent years will be based on the anticipated level of membership fees which has been calculated on the basis that income, including membership fees, will cover outgoings. Members will be liable to pay their membership fees annually in advance, and demands will be sent out prior to the commencement of each membership year. The membership year is expected to run from 1st April to 31st March. The Committee reserves the right to suspend membership for the whole of any membership year in respect of which the fees are not paid. In the event that membership is suspended the member will nevertheless remain liable for the annual fees.

Temporary Members

The maximum number of members entitled to belong to the Club at any one time is 600. Once all of the shares in the Company have been taken up by outside subscribers, it is envisaged that a full member or corporate five-day member will have been appointed in respect of each share, in which event no temporary membership will be available. However, a shareholder may fail to appoint a member or alternatively an existing member may be suspended owing to non payment of annual fees.

In order to ensure that the Club receives sufficient revenue from membership fees, the Committee reserves the right to offer temporary membership to persons other than those nominated by shareholders, provided that the total number of all members at any time shall not exceed 600. No temporary memberships shall be granted for a period of more than one year.

Temporary members shall, like full members, be subject to the approval of the Committee. Fees for temporary members, who will enjoy similar rights to full members (but will not be entitled to vote at the Club's Annual Meeting or at any Extraordinary Members Meeting), shall be determined by the Board.

Members' guests

Members will have the following rights and privileges in relation to the Club:

- A full member or temporary member may introduce up to 3 playing guests on weekdays and 1 playing guest at weekends and on public holidays on payment of guest fees.
- A corporate five-day member may introduce up to 3 playing guests at a time on weekdays only on payment of guest fees.
- No member may introduce the same playing guest more than 6 times in the same membership year without the prior consent of the Club Secretary.

The level of guest fees will be determined by the Directors, and are expected initially to be £25 (plus VAT) per round. A member may introduce his spouse and children to the Club on payment of guest fees, subject to the consent of the Club Secretary.

Your attention is drawn to the summary of certain provisions of the Club Rules contained in paragraph 9 of Part III.

3. MANAGEMENT

Directors

The Board of the Company comprises the following individuals:

David B. Pearl - Chairman

David B. Pearl, aged 46, is a Fellow of the Institute of Chartered Accountants. He is Chairman of London Securities and a board member of Medway Ports Authority. He has been directly involved with the Mill Ride project since its inception and is a member of Royal St. George's, Wentworth and Maidenhead Golf Clubs.

C.R. Freemantle

Dickie Freemantle, aged 49, is Property Director of London Securities and Chairman of Flagstone Holdings Plc. He has had overall responsibility for the construction and development of the golf course and clubhouse at Mill Ride and is a member of Wentworth Golf Club.

R.O. Prickett

Richard Prickett, aged 39, is a Fellow of the Institute of Chartered Accountants and Managing Director of London Securities. He is the Chairman of Firsland Oil & Gas Plc and a non-executive director of Regent Inns Plc.

R.A. Newman - Director of Golf

Bob Newman, aged 52, has been a member of the PGA for 33 years. He retired from the international circuit in 1975 and was the Head Professional at Maidenhead Golf Club for 27 years, until becoming Director of Golf at MRI in 1989.

D.L. Franks

David Franks, aged 44, is a Fellow of the Institute of Chartered Accountants and Chief Executive of Regent Inns Plc. He is a member of The Berkshire Golf Club and Royal Cinque Ports Golf Club.

A. Herrera

Antonio Herrera, aged 47, is Managing Director of the Balvanera Polo & Country Club in Mexico, where he is currently supervising the construction of an eighteen-hole championship golf course, together with residential properties.

G.E.J. Clarke

Edward Clarke, aged 40, is a Vice President of Citicorp Investment Bank (Switzerland). He is a Fellow of the Institute of Chartered Accountants and an unswerving Member of Lloyd's of London. He is a member of Royal St. George's Golf Club, The Berkshire Golf Club, Club de Bonmont, Geneva and the Golf and Country Club de Maison Blanche, Echeney, France.

K. Ohno

Kanjuro Ohno, aged 49, is the proprietor of Sakura and Miyako, Japanese restaurants in London. He is a member of Woburn and Wentworth Golf Clubs.

All of the Directors will be non-executive (other than Robert Newman) and each will receive a Director's fee of £5,000 per annum; the Chairman will also receive an additional fee of £5,000 per annum. With effect from the end of the first and each subsequent membership year such fees may be increased in line with inflation, but any further increase requires the approval of shareholders in general meeting. The Directors will retire by rotation and become eligible for re-election by shareholders as described under the heading 'Directors' in paragraph 5 of Part III. Any non-executive Director who has failed to acquire an Ordinary Share prior to the Opening Date at the amount payable under the Offer will be disqualified from acting as a Director. A replacement for any vacancy on the Board may be appointed by the remaining Directors.

Details of the service agreement to be entered into between the Company and Robert Newman are set out in paragraph 6(a) of Part III of this document.

The Committee

The Committee will comprise the Captain, the Vice-Captain, the Treasurer and the Directors of the Company. The Board will appoint the first Captain, Vice-Captain and Treasurer who will hold office until the first Annual Meeting of the Club. Thereafter the Captain, Vice-Captain and Treasurer will be appointed by the members in accordance with the Club Rules, and will hold office for one year, at the end of which they will not be eligible for re-appointment for the following year.

The Committee may elect honorary vice-presidents for such periods as they think fit. Any honorary vice-president may use the Course and clubhouse without payment, but shall not in any other respect have the rights or privileges of a member.

Facilities, Management and Staff

The Company will provide the Club with the Course and the clubhouse together with the ancillary facilities necessary for the operation of the Club. The Company will be responsible for the provision of staff and for all matters including the expenditure of money. However, the management and administration of the Club will be the primary responsibility of the Committee and Club Secretary, who will be appointed by the Board and employed by the Company.

4. ESTABLISHMENT OF THE CLUB AND FINANCING ARRANGEMENTS

Establishment of the Club

It is anticipated that work on the Course will be completed by the end of January 1991, and that the refurbishment of the clubhouse will be completed by the end of February 1991. Following a further 'growing-in' period during which the clubhouse will be fitted out, the Club would then be ready for opening in April 1992.

The Property is currently owned by MRI. Under the terms of the Lease Agreement, MRI has agreed to grant to the Company a lease of the Property for a term of 999 years at a fixed annual rent of £10, for a premium of £10.8 million (plus VAT) which will initially be satisfied in part by the issue of an interest-free loan note. Completion of the Lease Agreement will take place on the fourth business day following the Closing Date. Under the terms of the Lease Agreement, MRI has agreed to manage the Club until the Opening Date for a total consideration of up to £780,000 (plus VAT). The obligations of MRI under these agreements are guaranteed by London Securities.

It is emphasised that the Lease Agreement is conditional upon a minimum of 100 valid applications for Ordinary Shares being received by not later than 3.00 pm on 31st December 1990. In the event of such condition not having been satisfied, all amounts received from prospective investors will be returned to them forthwith (together with accrued interest thereon), and no Ordinary Shares will be sold pursuant to this document.

In order to provide the Company with sufficient funds to enable it to pay the premium on the Lease, to pay the consideration due under the Lease Agreement and to meet working capital requirements up to the Opening Date, London Securities has agreed to subscribe in cash at par for 600 Ordinary Shares pursuant to the Subscription Agreement, not less than 100 of which shall be fully paid up upon subscription.

Your further attention is drawn to the descriptions of the Lease Agreement, the Subscription Agreement, the Management Agreement and the Lease contained in paragraphs 7 and 8 of Part III of this document.

Working Capital

With effect from the Opening Date it is intended that the Company's working capital requirements will be met from annual fees received from members, along with joining fees, guest fees, and bar and restaurant profits. In the opinion of the Directors, taking into account the proceeds of London Securities' subscription for Ordinary Shares, the Company has sufficient working capital to meet its requirements up to the Opening Date.

Dividends

It is not intended that the Company will make any significant income profits. Accordingly it is not envisaged at this time that the Company will pay dividends.

5. THE OFFER

Terms of the Offer

The Club has been established in such a way that the maximum number of members will be 600 and therefore the authorised share capital of the Company comprises only 600 Ordinary Shares. Up to 500 Ordinary Shares are now being offered pursuant to this document at £25,000 per Ordinary Share (plus stamp duty amounting to £125 per Ordinary Share).

The payment arrangements are described in detail in Appendix A, 'Application Procedure'. Under those arrangements, an amount equal to the application monies (including the amounts payable in respect of stamp duty) received from the applicants will be paid into a separate account with Barclays Bank PLC in the name of The Royal Bank of Scotland plc pending the sale of Ordinary Shares to such applicants being effected.

The Offer will close at 3.00 pm on 31st December 1990, or on such earlier date as London Securities shall determine. If valid applications have not been received for a minimum of 100 Ordinary Shares by the Closing Date, London Securities shall cancel the Offer, in which event all application monies together with interest accrued thereon shall be returned forthwith at the risk of the applicant. If valid applications have been received for not less than 100 Ordinary Shares by the Closing Date, London Securities shall sell Ordinary Shares pursuant to such applications whether or not the Offer has been fully subscribed. In the event that the Offer is oversubscribed, applications will be scaled down or refused in London Securities' sole discretion, in which event application monies pertaining to unsuccessful applications together with interest accrued thereon shall be returned forthwith at the risk of the applicant.

Any Ordinary Shares remaining unsold pursuant to the Offer will be offered for sale in due course and, if appropriate, London Securities and the Company will co-operate in issuing one or more future prospectuses. It is anticipated that any Ordinary Shares offered subsequent to this document will be offered at a price not lower than the price payable under the Offer. London Securities intends to reserve a number of the Ordinary Shares retained by it for sale to the non-executive Directors (as referred to above) and the purchasers of a number of properties on or adjacent to Mill Ride Estate. For so long as

it retains any Ordinary Shares, London Securities reserves the right to 'lease out' on a commercial footing the membership rights attaching to those shares.

Transfer of Ordinary Shares

Ordinary Shares will not be transferable without the consent of the Directors until all 600 shares or such lesser number as London Securities shall determine have been disposed of by London Securities (save that this restriction shall not in any event apply after 31st December 1993). Once the restriction on transfers has ceased to apply, Ordinary Shares will be freely transferable.

Voting rights

To ensure that the Company and therefore the Club are not dominated by one individual or corporation and to encourage diverse membership the Board reserves the right to disenfranchise for the purpose of voting at all general meetings of the Company any person or group of connected persons (as defined in the Articles) who hold, or for whose benefit there are held, more than ten Ordinary Shares. It is not intended that this right be exercised in respect of any Ordinary Shares retained by London Securities immediately following the Offer.

PART II: ACCOUNTANTS' REPORT

Set out below is the text of a report on the Company by Cape & Dalgleish, Chartered Accountants:

Cape & Dalgleish
401 St John Street
London EC1V 4LH
6th September 1990

The Directors
Mill Ride Golf Club Plc
Mill Ride Estate
Mill Ride
North Ascot
Berkshire SL5 8LT

The Directors
Smith New Court Corporate
Finance Limited
24 St Swinton's Lane
London EC4N 8AE

Dear Sirs,

Mill Ride Golf Club Plc ('the Company') was incorporated on 25th June 1990.

The Company has not yet commenced to trade. No audited financial statements have been prepared in respect of any period since incorporation. No dividends have been declared or paid.

Yours faithfully

Cape & Dalgleish
CHARTERED ACCOUNTANTS

PART III: STATUTORY AND GENERAL INFORMATION

1. The Company

(a) The Company, whose registered office is at Mill Ride Estate, Mill Ride, North Ascot, Berkshire, SL5 8LT was incorporated in England under the Companies Act 1985 as a public company limited by shares on 25th June 1990 under No. 2515069. A certificate entitling the Company to do business and to borrow was issued by the Registrar of Companies on 4th September 1990.

(b) The principal objects for which the Company is established, as set out in Clause 4 of its Memorandum of Association, are to establish and carry on Mill Ride Golf Club for the use and accommodation of its members and others at Mill Ride Estate, North Ascot.

(c) On incorporation the authorised share capital of the Company was £50,000, divided into 50,000 ordinary shares of £1 each, of which two thousand shares were issued fully paid at par to the subscribers.

(d) On 29th August 1990 ordinary resolutions of the Company were duly passed increasing its authorised share capital to £12,000,000 by the creation of an additional 11,950,000 ordinary shares of £1 each and authorising the Directors to allot shares up to the full amount of the enlarged authorised share capital. Immediately thereafter, pursuant to applications received, the Directors allotted 39,999 ordinary shares of £1 each to London Securities for cash at par (a quarter paid up) and 19,999 ordinary shares of £1 each to MRI for cash at par (a quarter paid up).

(e) On 6th September 1990 an ordinary resolution of the Company was duly passed consolidating every 20,000 ordinary shares of £1 issued and unissued into one Ordinary Share of £20,000 and a special resolution of the Company was duly passed adopting new Articles of Association certain provisions of which are summarised in paragraph 5 below.

(f) Pursuant to the Subscription Agreement London Securities has conditionally agreed to subscribe for and the Company has conditionally agreed to allot a further 597 Ordinary Shares on the terms described in paragraph 7(b) below.

(g) Save as aforesaid, there have been no alterations in the share capital of the Company since its incorporation.

(h) No capital of the Company is under option or is agreed conditionally or unconditionally to be put under option and the Company does not have outstanding any convertible debt securities.

2. Issue Arrangements

London Securities shall not sell any Ordinary Shares pursuant to the Offer unless valid applications are received for at least 100 Ordinary Shares before 3.00 pm on the Closing Date. If such applications have not been received by the Closing Date then application monies will be returned forthwith (together with interest accrued thereon) by first class post at the risk of the applicant.

The amount payable on application is £25,000 per Ordinary Share (representing a premium of £5,000 per Ordinary Share) plus £125 in respect of stamp duty.

In the event that applications are received by the Closing Date for more than 100 Ordinary Shares, thereupon London Securities will sell up to 500 Ordinary Shares on the terms set out in this document. In the event that valid applications have been received for more than 500 Ordinary Shares London Securities reserves the right to refuse and/or scale down applications in its sole discretion, in which event application monies in respect of applications which are not accepted shall be returned forthwith (together with interest accrued thereon) by first class post at the risk of the applicant. Following the Closing Date London Securities reserves the right to sell the Ordinary Shares retained by it on such terms and to such persons as it may think fit.

The minimum amount, which, in the opinion of the Directors, is required to be raised by the sale of Ordinary Shares pursuant to the Offer for the matters specified in paragraph 2(a) of Part I of Schedule 3 to the Companies Act 1985 is nil. The amount to be provided otherwise than by the sale of Ordinary Shares pursuant to the Offer for such matters is £12 million made up as follows: (i) purchase price of property, £10.8 million; (ii) expenses and commissions, £1,000; (iii) repayment of monies borrowed for the foregoing, nil; and (iv) working capital, £1,199,000. All such amounts are exclusive of any VAT payable thereon.

The amounts specified above shall initially be provided partly out of the proceeds of the allotment of shares to London Securities pursuant to the Subscription Agreement as referred to in paragraph 7(b) below and partly by way of an unsecured non-interest bearing loan note to be entered into by the Company in a sum not exceeding £7,920,000, as referred to in paragraph 7(a) below. Such loan note shall ultimately be discharged in the manner described in paragraph 7(a) below. No amounts are to be provided otherwise than out of such proceeds for any of the matters referred to in paragraph 2 of Part I of Schedule 3 to the Companies Act 1985.

No part of the proceeds of the Offer will be received by the Company.

For the purpose of Section 82 Companies Act 1985, the time of the opening of the subscription lists is 10.00 am on Wednesday, 12th September 1990.

3. Shareholdings/Disclosure of Interests

Immediately following the Offer the Company will remain a subsidiary of London Securities unless valid applications have been received for not less than 300 Ordinary Shares.

The Directors are not aware of any shareholdings (other than that of London Securities) which will represent 3 per cent or more of the issued share capital of the Company immediately following the Offer.

4. Taxation

The Company

The Directors consider that immediately following the Offer the Company will not be a close company as defined in the Income and Corporation Taxes Act 1988.

The Inland Revenue has not agreed the market value of the Property at the date of its acquisition by the Company for the purpose of determining the corporation tax position on the Company's disposal of the Property by the Company. For any future disposal of the Property by the Company, for corporation tax purposes the Property will be deemed to have been acquired by the Company from MRI at market value. Although no liability is expected to arise, London Securities has indemnified the Company against any liability to tax in connection with the acquisition of the Property by the Company and/or the Company ceasing to be a subsidiary of London Securities.

On 31st August 1990 the Company submitted to H.M. Customs & Excise a letter of application for registration for VAT purposes as an intending trader with effect from 31st August 1990. MRI intends to elect prior to completion of the Lease Agreement for the VAT exempt treatment in respect of the Lease to be waived. In the VAT exempt treatment in respect of the Lease to be waived, that event, VAT will be payable on the full amount of the Lease premium (£10.8m). However, the Company will be able to recover the VAT paid (£1.62m at the current VAT rate of 15%) in due course.

Shareholders

The disposal of a share by an investor resident or ordinarily resident in the UK may give rise to a liability on any chargeable gain arising. Such a gain would be calculated by reference to the difference between the acquisition cost of the share and the disposal proceeds, subject to any indexation allowance which may be available.

The disposal of a share by a shareholder who is not resident or ordinarily resident in the UK will be outside the scope of the charge to UK tax on chargeable gains unless the share is used in or for the purposes of a trade carried on in the UK through a branch or agency, or is used or held for the purposes of the branch or agency.

Stamp Duty will be payable on the transfer of an Ordinary Share pursuant to the Offer, normally at the rate of 50p per £100 or part thereof of the consideration, and will in respect of Ordinary Shares taken up under the Offer amount to £125 per Ordinary Share, which will be payable by applicants in addition to the offer price of £25,000.

Club Members

The nomination of an employee as a member by an employer may constitute the provision of a benefit which would be subject to tax as income of the employee. The amount assessable would be the cost to the employer of providing the benefit.

Any prospective shareholder or Club member in doubt as to his tax position should consult his professional advisers.

5. Articles of Association

The Articles contain provisions, inter alia, to the following effect:

Voting Rights of Shareholders

- Subject to the provisions as to voting set out in the Articles of Association, at any general meeting every shareholder shall have one vote for every share of which he is the holder.
- Any person or group of connected persons (as defined in the Articles) holding more than ten shares shall, if the Directors in their sole discretion so determine, be prohibited from voting (either personally or by proxy) at any general meeting in respect of all of the shares held by him or them.

Transfer of Shares

- All transfers of shares may be effected by transfer in writing in any usual or common form or in any other form acceptable to the Directors and may be under hand only.
- The Board may in its absolute discretion and without assigning any reason therefor refuse to register any transfer of shares (not being fully paid shares) at any time or any transfer of shares (whether or not fully paid) prior to the earlier of:
 - the date on which the 600 Ordinary Shares owned by London Securities immediately following completion of the Subscription Agreement shall have been disposed of by London Securities (or such lesser number as it shall determine); and
 - 31st December 1993.
- The Board may refuse to register a transfer of shares (whether fully paid or not) in favour of more than two persons jointly.
- No fee will be charged by the Company in respect of the registration of any instrument of transfer or probate or letters of administration or certificate of marriage or death or stop notice or power of attorney or other document relating to or affecting the title to any shares or otherwise for making any entry in the Register of Members affecting the title to any shares.

Directors

- A Director or intending Director is not prevented by his office from contracting with the Company, nor is any contract or arrangement entered into by or on behalf of the Company in which any Director or intending Director is interested liable to be avoided, nor is any Director so contracting or being so interested liable to account to the Company for any profit realised thereby. The nature of his interest must, however, be declared by the Director at a meeting of the Board in accordance with Section 317 of the Companies Act 1985.
- Save as provided in the Articles a Director may not vote in respect of any contract or arrangement or any other proposal in which he has any material interest other than by virtue of his interests in shares or debentures or other securities or rights or otherwise in or through the Company. A Director is not to be counted in the quorum at a meeting in relation to any resolution on which he is debarred from voting.
- Each non-executive Director is required with effect from the Opening Date to hold not less than one Ordinary Share and if at any time he is in breach of this requirement he shall be disqualified from office.
- At the second and each subsequent Annual General Meeting, one-third of the Directors for the time being (or, if their number is not a multiple of three, the number nearest to but not greater than one-third) shall retire from office by rotation. Subject to the provisions of the Statutes (as defined in the Articles), the Directors to retire by rotation shall be those who have been longest in office since their last appointment or re-appointment but, as between persons who became or were last re-appointed Directors on the same day, those to retire shall (unless they otherwise agree among themselves) be determined by lot.
- Unless otherwise determined by the Company each Director may be paid such fees for his services in the office of Director as the Directors may determine, provided that the amount of such remuneration payable to the Chairman shall not exceed £10,000 per annum and each of the other directors £5,000 per annum provided that such limits shall be increased each year to reflect any increase to the 'all items' index figure of the United Kingdom Index of Retail Prices (or any replacement index). The aforesaid limits may be altered by the Company from time to time by Ordinary Resolution. The Directors shall also be entitled to be repaid by the Company all such reasonable travelling, hotel and other expenses as they may incur in attending meetings of the Board or of the Committee. Any Director who holds any executive office or who otherwise performs services which in the opinion of the Directors are outside the scope of the ordinary duties of a Director may be paid such additional remuneration as the Directors may determine. The Directors may give or award pensions, annuities, gratuities and superannuation or other allowances or benefits to or for the benefit of past or present employees (including Directors) of the Company or any of its subsidiaries or to or for the benefit of any person who was related to or a dependent of any such person.
- The business and affairs of the Club shall be managed by the Board save that the Board shall from time to time be entitled to delegate to the Committee such powers and authority in relation to the management of the affairs of the Club as it deems appropriate.
- Each Director shall for so long as he remains in office and without being entitled to any additional remuneration therefor be required to serve as a member of the Committee and to attend meetings thereof unless prevented from so doing by incapacity or some other good reason.
- Subject to the provisions of and so far as may be permitted by law, every Director, Auditor, Secretary or other officer of the Company shall be entitled to be indemnified by the Company and (subject as aforesaid) the Company shall be entitled to purchase and to maintain for any such officer or auditor insurance against such liability.

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- (ix) There is no age limit on Directors.

Borrowing Powers

Subject as below the Directors may exercise all the powers of the Company to borrow money and to mortgage or charge its undertaking, property and uncalled capital and to issue debentures and other securities, whether outright or as collateral security, for any debt, liability or obligation of the Company or of any third party.

Disposal of the Club

The Company may not dispose of, grant, or create any interest in the Club or in any land or buildings forming a part thereof without the prior sanction of a Special Resolution passed at a meeting of the holders of Ordinary Shares duly convened and held in accordance with the provisions of the Articles.

Share Capital

The authorised share capital of the Company may only be increased with the sanction of a Special Resolution.

The Nomination Right

(i) Each holder of an Ordinary Share (whether or not the same is fully paid) shall in respect of each Ordinary Share held by him and subject to the Club Rules and to the Articles be entitled to nominate and withdraw the nomination of any person to be a member of the Club ("the Nomination Right").

(ii) Acceptance of the nomination of a person as a member shall be subject to approval by the Committee of the Club and shall be conditional upon the nominated person paying a joining fee to the Company of an amount equal to the annual fee for Club membership at the time the nomination is made. Should the Committee, in its absolute discretion not approve the nomination the holder of the Ordinary Share in respect of which such nomination was made shall be informed and, subject to the Club Rules may make a further nomination or nominations until a nomination is made that is approved.

(iii) The Nomination Right is personal to the holder of the Ordinary Share and shall not be assigned sold or dealt in separately from the Ordinary Share in question save that this restriction shall not apply to any person to whom an Ordinary Share is allotted (as opposed to being purchased).

(iv) Members shall be responsible for the payment of the annual fees to the Company in accordance with the Club Rules. Unless otherwise agreed by the Board, in the event that the annual fee payable to the Company for any membership year by a member are not paid when they are due:

- the Nomination Right shall be suspended until the end of the membership year in respect of which such annual fees are payable; and
- the nominated member shall remain liable for outstanding annual fees.

6. Service Agreements

(a) A service agreement is intended to be entered into between the Company (1) and Robert Andrew Newman (2) to take effect from 1st January 1991 for an initial term of three years and continuing thereafter until terminated by notice of not less than twelve months. The annual salary (including Director's fees) will be £19,500 from 1st January 1991 to the Opening Date and £25,000 thereafter, subject to annual review.

(b) Save as disclosed above there is no service agreement in force between the Company and any Director, nor is any proposed.

7. Material Contracts

The following contracts have been entered into by the Company since its incorporation and are or may be material:

(a) a conditional agreement dated 6th September 1990 between the Company (1) MRI (2) and London Securities (as guarantor of MRI's obligations) (3) whereby MRI and the Company have agreed to enter into the Lease (more particularly described in paragraph 8 below) on the fourth business day following the Closing Date. The agreement is conditional upon the Offer becoming unconditional in all respects.

MRI has agreed following the grant of the Lease to procure (at the expense of the Company) that the clubhouse be fitted out in accordance with agreed specifications by not later than 28th February 1992. MRI has undertaken to procure (at its own expense) that the remaining work required to complete the Course be carried out prior to 31st January 1991 and that the refurbishment of the clubhouse be completed by 28th February 1991.

The premium payable by the Company on completion of the Lease Agreement is £10.8 million (plus VAT) which shall be paid in cash as to not less than £4.5 million upon completion. In respect of the balance of the consideration the Company shall on completion execute in favour of MRI a non-interest bearing loan note ("the Loan Note") supported by a guarantee to be given by the Company in favour of Barclays Bank PLC ("the Bank") in respect of London Securities' borrowings, the guarantee to be secured by a first charge over the Company's interest in the Lease. London Securities has undertaken to procure the release of the said guarantee and charge upon the Loan Note being discharged in full. The Loan Note is repayable as to £1.62 million upon that amount being received by the Company in respect of VAT output tax recovered by it from H.M. Customs & Excise, and as to the balance out of monies received by the Company (other than for working capital purposes) pursuant to the Subscription Agreement to the extent that such monies have not been paid to MRI by way of cash consideration on the grant of the Lease. A charge over the Lease Agreement in favour of the bank was entered into on 6th September 1990 pending completion of the Lease.

(b) a subscription agreement dated 6th September 1990 between the Company (1) London Securities (2) and MRI (3) whereby London Securities has conditionally agreed to subscribe for 597 Ordinary Shares at par and the Company has conditionally agreed to allot such shares pursuant to the said subscription. The agreement is conditional upon the Offer becoming unconditional in all respects and shall be completed on the fourth business day following the Closing Date whereupon London Securities shall subscribe for 597 Ordinary Shares of which not less than 100 shall be paid up in full upon subscription and those shares not paid up in full shall be paid up as to £5,000 per share. London Securities has undertaken to the Company to apply the net proceeds (after expenses) of any Ordinary Shares disposed of by London Securities pursuant to the Offer or otherwise in paying up the amounts due on the Ordinary Shares subscribed for, and in consideration thereof the Company has agreed not to call any amounts left outstanding on such shares otherwise than for the purpose of providing the Company with working capital; a management agreement dated 6th September 1990 between the Company (1) MRI (2) and London Securities (as guarantor of MRI's obligations) (3) whereby MRI has agreed to be responsible for the management of the affairs of the Company and the Club for the period from completion of the Lease Agreement to the Opening Date. Under this agreement MRI will, inter alia, employ all staff (other than those to be employed by the Company) necessary for the maintenance of the Club during the relevant period and be responsible for fitting out the clubhouse. The consideration payable by the Company is £780,000 (plus VAT) but MRI has agreed to waive all up to £780,000 (plus VAT) to the extent that the consideration to pay the same prior to the Opening Date out of its own resources. This agreement is conditional upon the Offer becoming unconditional in all respects;

(d) a sponsorship agreement dated 6th September 1990 between the Company (1) London Securities (2) Smith New Court (3) and the Directors (4) whereby Smith New Court have agreed to act as sponsors to the Offer on behalf of London Securities and, in that connection, to use their reasonable endeavours to the terms and conditions of this Ordinary Shares upon the terms and conditions of this document. The Company and London Securities have given certain warranties and indemnities to Smith New Court in this document. In consideration of the services of Smith New Court as sponsors in connection with the Offer, London Securities has agreed to pay Smith New Court a fee of up to £100,000.

8. The Lease

A Lease over the Property to be made between MRI and the Company for a term of 99 years commencing on the quarter day immediately preceding the date of the grant of the Lease, (being immediately preceding the date of the grant of the Lease, 24th June, 29th September or 25th December 1990) for a premium of £10.8 million at a fixed annual rent of £10. All sums payable

under the Lease (including the premium) will have VAT added. There are provisions in the Lease allowing the Company and anyone it permits, to use the roadways of the Coach Road and the roadway leading from Sandy Lane to gain access to the clubhouse, subject to the Company making a contribution to the maintenance and upkeep thereof. Service easements are also to be granted to the Company insofar as is necessary. MRI has reserved to itself the right to develop all or any part of the land adjacent to the Property which it owns or may acquire, and it and its successors in title will have rights of way over the roads crossing the Course subject to a contribution to the maintenance and repair thereof. MRI will be taking a lease back of part of an agricultural building (surplus to the Club's requirements) for 999 years at a fixed annual rent of £2,000 on a full repairing basis, determinable at the option of MRI.

9. Club Rules

In addition to setting out the provisions relating to members and members' guests summarised under the heading 'Membership' in Part I of this document, the Club Rules, which were adopted by the Committee on 6th September 1990 and are among the documents on display as referred to in paragraph 13 below, also contain, inter alia, the following provisions:-

- members who fail to pay their annual fees when due may be suspended for the remainder of the relevant membership year;
- members who otherwise fail to observe the Club Rules may be suspended, or in exceptional circumstances, their membership may be terminated (in which event the relative shareholder may nominate another member);
- an Annual Meeting of the members will be held following the Annual General Meeting of the Company in each year, at which the Captain, Vice-Captain and Treasurer will be elected to the Committee by the members;
- the Committee and Club Secretary are empowered to close the Club when necessary;
- the Committee is empowered to lay down bye-laws relating to, inter alia, standards of dress and etiquette.

Copies of the Club Rules are among the documents available for inspection as referred to in paragraph 13 below and may be obtained from the Club on request.

10. Miscellaneous

(a) The Company is not, nor since its incorporation has it been, engaged in any litigation or arbitration and no pending or threatened litigation or arbitration proceedings or other claim is known to the Directors.

(b) Save as disclosed in this document: (a) no capital of the Company has been issued, or is proposed to be issued, fully or partly paid either for cash or for a consideration other than cash; (b) no commissions, discounts, brokerages or other special terms have been granted in connection with the issue or sale of any share or loan capital of the Company; and (c) no Director has or has had any direct or indirect interest in any assets acquired, disposed of or leased to or by, or proposed to be acquired, disposed of or leased to or by, the Company.

(c) Save as disclosed herein no Director is materially interested in any contract or arrangement subsisting at the date hereof which is significant in relation to the business of the Company taken as a whole.

(d) The amount payable by the Company in consideration for the grant of the Lease is £10.8 million. The holding company of MRI, the lessor of the Lease, is London Securities, the promoter of the Company. MRI acquired the bulk of Mill Ride Estate in 1986 and has since then been purchasing adjoining land which is now comprised within Mill Ride Estate. In April of this year MRI acquired land on the Locks Ride side of the Property being part of Chavay Orchard and the Spinney, which is now incorporated into the Course. Subsequent to the grant of the Lease MRI will retain certain land adjoining the Course. In addition to the profit to be made by MRI on the grant of the Lease to the Company, MRI may realise a profit on the Management Agreement, and London Securities will realise a profit of £5,000 (less expenses) on the sale of each Ordinary Share pursuant to the Offer. Messrs David B. Pearl, R.O. Frickett and C.R. Freemantle, Directors of the Company, are also directors of and shareholders in London Securities.

(e) Save as disclosed herein no Director has been interested in any transaction which is or was unusual in its nature or condition or significant to the business of the Company and which has been effected by the Company at any time since its incorporation and which remains in any respect outstanding or unperformed.

(f) The financial information contained in this document does not constitute individual accounts within the meaning of Section 240 (3) of the Companies Act 1985.

(g) Smith New Court is a member of The Securities Association and The International Stock Exchange.

(h) The Company has received a certificate of title relating to the Property in a form satisfactory to the Directors.

(i) Planning permission for the Course and clubhouse has been received by way of formal consents granted by Bracknell Forest Borough Council on 30th September 1988, 12th April 1990 and 18th June 1990.

(j) The expenses of the Offer, which are estimated to be not more than £500,000 (plus VAT where applicable), will be paid by London Securities.

11. Consents

(a) Messrs Cape & Dalgleish, Chartered Accountants, have given and have not withdrawn their written consent to the issue of this document with a copy of their report as set out in Part II of this document and the references to them included in the form and context in which they are included.

(b) Each of Messrs D. Steel and J. Arthur has given and has not withdrawn his written consent to the issue of this document with the extract from his report as included in Part I of this document and the reference to him included in the form and context in which they are included.

12. Documents delivered to the Registrar of Companies

The documents attached to the copies of this document delivered to the Registrar of Companies for registration were copies of the material contracts mentioned in paragraph 7 above and the written consents mentioned in paragraph 11 above.

13. Documents for inspection

Copies of the following documents will be available for inspection at the offices of Blyth Dutton, 8 & 9 Lincoln's Inn Fields, London WC2A 3DW during normal business hours for such period as the Offer remains open:

- the Memorandum and Articles of Association of the Company;
- the above-mentioned Accounts' Report;
- the proposed service agreement between Mr. R.A. Newman and the Company referred to in paragraph 6(a) above;
- the material contracts referred to in paragraph 7 above;
- the Club Rules referred to in paragraph 9 above;
- the certificate of title referred to in paragraph 10(h) above;
- planning consents relating to the Property referred to in paragraph 10(i) above;
- the consents referred to in paragraph 11 above.

7th September 1990

Appendix A

Mill Ride Golf Club Plc

APPLICATION PROCEDURE

1. Applications for Ordinary Shares must be made on the terms and conditions stated below by completing and signing the accompanying Application Form, which must be returned to The Royal Bank of Scotland plc, Registrars Department, PO Box 435, Owen House, 8 Bankhead Crossway North, Edinburgh EH11 4BR ("the Registrars"), to be received as soon as possible and in any event not later than the Closing Date. Each application must be accompanied by a separate cheque or banker's draft for the full amount payable on application (including stamp duty) drawn in sterling on a recognised bank made payable to "The Royal Bank of Scotland plc" and crossed "London Securities Plc - Not Negotiable".

2. The Offer will open at 10.00am on 12th September 1990 and will close at 3.00pm on 31st December 1990 or on such earlier date as may be determined by London Securities.

3. A definitive certificate for each Ordinary Share sold will be sent at the risk of the person entitled thereto within 14 days after the Offer has closed. In the meantime, receipts for application monies will be issued.

4. All cheques will be presented for payment upon receipt by the Registrars and (where appropriate) the issue of definitive certificates and the return of surplus application monies will be withheld pending clearance of applicants' cheques.

5. Acceptance of applications for the Ordinary Shares will be conditional on a minimum of 100 valid applications being received by not later than the Closing Date. Application monies, including the amounts paid in respect of stamp duty, will be returned forthwith (together with interest accrued thereon) if this condition is not satisfied and at the risk of the applicant.

6. By completing and delivering an Application Form, each applicant:

(i) offers to purchase the number of Ordinary Shares applied for in the Application Form on the terms and subject to the conditions set out in this Prospectus, including these terms and conditions and the notes set out in the Application Form, and subject to the Memorandum and Articles of Association of the Company;

(ii) agrees that the application may not be revoked after acceptance or before 31st December 1990 and that this paragraph shall constitute a collateral contract between each applicant and London Securities which will become binding on dispatch by post to or, in the case of delivery by hand, on receipt by the Registrars of the Application Form;

(iii) warrants that the remittance accompanying the Application Form will be honoured on first presentation; agrees that, in respect of an Ordinary Share for which his application has been received and is not rejected, acceptance of the application shall be constituted by notification of acceptance thereof by or on behalf of London Securities;

(v) agrees that any definitive certificate(s) for Ordinary Share(s) and any money returnable to an applicant, may be retained by the Registrars pending clearance of the remittance;

(vi) authorises the Registrars to send on behalf of London Securities and at the risk of the applicant definitive certificates for Ordinary Share(s) for which his application is accepted and/or a crossed cheque for any money returnable by post to the address specified in the Application Form and to procure that his name is placed on the register of shareholders in respect of such Ordinary Share(s);

(vii) agrees that time of payment shall be the essence of the contract constituted by acceptance of his application (save that no Ordinary Share shall be sold pursuant to the Offer until the fourth business day following the Closing Date); warrants that, if he signs the Application Form on behalf of somebody else or on behalf of a corporation, he has due authority to do so;

(ix) agrees that a breach of any of the warranties set out in paragraphs (ii) or (vii) will constitute a breach of a fundamental term and repudiation of the contract constituted by acceptance of his application and that London Securities will be entitled (but not bound) to treat themselves as discharged from their obligations under the contract;

Appendix B

Mill Ride Golf Club Plc

APPLICATION FORM

THE APPLICATION LIST FOR THE 500 ORDINARY SHARES NOW OFFERED WILL OPEN AT 10.00AM ON 12TH SEPTEMBER 1990 AND WILL CLOSE AT 3.00PM ON 31ST DECEMBER 1990 OR ON SUCH EARLIER DATE AS LONDON SECURITIES MAY DETERMINE.

This Form, duly completed, together with a cheque or banker's draft (drawn in sterling on a recognised bank made payable to "The Royal Bank of Scotland plc" and crossed "London Securities Plc - Not Negotiable") representing payment in full for the Ordinary Share(s) applied for at the application price (including stamp duty), should be lodged with The Royal Bank of Scotland plc, Registrars Department, PO Box 435, Owen House, 8 Bankhead Crossway North, Edinburgh EH11 4BR as soon as possible and in any event not later than 3.00pm on the Closing Date. No application can be considered unless these conditions are fulfilled. All cheques will be presented for payment.

Expressions used in this form shall (unless the context otherwise requires) bear the meanings given thereto in the Prospectus dated 7th September 1990.

Prospective investors should make their own independent assessment of the merits or otherwise of the acquisition, holding or disposal of Ordinary Shares and should not construe the contents hereof or of the Prospectus as advice relating to legal, taxation or investment matters. Prospective investors are advised to consult their own professional advisers concerning any such acquisition, holding or disposal of Ordinary Shares. In particular, they should inform themselves as to:

- the applicable laws relating to securities and other regulations within the countries of their nationality, residence, ordinary residence or domicile relating to the acquisition, holding or disposal of Ordinary Shares;
- any foreign exchange or exchange control restrictions to which they might be subject on the acquisition, holding or disposal of Ordinary Shares; and
- any tax or other fiscal consequences of the acquisition, holding or disposal of Ordinary Shares.

Prospective investors are reminded that an investment in unquoted securities carries risks as well as the opportunity of rewards. The Ordinary Shares are not intended to be listed or dealt in on a recognised investment exchange. As a result they may be difficult to sell and it may be difficult to assess a proper market price for them at any time. In addition Ordinary Shares will not be transferable without the consent of the Directors until all 600 Ordinary Shares or such lesser number as London Securities shall determine have been disposed of by London Securities (save that this restriction shall not in any event apply after 31st December 1993).

MILL RIDE GOLF CLUB PLC

(Incorporated in England under the Companies Act 1985 No. 2515069)

Offer by Smith New Court Corporate Finance Limited on behalf of London Securities of up to 500 Ordinary Shares at £25,000 per share payable in full on application (together with £125 in respect of stamp duty).

Number of Ordinary Shares applied for at £25,125 per Ordinary Share (including £125 for stamp duty)

£

To: London Securities Plc
Smith New Court Corporate Finance Limited

Gentlemen,

I/We enclose a cheque or banker's draft for the above-mentioned sum, being the amount payable in full on application (including stamp duty) for the number of fully paid Ordinary Share(s) in Mill Ride Golf Club Plc ("the Company") specified above.

I/We offer to purchase the above Ordinary Share(s) on the terms of the Prospectus issued by the Company and dated 7th September 1990 and subject to the Memorandum and Articles of Association of the Company. I/We hereby authorise you to procure my/our name(s) to be placed on the Register of Shareholders of the Company as holder of the above Ordinary Share(s), and to send the certificate(s) therefor, and/or

(x) agrees that all applications, acceptances of applications and contracts resulting therefrom under the Offer shall be governed by and construed in accordance with English law;

(xi) agrees that, having had the opportunity to read the Prospectus, he shall be deemed to have notice of all information and representations in relation to the Company, the Club and London Securities contained therein;

(xii) agrees that, if valid applications for at least 100 Ordinary Shares have not been received by the Closing Date the Offer shall be cancelled.

7. The basis of allocation will be determined by London Securities in its sole discretion. In particular, in the event that valid applications are received for more than 500 Ordinary Shares London Securities will have the right in its sole discretion to refuse and/or scale down applications. Application monies, including the amounts paid in respect of stamp duty, in respect of any application which is not accepted will be returned forthwith (together with interest accrued thereon) upon the closing of the Offer at the risk of the applicant.

8. No person receiving a copy of the Prospectus in any territory other than the UK may treat the same as constituting an invitation or offer to him, nor should he in any event use the Application Form unless, in the relevant territory, such an invitation or offer could lawfully be made to him or such Application Form could lawfully be used without contravention of any registration or other requirement. It is the responsibility of any person outside the UK wishing to make an application hereunder to satisfy himself as to full observance of the laws of any relevant territory in connection therewith, including obtaining any requisite governmental or other consents, observing any other requisite formalities, and paying any issue, transfer or other taxes due in such territory.

9. The Ordinary Shares have not been, and will not be, registered under the United States Securities Act of 1933 (as amended) ("the Securities Act"), and have not been registered under the Securities and Exchange Law of Japan and the relevant exemptions are not being obtained from the Securities Commission of any province of Canada. Accordingly, such Ordinary Shares may not be offered, sold, renounced or transferred, directly or indirectly, in the US or Japan or Canada or to, or for the benefit of, any person with an address in the US or Japan or Canada or to any person purchasing such Ordinary Shares for re-offer, sale, renunciation or transfer in the US or Japan or Canada or to, or for the benefit of, any US person or any citizen or resident of Japan or Canada or a corporation or partnership or other entity created or organised in or under the laws of Japan or Canada.

As used herein, "Canada" includes its provinces and territories and "US Person" means a person defined as such in Regulation S of the Securities Act.

10. All documents and cheques sent by post by or on behalf of Smith New Court, London Securities or the Registrars will be sent at the risk of the person entitled thereto.

11. Applications will not be accepted from more than two joint applicants.

12. Photostat copies of Application Forms will not be accepted.

13. Copies of the Prospectus may be obtained from the registered office of the Company and from Smith New Court, London Securities and the Registrars.

a cheque for any monies returnable, by post at my risk to the address given below, or to the bank, stockbroker or other agent named below. In consideration of London Securities agreeing to consider applications on the terms and subject to the conditions of the Offer for an aggregate number of up to 500 Ordinary Shares of the Company, I/We agree that this application shall be irrevocable before 31st December 1990 or after acceptance, and that this application shall constitute a contract between London Securities and myself/ourselves which shall become binding on dispatch by mail or delivery of this Application Form to the Registrars duly completed.

I/We understand that due completion and delivery of this Application Form accompanied by a cheque or banker's draft will constitute an undertaking that the cheque or banker's draft will be honoured on first presentation.

I/We understand that acceptance of my/our application will not amount to an assurance that I/we or it will be approved as a member of Mill Ride Golf Club.

I/We understand that if a minimum of 100 valid applications have not been received by 3.00pm on 31st December 1990 then my/our application monies will be returned to me/us (together with interest accrued thereon) by post at my/our risk. I/We understand that if valid applications are received for more than 500 Ordinary Shares, London Securities will have the right to refuse and/or scale down applications in its sole discretion and that if and to the extent that this application is not accepted my/our application monies will be returned to me/us (together with interest accrued thereon) by post at my/our risk.

I/We acknowledge that I am/we are not expecting Smith New Court to have, in respect of this contract, any duties or responsibilities to me/us which are similar or comparable to those imposed by Rules 450, 460 or 730 of the Rules of The Securities Association.

I/We hereby declare that I am/we are not a US Person (as defined in Regulation S of the United States Securities Act of 1933) or a resident of the Netherlands, the Grand-Duchy of Luxembourg, Japan or Canada or a corporation a partnership or other entity created or organised in or under the laws of the Netherlands, the Grand-Duchy of Luxembourg, Japan or Canada and that I am/we are applying for the above Ordinary Share(s) on my/our own behalf and not with a view to making any distribution of securities or investments offer within any part of or to persons giving addresses in the US, its territories or possessions, or the Netherlands, or the Grand-Duchy of Luxembourg or Canada, its provinces or territories or Japan, within the meaning of relevant securities laws.

Note: If this declaration cannot be made this application will not be considered.

Dated _____ 1990

SIGNED and DELIVERED as a deed in the presence of the witness indicated below

Forename(s): _____ Forename(s): _____

Surname: _____ Surname: _____
(State Mr, Mrs, Miss or Title)

Address: _____ Address: _____

Postcode: _____ Postcode: _____

Witness Name: _____ Witness Name: _____

Address: _____ Address: _____

Occupation: _____ Occupation: _____

Name and address of person to whom certificates, and or cheques for surplus application monies should be sent (if different from the above) _____

_____ FT

A Corporation should complete under its seal, which should be affixed and witnessed in accordance with its Articles of Association or other regulations.

A receipt will be issued for the application monies through the post in due course, at the risk of the applicant.

New Issue

This advertisement appears as a matter of record only

August 14, 1990

The Council of Europe Resettlement Fund

for National Refugees and Over-Population in Europe
Strasbourg/Paris



DM 200,000,000 Floating Rate Notes of 1990/2000 I

Issue Price: 100%

Interest Rate: 9 1/4% p.a., payable annually in arrears on August 14, 1991 and 1992, thereafter 16% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on February 14 and August 14 of each year. The deduction shall not exceed 16% p.a.

Repayment: August 14, 2000, at par

Listing: Düsseldorf and Frankfurt am Main

Trinkaus & Burkhardt
Kommanditgesellschaft auf Aktien

BHF-BANK Landeskreditbank Baden-Württemberg J. P. Morgan GmbH

Morgan Stanley GmbH Norddeutsche Landesbank
Girozentrale

Westdeutsche Genossenschafts-Zentralbank eG

Amro Handelsbank Bayerische Landesbank Industriebank von Japan (Deutschland)
Aktiengesellschaft Girozentrale Aktiengesellschaft

Samuel Montagu & Co. Schweizerischer Bankverein (Deutschland) AG Stadtparkasse Köln
Limited Investment Banking

Südwestdeutsche Landesbank Sumitomo Bank (Deutschland) GmbH
Girozentrale

Yamaichi International (Deutschland) GmbH

New Issue

This advertisement appears as a matter of record only

August 21, 1990

Landeskreditbank Baden-Württemberg Karlsruhe

DM 300,000,000 Floating Rate Notes of 1990/2000

Issue Price: 100,10%

Interest Rate: 9 1/4% p.a., payable annually in arrears on August 21, 1991 and 1992, thereafter 16% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on February 21 and August 21 of each year. The deduction shall not exceed 16% p.a.

Repayment: August 21, 2000, at par

Listing: Düsseldorf, Frankfurt am Main and Stuttgart

Trinkaus & Burkhardt
Kommanditgesellschaft auf Aktien

Amro Handelsbank Baden-Württembergische Bank DSL Bank
Aktiengesellschaft Aktiengesellschaft Deutsche Siedlungs- und Landesrentenbank

Genossenschaftliche Zentralbank AG Industriebank von Japan (Deutschland)
Stuttgart Aktiengesellschaft

Landesgirokasse Samuel Montagu & Co. J. P. Morgan GmbH
öffentliche Bank und Landesparkasse Limited

The Nikko Securities Co., Norddeutsche Landesbank Salomon Brothers AG
(Deutschland) GmbH Girozentrale

SGZ BANK AG Südwestdeutsche Landesbank Sumitomo Bank (Deutschland) GmbH
Girozentrale

Westdeutsche Genossenschafts-Zentralbank eG Yamaichi International (Deutschland) GmbH

New Issue

This advertisement appears as a matter of record only

August 21, 1990



Bayerische Landesanstalt
für Aufbaufinanzierung

DM 100,000,000 Floating Rate Notes of 1990/1998

Issue Price: 100%

Interest Rate: 9 1/4% p.a., payable annually in arrears on August 21, 1991 and 1992, thereafter 15 1/4% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on February 21 and August 21 of each year. The deduction shall not exceed 15 1/4% p.a.

Repayment: August 21, 1998, at par

Listing: München

Trinkaus & Burkhardt
Kommanditgesellschaft auf Aktien

Bayerische Hypotheken- und Wechsel-Bank Bayerische Landesbank Bayerische Vereinsbank
Aktiengesellschaft Girozentrale Aktiengesellschaft

Amro Handelsbank DSL Bank Industriebank von Japan (Deutschland)
Aktiengesellschaft Deutsche Siedlungs- und Landesrentenbank Aktiengesellschaft

Landeskreditbank Baden-Württemberg Merrill Lynch Bank AG J. P. Morgan GmbH

Samuel Montagu & Co. Norddeutsche Landesbank Südwestdeutsche Landesbank
Limited Girozentrale Girozentrale

Sumitomo Bank (Deutschland) GmbH Westdeutsche Genossenschafts-Zentralbank eG

New Issue

This advertisement appears as a matter of record only

September 4, 1990



Baden-Württemberg

DM 300,000,000 Floating Rate Landesobligationen of 1990/1996

Issue Price: 100%

Interest Rate: 9 1/4% p.a., payable annually in arrears on September 4, 1991 and 1992, thereafter 15 1/4% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on March 4 and September 4 of each year. The deduction shall not exceed 15 1/4% p.a.

Repayment: September 4, 1996, at par

Listing: Düsseldorf, Frankfurt am Main and Stuttgart

Trinkaus & Burkhardt
Kommanditgesellschaft auf Aktien

Baden-Württembergische Bank Landeskreditbank Baden-Württemberg
Aktiengesellschaft

Amro Handelsbank DSL Bank Genossenschaftliche Zentralbank AG
Aktiengesellschaft Deutsche Siedlungs- und Landesrentenbank Stuttgart

Industriebank von Japan (Deutschland) Landesgirokasse Merrill Lynch Bank AG
Aktiengesellschaft öffentliche Bank und Landesparkasse

Samuel Montagu & Co. J. P. Morgan GmbH The Nikko Securities Co.,
Limited (Deutschland) GmbH

Norddeutsche Landesbank Salomon Brothers AG Stadtparkasse Köln
Girozentrale

Südwestdeutsche Landesbank Sumitomo Bank (Deutschland) GmbH
Girozentrale

Westdeutsche Genossenschafts-Zentralbank eG Yamaichi International (Deutschland) GmbH

Handwritten note: 15.5.90

LONDON STOCK EXCHANGE

Share prices close at the day's lows

A UK equity market already unsettled yesterday by rising oil prices and increasing tension in the Middle East, suffered an additional jolt when the Bank of England went out of its way to discourage this week's speculation over early British entry into the European Exchange Rate Mechanism. With Wall Street also weak in early trading, London closed at the day's low with a fall of 31 points on the FT-SE 100. Trading volume increased but was boosted by the placing of the 5.45 per cent stake in Asda, the UK food supermarket group held by the Belzberg interests of Canada, and also by completion of the

Account Dealing Dates		
First Dealing:	Sep 10	Sep 24
Final Dealing:	Sep 20	Oct 4
Last Dealing:	Sep 21	Oct 5
Account Day:	Sep 17	Oct 15

Non-time dealing may take place from 10.00 am two business days earlier.

overnight tax loss deals opened at the close of the previous session. The Bank's statement that it expects "no early change" in the current 15 per cent UK rates came in mid-afternoon, and was reflected in a dip in UK Government bond prices soon followed by a

sharpening of the early fall in the equity market. The Bank's comments were seen as a rebuff to hints in the London money market this week that full British entry into the ERM would be announced very soon. Equities opened firmly on the back of the improvement on Wall Street overnight but soon lost ground as Wednesday's combative speech from the Iraq President was followed by rises in world oil prices. The Footsie Index was down by 24 points at mid-session when a large pension fund was believed to be reshuffling its equity investment portfolio. The final reading showed the FT-SE 100 at 2,120.9, for a net

loss on the day of 31.3 points. Seag volume rose sharply to 521.2m shares from the 344.9m of the previous session, but took in the 64m share stake in Asda, double-counted as a London marketmaker placed the shares with a range of investment institutions at a small discount to the market price. The early morning screens also showed substantial deals of up to 9m shares in Bunnell Coats Virella, United Newspapers and a few other stocks as the tax loss sellers of the previous evening bought the shares back. The corporate reporting cloud continued to hang over the market, although yesterday's list brought some relief.

Reckitt & Colman, which has moved erratically this week, moved up sharply after disclosing increased profits. However, the building sector continued to suffer in the wake of poor results this week from leading companies. P & O, with trading figures due next week, gave ground as traders viewed prospects for Bovis, the group's building division. Nervousness over the near-term outlook for the market also unsettled consumer stocks, which would suffer the first effects of any recessionary pressure from higher oil prices. Brewing shares and some store issues turned downwards.

FINANCIAL TIMES STOCK INDICES

	Sept 6	Sept 7	Sept 8	Sept 9	Sept 10	Sept 11	Sept 12	Sept 13	Sept 14	Sept 15	Sept 16	Sept 17	Sept 18	Sept 19	Sept 20	Sept 21	Sept 22	Sept 23	Sept 24	Sept 25	Sept 26	Sept 27	Sept 28	Sept 29	Sept 30	Sept 31	Oct 1	Oct 2	Oct 3	Oct 4	Oct 5	Oct 6	Oct 7	Oct 8	Oct 9	Oct 10	Oct 11	Oct 12	Oct 13	Oct 14	Oct 15	Oct 16	Oct 17	Oct 18	Oct 19	Oct 20	Oct 21	Oct 22	Oct 23	Oct 24	Oct 25	Oct 26	Oct 27	Oct 28	Oct 29	Oct 30	Oct 31	Nov 1	Nov 2	Nov 3	Nov 4	Nov 5	Nov 6	Nov 7	Nov 8	Nov 9	Nov 10	Nov 11	Nov 12	Nov 13	Nov 14	Nov 15	Nov 16	Nov 17	Nov 18	Nov 19	Nov 20	Nov 21	Nov 22	Nov 23	Nov 24	Nov 25	Nov 26	Nov 27	Nov 28	Nov 29	Nov 30	Dec 1	Dec 2	Dec 3	Dec 4	Dec 5	Dec 6	Dec 7	Dec 8	Dec 9	Dec 10	Dec 11	Dec 12	Dec 13	Dec 14	Dec 15	Dec 16	Dec 17	Dec 18	Dec 19	Dec 20	Dec 21	Dec 22	Dec 23	Dec 24	Dec 25	Dec 26	Dec 27	Dec 28	Dec 29	Dec 30	Dec 31	Jan 1	Jan 2	Jan 3	Jan 4	Jan 5	Jan 6	Jan 7	Jan 8	Jan 9	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Feb 1	Feb 2	Feb 3	Feb 4	Feb 5	Feb 6	Feb 7	Feb 8	Feb 9	Feb 10	Feb 11	Feb 12	Feb 13	Feb 14	Feb 15	Feb 16	Feb 17	Feb 18	Feb 19	Feb 20	Feb 21	Feb 22	Feb 23	Feb 24	Feb 25	Feb 26	Feb 27	Feb 28	Feb 29	Feb 30	Mar 1	Mar 2	Mar 3	Mar 4	Mar 5	Mar 6	Mar 7	Mar 8	Mar 9	Mar 10	Mar 11	Mar 12	Mar 13	Mar 14	Mar 15	Mar 16	Mar 17	Mar 18	Mar 19	Mar 20	Mar 21	Mar 22	Mar 23	Mar 24	Mar 25	Mar 26	Mar 27	Mar 28	Mar 29	Mar 30	Mar 31	Apr 1	Apr 2	Apr 3	Apr 4	Apr 5	Apr 6	Apr 7	Apr 8	Apr 9	Apr 10	Apr 11	Apr 12	Apr 13	Apr 14	Apr 15	Apr 16	Apr 17	Apr 18	Apr 19	Apr 20	Apr 21	Apr 22	Apr 23	Apr 24	Apr 25	Apr 26	Apr 27	Apr 28	Apr 29	Apr 30	May 1	May 2	May 3	May 4	May 5	May 6	May 7	May 8	May 9	May 10	May 11	May 12	May 13	May 14	May 15	May 16	May 17	May 18	May 19	May 20	May 21	May 22	May 23	May 24	May 25	May 26	May 27	May 28	May 29	May 30	May 31	Jun 1	Jun 2	Jun 3	Jun 4	Jun 5	Jun 6	Jun 7	Jun 8	Jun 9	Jun 10	Jun 11	Jun 12	Jun 13	Jun 14	Jun 15	Jun 16	Jun 17	Jun 18	Jun 19	Jun 20	Jun 21	Jun 22	Jun 23	Jun 24	Jun 25	Jun 26	Jun 27	Jun 28	Jun 29	Jun 30	Jul 1	Jul 2	Jul 3	Jul 4	Jul 5	Jul 6	Jul 7	Jul 8	Jul 9	Jul 10	Jul 11	Jul 12	Jul 13	Jul 14	Jul 15	Jul 16	Jul 17	Jul 18	Jul 19	Jul 20	Jul 21	Jul 22	Jul 23	Jul 24	Jul 25	Jul 26	Jul 27	Jul 28	Jul 29	Jul 30	Jul 31	Aug 1	Aug 2	Aug 3	Aug 4	Aug 5	Aug 6	Aug 7	Aug 8	Aug 9	Aug 10	Aug 11	Aug 12	Aug 13	Aug 14	Aug 15	Aug 16	Aug 17	Aug 18	Aug 19	Aug 20	Aug 21	Aug 22	Aug 23	Aug 24	Aug 25	Aug 26	Aug 27	Aug 28	Aug 29	Aug 30	Aug 31	Sep 1	Sep 2	Sep 3	Sep 4	Sep 5	Sep 6	Sep 7	Sep 8	Sep 9	Sep 10	Sep 11	Sep 12	Sep 13	Sep 14	Sep 15	Sep 16	Sep 17	Sep 18	Sep 19	Sep 20	Sep 21	Sep 22	Sep 23	Sep 24	Sep 25	Sep 26	Sep 27	Sep 28	Sep 29	Sep 30	Sep 31	Oct 1	Oct 2	Oct 3	Oct 4	Oct 5	Oct 6	Oct 7	Oct 8	Oct 9	Oct 10	Oct 11	Oct 12	Oct 13	Oct 14	Oct 15	Oct 16	Oct 17	Oct 18	Oct 19	Oct 20	Oct 21	Oct 22	Oct 23	Oct 24	Oct 25	Oct 26	Oct 27	Oct 28	Oct 29	Oct 30	Oct 31	Nov 1	Nov 2	Nov 3	Nov 4	Nov 5	Nov 6	Nov 7	Nov 8	Nov 9	Nov 10	Nov 11	Nov 12	Nov 13	Nov 14	Nov 15	Nov 16	Nov 17	Nov 18	Nov 19	Nov 20	Nov 21	Nov 22	Nov 23	Nov 24	Nov 25	Nov 26	Nov 27	Nov 28	Nov 29	Nov 30	Dec 1	Dec 2	Dec 3	Dec 4	Dec 5	Dec 6	Dec 7	Dec 8	Dec 9	Dec 10	Dec 11	Dec 12	Dec 13	Dec 14	Dec 15	Dec 16	Dec 17	Dec 18	Dec 19	Dec 20	Dec 21	Dec 22	Dec 23	Dec 24	Dec 25	Dec 26	Dec 27	Dec 28	Dec 29	Dec 30	Dec 31	Jan 1	Jan 2	Jan 3	Jan 4	Jan 5	Jan 6	Jan 7	Jan 8	Jan 9	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Feb 1	Feb 2	Feb 3	Feb 4	Feb 5	Feb 6	Feb 7	Feb 8	Feb 9	Feb 10	Feb 11	Feb 12	Feb 13	Feb 14	Feb 15	Feb 16	Feb 17	Feb 18	Feb 19	Feb 20	Feb 21	Feb 22	Feb 23	Feb 24	Feb 25	Feb 26	Feb 27	Feb 28	Feb 29	Feb 30	Mar 1	Mar 2	Mar 3	Mar 4	Mar 5	Mar 6	Mar 7	Mar 8	Mar 9	Mar 10	Mar 11	Mar 12	Mar 13	Mar 14	Mar 15	Mar 16	Mar 17	Mar 18	Mar 19	Mar 20	Mar 21	Mar 22	Mar 23	Mar 24	Mar 25	Mar 26	Mar 27	Mar 28	Mar 29	Mar 30	Mar 31	Apr 1	Apr 2	Apr 3	Apr 4	Apr 5	Apr 6	Apr 7	Apr 8	Apr 9	Apr 10	Apr 11	Apr 12	Apr 13	Apr 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BANKS, HP & LEASING										BUILDING, TIMBER, ROADS										ELECTRICALS - Contd										ENGINEERING - Contd										INDUSTRIALS (Misc.) - Contd										INDUSTRIALS (Misc.) - Contd																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	105

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MINES – Contd

Stock	Price	%
Spacy Mining Co. y	105	2
Warrants	28	
Anglo-Dominion	15	
and Intl. Gold	15	
Canada Mining Ltd.	11	2
Calby Res. Corp.	11	2
on March 10c	34	
ORX Inc.	16	1
Conner Intl. Trlop.	34	
Corpus Mineral Sp.	34	
nevo	34	
Warrants	34	
Ontario Gold Mines	27	
Canada Mining S.	130	2
IMF Int'l Res. Ltd.	8	+
De Sabinas Res. C.S.	234	6
Portland C.	234	6
Thor-Chest Res.	65	1
Warrants	65	1
Int'l Alp.	65	1
Thorco Int'l Inc.	143	
Young Group Ltd.	143	

THIRD MARKE

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Unit Group.....	Y	103
Video Magic Lts. lpy		28
White Frie Ea		7

Viszta Ent's Sp.	y	9	-1
Viszta Wdgs Sp.	y	9	-1
Wellton Group Lp.	y	24	...

NOTES

Range dealing classifications are as follows: A, Alpha; B, Beta; y, Not Yet Widely Indicated; prices and net assets are 25p. Estimated prices are based on latest annual reports as they are updated on half-yearly figures on a distribution basis, earnings per share, tax and unrelieved A figures indicate 10 per cent on "nil" distribution. C, "nil" distribution; this compares with tax, excluding exceptional tax, the estimated extent of offsettable tax, are gross, adjusted to ACT or declared distribution and related Net Asset Values (NAVs) are net per share, along with U

premiums (Pm -) to the current basis assumes prior charges at and warrants exercised if dilu

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E Minimum tender price. F Interest rate. G Market value. H Market value of equity. I Market value of debt. J Market value of equity plus debt. K Market value of equity plus debt plus preferred stock. L Market value of equity plus debt plus preferred stock plus minority interest. M Market value of equity plus debt plus preferred stock plus minority interest plus other official estimates.

and yield after pending scrip
and yield based on prospectus or
K. Dividend and yield based
estimates for 1990. L. Estima
P/E based on latest annual ec
on prospectus or other offici
and yield based on prospectus or
90. P. Figures based on pros
for 1987. Q. Gross. R. Forec
p/e based on prospectus or ot
assumed. W. Pro forma figures. Z.
lions: as ex dividend; as ex scrip
capital distribution

use f1. v 800.....
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25p	131M	Carroll
IRISH		Mail Or
Lu 1971	62d	Hutton
1986	62d	IRC
97/02	62d	United
	18d	

TRADITIONAL

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United	
Victor	

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	Unit Charge	Cum. Price	Bid Price	Offer + or - Price	Yield %
Brown Shipley & Co Ltd - Contd.					
Recovery	6	37.82	37.82	40.78	1.52
Smaller Cos Acc	6	219.1	225.9	241.2	1.10
Smaller Cos Inc	6	128.7	138.4	147.7	1.43

	Share	Price	Change	% Chg
Brown Shipley & Co Ltd -Canada				
Common Shares	817.00	52.00	0.00	0.00
Small Cap	817.00	52.00	0.00	0.00
Brecknell Unit Tr Mgmt Ltd (L2600F)				
Common Shares	111.00	1.77	0.00	0.00
Small Cap	111.00	1.77	0.00	0.00
Beckmeyer Mgmt Co Ltd (L2600H)				
Common Shares	158.13	56.33	59.00	+10.81%
St George Street Capital Ltd (L2600I)				
Common Shares	15.12	5.32	0.00	0.00
Small Cap	15.12	5.32	0.00	0.00
CCF Pacific Brattlewells UT Mgmt (L2600J)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600K)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600L)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600M)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600N)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600O)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600P)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600Q)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600R)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600S)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600T)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600U)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600V)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600W)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600X)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600Y)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600Z)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600A)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600B)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600C)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600D)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600E)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600F)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600G)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600H)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600I)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600J)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600K)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600L)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600M)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600N)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600O)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600P)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600Q)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600R)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600S)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600T)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600U)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600V)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600W)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600X)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600Y)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600Z)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600A)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600B)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600C)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600D)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600E)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600F)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600G)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600H)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600I)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600J)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600K)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600L)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600M)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600N)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600O)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600P)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600Q)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600R)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600S)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600T)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600U)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600V)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600W)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600X)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600Y)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600Z)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600A)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600B)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600C)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600D)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600E)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600F)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600G)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600H)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600I)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600J)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600K)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600L)				
Common Shares	51.20	45.20	45.20	+87.50%
Small Cap	51.20	45.20	45.20	+87.50%
CCF Unit Tr Mgmt Ltd (L2600M)				
Common Shares	51.20	45.20	45.20	+87.5

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● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2122.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pound up despite sell order

STERLING'S PERFORMANCE was rather erratic yesterday. The currency was firm in early trading, boosted by a rise in oil prices on renewed nervousness about the situation in the Gulf. It opened nearly 2 cents higher at \$1.9135 and touched a peak of \$1.9175, before a large selling order out of the Middle East pushed it down to \$1.9050 by mid-morning.

Dealers said the selling appeared to originate from Saudi Arabia, but they added it was a commercial order to buy dollars against sterling, rather than a speculative move against the pound, and on that basis does not suggest a change of sentiment.

The interest rate picture tended to favour sterling. The West German Bundesbank council left credit policy unchanged yesterday, amid fading expectations of any early increase in German interest rates. At the same time the Bank of England sent a strong signal to the London money market that a cut in UK base rates will not be welcomed at present.

The signal was similar to one given to the market in May, but this time the message appeared to be stronger. The previous signal that rates were not to be cut was provided by Bank of England overnight

lending to the market, but yesterday's action was via lending for seven days. Dealers noted this takes the market beyond the week-end, and could possibly indicate that the pound is not about to become a full member of the European Monetary System.

This week-end has been suggested as a possible time for sterling to join the EMS exchange rate mechanism. But according to one view in the market yesterday's move could be intended to dampen this speculation and prevent a disappointing sell off of the pound on Monday, if the currency remains outside the ERM.

After falling to a low of \$1.9015 sterling rallied a little to close 1 cent higher on the day at \$1.9065. It also rose to DM2.9725 from DM2.9675; to SF2.4800 from SF2.4650; to FF9.9575 from FF9.9425, but was unchanged at Y288.00. On Bank of England figures

the pound's index opened 0.5 higher at 95.3, but closed only 0.1 up at 94.8.

The dollar weakened on speculation that the US Federal Reserve might ease its monetary stance. The Fed added liquidity to the New York banking system yesterday, but Federal funds were trading above the assumed target level of 8 per cent at the time, and the action was regarded as routine.

Trading was subdued ahead of today's US employment data, amid speculation that the figures will provide further evidence of a sluggish economic performance.

At the London close the dollar had fallen to DM1.5570 from DM1.5625; to ¥141.00 from ¥141.65; and to FF21.275 from FF21.325, but had firmed to SF1.2990 from SF1.2980. According to the Bank of England the dollar's index declined to 63.0 from 63.1.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Spot	1 month	3 months	6 months	12 months
UK	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
US	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Canada	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
France	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Germany	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Italy	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Japan	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Spain	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Sweden	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Norway	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Denmark	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Belgium	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Netherlands	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Portugal	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Greece	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Switzerland	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Australia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
New Zealand	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
South Africa	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
South Korea	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
India	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
China	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Indonesia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Malaysia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Philippines	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Singapore	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Thailand	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Vietnam	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Laos	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Cambodia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Myanmar	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Burma	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Brunei	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Sri Lanka	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Maldives	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Comoros	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Madagascar	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Mozambique	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Botswana	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Lesotho	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Namibia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Swaziland	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Zambia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Malawi	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Zimbabwe	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Angola	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Cape Verde	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Guinea	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Sierra Leone	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Liberia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Ivory Coast	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Ghana	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Senegal	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Gambia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Guinea-Bissau	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Cape Verde	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Mali	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Niger	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Chad	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Sudan	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Egypt	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Libya	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
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Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
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Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
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Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
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Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Tunisia	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Algeria	1.9010-1.9175	1.9090-1.9090	1.9090-1.9090	1.9090-1.9090
Morocco	1.9010-1.9175	1.9090-1.9090</		

WORLD STOCK MARKETS

AUSTRIA			FRANCE (continued)			GERMANY (continued)			ITALY (continued)			NETHERLANDS			SPAIN			FINLAND			JAPAN			Korea			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri Lanka			Bangladesh			Pakistan			Afghanistan			India			China			Vietnam			Laos			Cambodia			Myanmar			Burma			Nepal			Bhutan			Tibet			Mongolia			North Korea			South Korea			Japan			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Thailand			Indonesia			Australia			New Zealand			South Africa			Israel			Cyprus			Greece			Turkey			Egypt			Jordan			Lebanon			Syria			Yemen			Oman			UAE			Qatar			Kuwait			Bahrain			Brunei			Sarawak			Sabah			Maldives			Sri 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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 45

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NASDAQ NATIONAL MARKET[illegible]

**Closing prices
July 15**

[illegible]

FINANCIAL TIMES
 (Barcode & Barcode 55 and 56 pages)

**And ask
Mikael Heiniö
for details.**

AMERICA

Rise in crude oil prices and Gulf fears hit Dow

Wall Street

ANOTHER SURGE in crude oil prices and continued fears about the situation in the Middle East sent stock prices tumbling yesterday morning, bringing to an end a period of stability in the market, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was 40.10 lower at 2,588.12 but volume remained thin with only 78m shares traded. The Dow had managed to close on Wednesday with a gain of 14.85 to 2,623.22.

Among other key indices, the broad-based Standard & Poor's 500 index was 3.91 lower at 330.48.

On the New York Mercantile Exchange, October crude oil futures jumped above \$30 a barrel once again. The surge in oil futures followed reports that a US national had been shot in the hand late on Wednesday by an Iraqi soldier while attempting to escape from Kuwait. This news added to the impact of a report from the American Petroleum Institute showing that US crude oil inventories had fallen sharply last week.

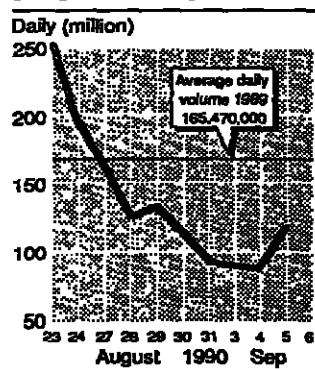
The fall in stock prices came in spite of a hint that the US Federal Reserve could be poised to ease monetary policy. The Fed announced four-day system repurchase agreements as well as a fixed seven-day repo which bond analysts interpreted as preparation for an easing signal later after the release of August jobs data.

The Fed's operations did not

cause much of a stir in the Treasury bond market, which drifted lower at mid-session as movements in crude oil prices dominated.

Blue chips were generally lower. International Business Machines was relatively steady, losing only 1/4% to \$102 1/4. General Electric slipped 1/8% to \$44 1/8.

NYSE volume



% to \$59 1/4 and American Telephone & Telegraph fell 1/4% to \$31 1/4. Consumer stocks fared less well, with Merck down 1/4% to \$79 1/4.

Oil company shares bucked the rest of the market, continuing to rise to the rally in crude prices. Chevron added 1/4% to \$77 1/4. Mobil gained 1/4% to \$68 1/4 and Exxon was unchanged at \$50 1/4.

Motorola was one of the morning's biggest losers, slumping 1/2% to \$63 1/4. A number of analysts at brokerage firms were reported to have lowered their earnings estimates on the company, and

Smith Barney lowered its investment rating on the company to "avoid" from "hold".

Limited, the retailer, dropped 1 1/4% to \$15 1/4 after reporting that sales for stores open for at least a year had risen just 1 per cent in August. J.C. Penney dropped 1/4% to \$45 1/4 after reporting a 2.4 per cent drop in sales for stores open at least a year in August. In contrast, Edison Brothers Stores gained 1/4% to \$39 1/4 after the company said that its board had approved the repurchase of up to 4.7 per cent of its shares outstanding.

NI Industries added 1/4% to \$13 1/4 and Vahl dropped 1/4% to \$10 1/4. The two companies are both controlled by Mr Harold Simmons, the Dallas investor. They have agreed to merge through a stock swap valued at \$411m, which would leave Vahl as the surviving company.

Canada

A WEAK opening in Toronto was followed by a drift lower by midday, with little economic news and few developments from the companies to provide direction. The prospect of a Socialist win in Ontario's provincial elections could weaken equities, dealers said.

The composite index eased 11.5 to 3,321.7 on volume of 12.1m shares. Declines led advances 237 to 171.

Albitri-Priced eased 3/4% to C\$15 1/4. The Canadian Paperworkers Union said it would strike at Albitri on September 10 unless a labour settlement was reached.

Domestic focus blots out foreign rumbles

Hilary Barnes on why Copenhagen has reacted better than most to Middle East events

COPENHAGEN is mainly a domestic market and the biggest group listed on the stock exchange stands to gain as well as lose by higher oil prices and the Gulf crisis. This explains why the Copenhagen share index has performed better – or less badly – than most others since Iraqi President Saddam Hussein moved into Kuwait on August 2.

The international market interest in Danish stocks is relatively limited. A handful of industrial names, Novo Nordisk, Danisco, ISS, Carlsberg and East Asiatic, plus the bigger banks and insurance companies – attract outside interest. From the foreign investor's point of view, most other Danish stocks are a rather special taste.

Some Scandinavian companies have shown interest, however, with several now listed in Copenhagen. It was announced yesterday that Skandia, the Swedish insurance giant, is also to seek a listing there.

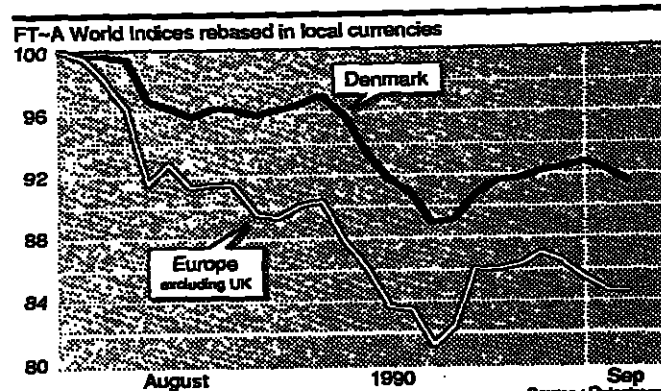
As a result of the Danish market's mainly domestic focus, international events make a lesser bleep on the screens in Copenhagen than in many other centres. This was

also the case in 1987, when Black Monday here was a shade of grey.

The structure of the market is also special, as Mr Gorm Praefka, head of share trading at Unibank, the Unibank group's stock broking company, pointed out. The equities market is dominated by the pension funds, which for tax reasons, among others, are extremely stable investors and do not sell for short-term reasons.

Danish investors have also learnt to be cautious sellers as a result of their experience in 1987 and again in 1988, when prices recovered quickly after initial market set-backs, and those who were quick on the draw and sold heavily would, as events turned out, have done better to stay on hold, said Mr Praefka. This time, Danish investors seem to have been slow to get out.

By far the largest group, by market capitalisation, listed on the Copenhagen exchange is the A.P. Moeller shipping group, represented by the shares of its twin parent companies, D/S 1912 and D/S Svendborg. Moeller's market capitalisation is currently about DKK38bn (\$6.3bn), a



decline of about DKK3bn since mid-year, which is double its nearest rival, Danske Bank, and four times the valuation of the biggest industrial, Danisco, Carlsberg and Novo Nordisk.

Unlike the Norwegian shipping companies, many of which have taken a beating since August 2, Moeller may well gain as much as it loses from the crisis. Moeller is the operational partner in the Danish Undergrund Consortium, together with Shell and Texaco, which produces oil and gas from the Danish sector of

the North Sea although its offshore interests are not limited to this region.

It operates about 50 offshore drilling units in many parts of the world, varying from barge rigs to some of the largest and most sophisticated jack-up rigs. Although Danish oil production is small – about 5.5m tonnes this year – it has nevertheless transformed the Danish self-sufficiency situation since 1973, when the country was entirely dependent on imported energy. The total oil requirement is now about 9.5m tonnes a year.

Since July 31, the shipping index has fallen by 14 per cent. The other group indices have held up much better, with banks down 5.5 per cent, insurance 4.2 per cent, trade and service 7.5 per cent and industrials by 4.3 per cent.

The two big banks, Den Danske Bank and Unibank, presented disappointing half-year statements. Both of them cleared the decks following the significant mergers which took effect from January 1 by making unexpectedly large loss provisions (the new Danske Bank incorporates Danske Bank, Copenhagen Handelsbank and Provinsbanken while Unibank incorporates Privatbanken, SDS and Andelsbanken).

Half-year reports from the industrials have also been disappointing, influenced to some extent by the 5 per cent trade-weighted revaluation of the krone this year.

This means that even when sales and profits looked good in currencies such as the dollar, they show little growth when the figures are translated to Danish kroner. Novo Nordisk, ISS, and Bang & Olufsen have all been adversely affected by this factor.

ASIA PACIFIC

Eased margin rules fail to settle jitters over Kuwait

Tokyo

INVESTORS were unnerved by the news that a US citizen had been injured by Iraqi soldiers in Kuwait, and the market suffered its fourth consecutive decline yesterday in very quiet trading, writes Michiko Nakamoto in Tokyo.

Spirits were not lifted by the easing of margin transaction rules announced by the Tokyo Stock Exchange late on Wednesday. The authorities eased the collateral requirement for margin transactions from more than 40 per cent to more than 30 per cent of the value of the shares.

This is the third time this year that the stock exchange has eased margin trading regulations and the first time in eight years that the collateral requirement has been reduced to 30 per cent. However, activity remained low and the Nikkei average fell through the 24,000 resistance level.

After a promising start, the market dipped as bond prices plunged in reaction to reports that an American had been shot in Kuwait. The Nikkei average tumbled to the day's low of 23,920.37 before closing down 266.43 at 23,653.91. This was the first time in 10 days that the Nikkei had ended below 24,000. Yesterday's high was 24,268.30.

Declines outpaced advances by 702 against 252, and 153 issues were unchanged. The broad-based Topix index lost 14.05 to 1,846.03 but, in London trading, the ISE/Nikkei 50 index rose 5.18 to 1,393.47.

Investors were concerned about the impact of the expiry of the Nikkei index futures

September contract on the 14th. Yesterday the September contract tumbled to remain at a discount to the cash index at the close.

The market failed to be cheered even by news that the government had decided to postpone the sale of another 1.85m shares in Nippon Telegraph and Telephone, NTT's shares digress, however, closing 2,000 higher at ¥870,000.

Strong buying interest was seen in a number of issues with special incentives. Non-ferrous metals were buoyed by strength in Sumitomo Metal Mining, which announced that it had found a vein containing 50 tonnes of gold. Sumitomo Metal Mining rose ¥200 to ¥1,570 in active trading. Mitsui Metal Mining was first in volume terms, with 19.1m shares traded, and gained ¥82 to ¥800, and Dow Metal added ¥99 to ¥765.

Resources also saw strength on higher prices, with Mitsubishi Gas Chemical rising ¥14 to ¥729 on higher liquefied petroleum gas prices. Iwatani International was pursued on the same theme and gained ¥60 to ¥1,130, although it was also lifted by rumours that it was being targeted by a speculative group. Iwatani was second in volume with 16m shares.

Speculative interest revived yesterday. Honshu Paper, which had been bought on talk that speculators were buying shares, closed with a medium gain of ¥500 to ¥1,550. Kurabo, another speculative issue, rose ¥130 to ¥1,850.

Interest in geothermal power generation boosted Mitsui Construction, which has a project in northern Japan. It gained ¥80 to ¥1,150.

In Osaka trading activity rose from 37m shares on Wednesday to 66m, while the OSE average lost 238.12 to 28,269.15.

Roundup

REPORTS OF the shooting in Kuwait combined with the fall to pull most regional markets lower in light trading yesterday. Australia managed to end mixed, however, while South Korea and the Philippines had their own domestic worries.

AUSTRALIA edged slightly higher in thin trading, with the All Ordinaries index adding 2.4 to 1,481.6. Turnover was A\$134m, down from A\$165m. Brambles, the transport group, and Western Mining both ended above their day's lows after reporting encouraging annual profit results. Western Mining rose 1 cent to A\$4.95 and Brambles ended 10 cents lower at A\$13.30, recovering from a low of A\$13.

SEOUL dropped for the third consecutive session, with the composite index down 8.71 at 616.39 in moderate trading. The market was disappointed by the lack of progress at the North/South Korean talks.

MANILA declined after the previous day's bomb explosions near the Philippine presidential palace. The government's announcement that economic growth had slowed down in the first half of this year also hit shares. The composite index fell 8.62 to 717.71.

BOMBAY rose on rumours that trading restrictions would be lifted at the end of the current settlement period on September 13. The BSE index gained 29.97 to 1,229.83.

EUROPE

Madrid bomb blast dominates cautious day

THE MOST gripping event in European bourses yesterday was a bomb explosion, which led to a temporary suspension of trading in Madrid and slightly injured six people.

Otherwise, markets suffered another thin, nervous day, with only a few bright spots, such as the 4.8 per cent rise in the share price of Enimont in Milan, writes Our Markets Staff.

MADRID fell in low volumes amid worries about the effect of the higher oil price on the Spanish economy. The general index lost 4.48 or 1.5 per cent to 2,943.32. The open outcry session was curtailed by the bomb blast which occurred towards the end of morning trading, but computerised trading resumed in the afternoon.

MILAN finished steady, buoyed by interest in Enimont, the chemicals venture, and by modest rises in financial stocks. The Comit index dipped 1.73 to 604.95.

Enimont extended the previous day's gains, which had followed the news that the Government was prepared to pull out of its joint venture with Montedison if no new agreement could be reached. Enimont jumped L54 or 4.3 per cent to L1,180, rising another L44 after hours. Montedison fell L21 to L1,382 at the official fixing, but recovered to L1,422 later.

Pirelli Spa dropped L69 or 3.3 per cent to L1,740 after the previous day's poor first-half results from its tyre company, based in the Netherlands.

PARIS gave up the previous day's gains in light trading as investors awaited news from the Gulf. The CAC 40 index dropped 28.81 or 1.8 per cent to 1,509.51. A bomb scare interrupted trading in Paris for about 20 minutes.

Rhone-Poulenc, the chemicals group, plunged FF29.10 or 10.5 per cent to FF240.90 after Wednesday's news of a 14 per

cent fall in first-half earnings and amid pessimism about the second half.

One of the few other featured stocks was Raffinage, Total's refinery subsidiary, which gained FF8 to FF768 on speculation of a capital reshuffle. The rumours were denied by the parent company.

Thomson-CSF eased FF1 to FF82; the state-controlled defence and electronics group said that it had won contracts to supply radar and air control equipment to three international airports.

FRANKFURT drifted lower in a nervous session, with few investors brave enough to enter the market. The DAX index slipped 7.15 to 1,557.12 and the FAZ index lost 10.34 to 666.26. Turnover was DM3.8bn, after Wednesday's DM4.2bn.

The Middle East crisis and worries about the costs of German unification continued to

be the principal deterrents.

The chemical sector continued to fall after declines in earnings. Bayer shed DM5.20 to DM231.30, Hoechst fell DM5 to DM227 and BASF lost DM2.80 to DM224.90.

MAN, the truck, engineering and steel trading group, added DM4 to DM237; it reported a provisional rise in net profits of 25 per cent.

AMSTERDAM slipped in dull trading as investors continued to stay away in the face of the current Middle East tensions.

The CBS tendency index dropped eased 0.2 to 101.1. Bols fell F11.50 to F118.50; the distiller reported first-half net profits up 10 per cent. Heineken, which announces first-half results today, slipped 50 cents to F113.80.

RBG, the builder, reported first-half net profits at the lower end of analysts' forecasts. Before the news, its

shares had slipped F11 to F1176.

STOCKHOLM declined in mostly dull trading, with the Affarsvärlden General index down 7.3 at 1,126.0. Free B shares in Astra, the pharmaceutical company, rose SKr5 to SKr540, after the previous day's results. Pulp and paper group Stora's free B shares were unchanged at SKr278 before it confirmed a significant shift in corporate strategy.

OSLO dipped on concerns for the world economy as a result of the Gulf situation. Petroleum stocks were strong, however, on the back of higher North Sea oil prices.

The all-share index lost 1.7 to 600.46 in trading worth Nkr327.5m. The industry index, which includes oil stocks, rose 1.12 to 682.26, with Norsk Hydro up Nkr5 at Nkr238 and Saga B shares rising Nkr4 to Nkr189.

Higher aluminium prices boosted Elkem's free shares, which gained Nkr13 to Nkr258. HSLINKI fell, with the Unitas all-share index down 6.6 or 1.3 per cent at 501.1. Volume was thin, however, with only FM24m worth of shares traded.

BRUSSELS slipped in one of the thinnest sessions of the year. The forward market lost 50.22 to 5,397.06 and the cash market index fell 18.46 to 5,465.97. UCB dropped BF950 to BF721.725; the chemical group reported a 30 per cent gain in first-half net profit.

ZURICH eased in trading restricted not only by nervousness about the Gulf but also a holiday in Geneva. The Credit Suisse index lost 2.9 to 543.5.

ISTANBUL dropped 4 per cent, taking its decline since Monday to 8.9 per cent. The market index shed 190.8 to 4,528.97 in light trading.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY SEPTEMBER 6 1990										TUESDAY SEPTEMBER 5 1990										DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1990 High	1990 Low	Year Ago	Year Ago (approx)					
Figures in parentheses show number of lines of stock																						
Australia (80)	143.80	+0.2	112.29	128.75	116.81	115.82	-1.0	6.35	143.53	113.37	130.29	118.17	116.99	158.31	125.85	154.96						
Austria (19)	220.00	+1.2	171.80	198.99	178.71	179.06	+0.5	1.62	217.39	171.70	197.32	178.99	178.21	285.63	193.15	149.08						
Belgium (61)	141.03	+1.6	110.13	128.27	114.56	111.82	+0.4	5.16	136.78	108.82	125.97	114.25	111.40	160.02	132.11	133.88						
Canada (119)	133.64	+0.7	104.36	119.69	108.56	111.63	+0.1	5.64	131.90	104.13	117.72	108.58	114.31	174.18	127.11	169.22						
Denmark (33)	256.88	+0.1	200.80	230.01	208.57	203.36	-0.7	1.42	256.81	202.69	232.93	211.25	210.80	277.52	236.69	191.30						
France (123)	120.78	-0.2	84.33	106.16	98.13	93.56	-0.7	2.93	121.01	95.58	109.85	99.62	94.20	152.29	120.79	130.35						
Germany (92)	120.57	-0.1	84.47	106.33	98.27	93.27	-1.2	3.30	120.64	95.65	109.70	99.40	112.90	168.65	133.16	130.49						
Hong Kong (48)	124.38	-0.5	97.13	111.37	101.04	124.03	-0.5	5.24	125.03	98.76	113.49	102.94	124.66	147.49	112.24	108.32						
Ireland (17)	148.52	+0.6	115.98	132.86	120.63	122.76	-0.1	3.55	147.40	116.43	133.80	121.35	122.84	198.57	148.81	152.98						
Italy (86)	89.45	-0.2	69.86	80.10	72.97	77.80	-0.7	3.04	87.73	69.30	79.63	72.22	77.38	109.43	87.35	93.91						
Japan (494)	124.82	-1.2	87.55	111.85	101.49	111.85	-2.6	0.78	126.45	89.88	114.78	104.11	114.78	187.26	116.66	177.77						
Malaysia (42)	220.44	+0.1	172.15	197.37	179.07	228.08	+0.0	2.59	220.22	173.95	199.89	181.29	227.98	290.89	196.23	193.41						
Netherlands (13)	58.45	-1.4	397.08	455.29	413.03	189.30	-1.5	0.32	515.71	407.35	488.12	424.57	481.23	561.41	264.53	300.77						
Norway (23)	138.25	+2.4	107.96	123.78	112.31	111.12	+1.0	5.13	136.07	106.69	122.80	111.20	110.04	146.03	150.43	125.76						
New Zealand (17)	81.94	+0.8	48.37	55.47	50.32	52.73	-0.3	6.78	81.45	48.54	50.78	50.59	52.86	73.36	69.57	66.56						
Norway (23)	208.63	+1.7	209.78	240.83	218.22	230.89	+0.7	1.44	204.17	208.65	239.60	217.48	210.49	278.79	232.34	184.32						
Portugal (2)	173.44	+0.4	135.44	155.30	140.89	139.03	-0.5	2.59	172.70	136.41	156.76	145.17	145.01	205.79	205.79	184.32						
South Africa (50)	176.51	-1.0	137.84	158.04	143.39	151.00	-1.0	3.80	178.35	140.88	161.89	148.82	162.58	251.39	170.00	157.14						
Spain (23)	180.91	+1.1	117.88	135.13	122.99	112.44	-1.8	4.89	182.67	120.99	138.58	125.83	143.13	182.25	132.44	138.79						
Sweden (34)	198.01	+1.5	154.63	177.90	160.35	168.77	+0.4	2.38	195.72	154.68	177.96	161.13	168.42	234.93	193.89	179.71						
Switzerland (85)	95.70	+1.5	74.73	85.69	77.75	77.01	+0.0	2.79	94.55	74.51	86.75	77.02	77.02	106.45	96.32	96.32						
United Kingdom (301)	163.52	+1.3	122.70	144.60	132.83	127.70	+0.2	5.39	161.49	127.49	146.50	132.16	129.49	176.18	139.87	152.28						
USA (536)	130.72	+0.3	102.09	111.75	106.20	130.72	+0.3	4.74	130.25	102.20	118.25	107.25	130.27	157.65	126.62	142.13						
Europe (793)	138.97	+1.2	109.31	125.33	113.71	111.81	+0.0	3.49	138.29	109.20	126.49	113.82	111.57	149.65	135.57	128.62						
France (123)	120.78	-0.2	84.33	106.16	98.13	93.56	-0.7	2.93	121.01	95.58	109.85	99.62	94.20	152.29	120.79	130.35						
Pacific Basin (659)	126.54	+1.1	86.04	112.41	101.98	112.24	-2.4	1.16	126.95	100.28	118.33	103.36	110.43	143.11	114.21	108.23						
Europe (659)	131.76	-0.1	102.89	117.97	107.03	112.76	-1.4	2.45	131.90	104.18	119.72	108.58	114.31	171.41	127.11	169.22						
Japan (494)	124.82	-1.2	87.55	111.85	101.49	111.85	-2.6	0.78	126.45	89.88	114.78	104.11	114.78	187.26	116.66	177.77						
Europe Ex. UK (672)	124.90	-1.2	87.54	111.86	101.49	101.84	-0.0	3.27	123.42	87.42	111.86	101.84	101.84	133.88	116.66	177.77						
Pacific Ex. Japan (205)	132.12	+0.0	103.18	118.32	107.34	113.65	-0.7	5.62	132.10	104.34	119.93	106.76	114.48	146.72	122.53	133.88						
World Ex. US (1824)	130.45	+0.1	103.46	118.63	107.02	113.65	-1.3	2.90	132.90	104.74	120.37	109.19	115.00	171.73	128.14	158.15						
World Ex. Japan (1824)	130.45	+0.1	103.46	118.63	107.02	113.65	-1.3	2.90	132.90	104.74	120.37	109.19	115.00	171.73	128.14	158.15						
World Ex. So. Af. (1300)	132.58	+0.1	107.95	116.90	106.86	116.76	-0.7	2.94	130.49	104.04	118.45	107.56	115.00	171.73	128.14	158.15						
World Ex. Japan (1300)	132.19	+0.7	105.57	121.06	108.24	112.79	+0.1	4.00	134.27	106.08	121.80	110.56	122.60	151.00	140.00	137.28						
The World index (2986)	130.82	+0.1	102.16	117.14	106.28	118.97	-0.7	2.95	130.75	103.27	118.68	107.54	119.85	165.05	125.57	150.08						

RECRUITMENT

JOBS: Uncanny abilities in brain-damaged patients offer clue to how intuition works

Why intellectual skills may not be enough

If the Jobs column shared its son's quirk of reading in the bath, passers-by in Greenwich might well have had a nasty shock. Never before has a book so impelled me to leap up and rush into the streets, shouting "Eureka!"

For the one in my hands has just settled a question pundits have discussed fruitlessly for ages - What's wrong with management? I didn't expect to find the answer in a treatise called "From Neuropsychology to Mental Structure". But there it was on page 396 - Ambiguity, which translates roughly as loss of the sense of being in any way ignorant.

It is a brain disorder whose victims are evidently incapable of recognising that they fall short of perfection. One case the book cites is a man unable to move his left hand who steadfastly insists he can do so. When the doctor takes the stricken hand between his own, and asks "Whose hands are these?", the man says all three belong to the doctor. On being asked if he has ever seen anyone with three hands, he replies: "A hand is the extremity of an arm. Since you have three arms, you must have three hands."

* By Tim Shallice. Cambridge University Press. £15.95

That sort of logic will no doubt be familiar to people unlucky in their bosses. But the book, by Tim Shallice of the Medical Research Council in Cambridge, goes far beyond hinting that certain managers may have something worse than bees in their bonnets. It also sheds light on another question central to most types of work done by readers of this column: mentally demanding jobs requiring inventiveness in the sense of new responses to freshly arising challenges.

Most educational courses, and many training programmes, seem to assume that people in such jobs operate by a two-stage process. The first is to think out what they are going to do. The second is to do it.

It is an assumption which dates back at least 2,450 years to Plato who held that the conscious and rational intellect is the mainspring of all worthy actions. But the same does not square with what I have heard from the numerous proven innovators whom I've asked how they do their jobs.

Besides business creators such as entrepreneurs and engineers,

they include eminent researchers in high-energy physics, chemistry, medicine and economics, not to mention an august philosopher. Every one of them denied planning out the work intellectually before tackling the practical tasks.

The decisive thinking was somehow embedded in the doing, and could not be separated out. "I do it by feel", most of them said.

Others talked about relying fundamentally on intuition - a faculty so widely used by managers that Switzerland's DMD business school has set up research into how intuition works. Indeed, it was largely as a result of joining in one of the experiments that I came to read Dr Shallice's book.

One possible explanation of intuitive power is founded on Professor Roger Sperry's studies of the brain, which won him a Nobel Prize for medicine nine years ago. He and his colleagues found that the topmost part of the brain is divided vertically into two halves, each with its own set of functions.

In rough terms, the right half deals with complex reality as a whole, taking it in much as the eye

takes in a landscape, focusing on the wood and not the trees. The left half's focus is the opposite. It breaks the complex down into component parts, and sorts them into rational order, and so is thought to govern operations such as mathematics and prose-writing which hinge on powers of analysis.

The right brain, for its part, is believed to underpin synthesising activities such as engineering design and artistic pursuits. A good many people believe it is also primarily responsible for intuitive thinking, as distinct from the logical sort.

Leaps and steps

Accordingly there has grown up a theory that we all tend to use one half more than the other, right-siders leaping to their conclusions intuitively whereas left-siders reach theirs by a sequence of calculated steps. Dr Shallice thinks the theory is wrong.

There is a big obstacle - albeit a necessary one - in the way of any certain understanding of such matters. It is that researchers are

not allowed to go about selectively tinkering with humans' brains to see what they do in consequence. Knowledge has to be built up from studies of people with accidental or pathological lesions of various bits of the brain, which is an incomparably complex box of tricks.

As well as working with many such victims at first hand, Tim Shallice has combed through the findings of fellow-researchers all over the world. He accepts that the two hemispheres of the brain, which are normally linked so as to work in conjunction, perform different primary functions. He also accepts that when the connection between the halves is cut, the effect can be drastic enough to make us behave as though we were two very different people inhabiting the same body.

But he deeply doubts that studies of split-brain patients are an adequate guide to the functioning of the fortunate majority with brains in a normal state. To use a crassly simplified comparison (which he dislikes), what happens when a car engine loses either its fuel- or electricity-supply, tells us

little or nothing about what it does when both are intact. As the book says: "Any conscious experience limited to one hemisphere would be quite unlike the one we have."

Even so, while the split-brain evidence may fail to account for intuition, another line of research offers a clue to how it works. Some people suffer from a disorder called "blindsight". Their vision has been partly blanked out so that they cannot see anything to the left of their nose, for example, although they have completely normal sight on the other side.

Remarkably, a number of them can still detect visual signals sent into their blind area. That much is known because laboratory instruments enable signals to be projected into their blanked-out field in a way that prevents any light reflecting into the area which they can see.

The star blindsight performer is a man who can not only point accurately to the source of the signal, but also tell the difference between two simple images such as X and O. The "Eureka" factor is that when asked how he detects a

purely visual stimulus that he is unable to see, he says he does it by feel. The O feels "smoother" than the X, for instance.

Moreover, blindsight tallies with other uncanny abilities. One is that some severe dyslexics can pick up the meaning of words which they are totally unable to read.

As a scientist, Tim Shallice is again doubtful that such simple accomplishments by handicapped people are a reliable guide to the elaborate functioning of normal brains. But his intuition is that the abilities point to the existence of intelligent processes of which the intellect is not aware.

Indeed, far from sharing Plato's view of the conscious mind as the supreme all-embracing instrument, he suspects that it is just a supervisory system with control over only a limited range of things. And although these things are complex - governing anger is probably one of them - it seems possible that the supervisory system is crude by comparison with the sensitivity of other processes to which it may have little or no access.

If so, the implications are truly radical. For one thing, present educational practices need to be rethought down to their very roots.

Michael Dixon

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CAREER CHOICE

The Financial Times proposes to publish a Survey on the above on 17th October 1990

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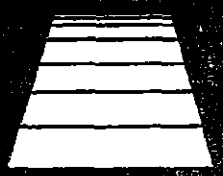
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The Financial Times proposes to publish a Survey on the above on 17th October 1990

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We invite applications from graduates, aged mid 20s/early 30s, with second degrees - MBAs, PhDs etc., who are likely to have majored in finance/economics and have well developed quantitative skills. Up to 18 months post qualification experience may have been gained within a US financial institution or UK merchant bank where strong analytical and technical skills will have been developed. As part of a closely knit team marketing swaps and derivative products to key corporate clients, your brief will be to use and further develop your quantitative skills during a period of induction and familiarisation so that you can become increasingly active in a marketing role. Essential qualities are the ability to work effectively in a team environment and to have the presence, determination and interpersonal skills to produce profitable results by blending technical skills into a developing marketing activity. Initial salary negotiable £30,000-£45,000 plus significant incentive based bonus, company car and full range of banking benefits. Applications in strict confidence under reference SD/23575/FT will be forwarded to our client. If there are companies to whom you do not wish your application to be sent, these should be listed in a covering letter and the envelope marked for the attention of the Security Manager.

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ. TELEPHONE 071-588 3588 or 071-588 3576. TELEX: 887374. FAX: 071-256 8501.

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The successful candidate will have two to five years experience in investment research, and must be a university graduate or a chartered accountant. Language skills are an asset but not essential. The compensation is highly competitive. This is an excellent opportunity for upward progress in a dynamic, forward-moving company.

Send CV in confidence to:

John Storkerson, Senior Vice President Putnam International Advisors Ltd.
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Applications are invited from qualified Accountants who have direct and significant experience of UK corporate tax including VAT. Experience of life office taxation would be an asset. It is unlikely that someone under 35 will have the necessary experience.

Please send applications to Ian Jolly, Personnel Manager, Colonial Mutual Group, 24 Ludgate Hill, London EC4P 4BD.

INSTITUTIONAL FUND MANAGEMENT

£20,000 — £80,000

Several of our clients, including major banks and investment management houses, continue to seek high calibre Fund Managers and Analysts with at least 2 years experience of the Equity, Fixed Income or Derivative Markets in the UK, US, Europe or the Far East.

Whether you are actively looking for a move or simply wish to be kept informed of relevant situations in the future, we are pleased to advise you in confidence. Contact Rosalind Bixley at 20 Cousin Lane, London, EC4R 3TE. Tel: 071-236 7307. Fax: 071-489 1130.

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A major international Spanish Bank is seeking an account manager to join its U.K. business development team based in the City.

The position calls for an individual who is able to demonstrate at least 8 years successful experience in a banking environment which has involved him/her in a high level of marketing to medium sized corporates and trading companies preferably both in the United Kingdom and some overseas markets.

The applicant will be required to be a well-trained commercial banker with sound credit assessment skills, a good knowledge of traditional financing mechanisms as well as treasury and forex products.

Ideally, the candidate will be in the 35 to 40 year age bracket and knowledge of Spanish will be an advantage. The position will command salary and allowances of some £35,000 - plus usual fringe benefits.

Write Box A929, Financial Times,
One Southwark Bridge, London SE1 9HL

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For further details call Anthony Isern on

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J A C

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Dean Witter Capital Markets - International Ltd. is seeking a Bond Salesperson as an additional member of its existing team.

Ideally the successful candidate will have a minimum of two years experience working in US Government Bonds and derivatives, and a well-established, existing client base.

We offer a competitive salary together with bonuses and benefits package. If you are interested please send your c.v. together with covering letter to: Miss Stephanie Patterson, Personnel Manager, Dean Witter Capital Markets - International Ltd., 1 Appold Street, 6th Floor, London EC2A 2AA.

DEAN WITTER

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ATTRACTIVE £ + BENEFITS

The Position involves provision of advice to multinational corporations and banks on foreign exchange currency exposure. It also requires active involvement in the management of currency funds.

The Ideal Candidate will have a degree in finance or economics with experience in currency markets an advantage. Fluency in both Italian and English is however essential.

Please send full CV and covering letter to:

Mr Donald R. Lewis Managing Director
Fintech (UK) Limited, 14 High Street, Windsor,
Berkshire SL4 1LD

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The Position involves the marketing of financial and technical services for a foreign exchange consultancy company. The job would involve the challenge of building upon our rapidly expanding client base and licensing network in Germany, England, United States, France, Canada, Japan and the Middle East.

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Please write with covering letter and full CV to:

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ACCOUNTANCY APPOINTMENTS

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Written application with detailed CV may be forwarded in strictest confidence to: John Stewart, Director, Sunryse Business Counsellors Limited, Executive Recruitment Consultants, P.O. Box 556, Maidenhead, Berkshire SL6 8NW.

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In return you can expect genuine prospects for career progression, along with a wide range of large company benefits, including non-contributory pension, BUPA and relocation expenses, where appropriate.

Write with full CV and daytime telephone number, to Patrick Donnelly, quoting ref FT/071.

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Cannock

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The position holder has primary responsibility for management accounting and analyses for the two UK Division locations, and in conjunction with HQ for all aspects of financial control and reporting. Responsible to the Division Controller, the role is a pro-active one of advising operational management of the profit implications of business strategies and policy, and managing a small financial team. Applicants should be of graduate calibre in a numerate discipline and preferably CIMA qualified with several years experience in a manufacturing environment. A sound knowledge of standard costing and computerised financial control systems is essential, together with the desire and ability to formulate and influence policy within the business.

Career development opportunities are international and will be limited only by yourself. Salary progression is performance related, and in addition we can offer the benefits you would expect of a progressive company including a generous relocation package where appropriate.

If you are seeking a challenging future in an organisation intent on success in world class manufacturing, and can meet our requirements please send your CV or for an application form contact:

Ronnie Leslie, UK Fluidpower Group Personnel Manager, Parker Hannifin plc, Schrader Bellows Division, Watnall Lane, Bridgton, Cannock, Staffs. WS11 3LR. Tel: (0543) 462644.

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Financial Accountant

c. £30,000 + Car
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Europe's largest and most dynamic insurance brokers, Sedgwick is also one of the top 150 listed companies in the UK.

Our world class business is continuing to grow and develop - along with it our high profile Corporate Finance Department in Witham.

Now, on the threshold of an exciting time of expansion and integration for our accounting and systems development functions, we're looking for an incisive professionally qualified accountant to join the team.

Take up the challenge and you will be the team leader in the preparation and consolidation of the Group's worldwide financial accounts.

This will involve liaising with overseas subsidiaries, as well as interfacing to the highest levels at Corporate Head Office. Multi-currency experience is therefore a pre-requisite. Just as important are an in depth knowledge of UK statutory requirements and the confidence/background to use the latest computer systems.

We'll also be looking for high professional standards, even in the face of pressure and tight deadlines, together with excellent interpersonal and leadership skills.

In return, rewards commensurate with a large company include assistance with relocation to Essex - an attractive area of town and country with good communication to London yet some of the most affordable housing in the South East.

If you are the talented professional we seek, this appointment will provide genuine opportunities for career and personal development.

Take the first step towards these opportunities by sending your cv to Graham Davey, Personnel Manager, Sedgwick Group plc, Grove House, Newland Street, Witham, Essex.



Sedgwick Group

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Since 1980, Northamber has become one of Europe's largest wholesale distributors of Information Technology equipment and now seeks a practical and energetic group finance director.

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To succeed you will be an ACA/FCA aged 35+, and must have previously held a main board position with a quoted plc, with well proven line management and systems experience.

The work is both challenging and rewarding, an excellent opportunity for an ambitious, commercially aware and business orientated F.D.

Please send your full C.V. to:-

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Our client is the UK subsidiary of a worldwide group, whose primary activity is the manufacture and maintenance of capital equipment for the transport industry. With turnover in the UK of around £8 million, they require an individual to maintain effective financial control of the company.

Reporting directly to the Managing Director, the successful candidate will be responsible for supervising the accounts department, preparation of financial and management accounts, assisting senior management in the co-ordination of budgeting and contributing to the development of computer systems in respect of accounting requirements and needs.

Previous practical experience is far more important than professional qualifications, and the ideal candidate will have at least 5 years accounting experience in a service/distribution environment. Staff supervision and computer based accounting experience is essential. Ideally aged late 30's upwards, the package offered includes a car, private petrol, non-contributory pension and health insurance.

If you believe you have the interest and the motivation to meet this opportunity, please send your CV and a covering letter (including day-time telephone number), quoting ref. FT149 to Mrs. S. Dobinson at:

ROBSON RHODES

Chartered Accountants

Management Consultancy Division
186 City Road, London EC1V 2NU

ACCOUNTANCY COLUMN

Updating images with marketing campaigns

By David Waller

A PARTNER in Touche Ross remarked recently that DRT International, the international network to which the UK firm Touche belongs, had an image problem. "The name sounds like a Swedish ball-bearing business," he complained.

DRT is not the only user-unfriendly name in the world of accountancy: KPMG Peat Marwick McIntock is something of a mouthful and the cumbersome Coopers & Lybrand Deloitte seems always to be on the verge of dropping the Deloitte bit (the word, not the sherry).

Price Waterhouse can of course be proud that it has changed its name only twice in a century - first when it dropped "& Co" and a few decades later when it took the traumatic decision to abandon the comma between Price and Waterhouse.

"There are essential factors at play in successful branding," says a brochure produced by the consultancy arm of one of the Big Six. "The first criterion is that a brand should carry an association in the buyer's mind. It should translate to a positive intention to purchase, even if the product is at a premium price."

However, accountants are incapable of taking their own advice on this score. If, at the mention of DRT or KPMG, ball-bearings and Scandinavia spring to the mind of a potential buyer of accountancy services, this is unlikely to convert to the purchase of a product at a premium price.

Despite sophisticated skills when it comes to valuing intangible assets for a client, accountants are not experts

in the art of corporate identity, allowing such cherished brand names as Spicer & Oppenheim to slip into oblivion at the drop of a merger hat. But are they any better at other aspects of marketing?

The very word "marketing" still raises hackles in some parts of the profession, perhaps because of the association with the vulgar art of selling. There was a time, in the fondly remembered dawn of the profession, when selling smacked of trade and was therefore inconsistent with one's status as a professional.

The first thing a marketing person will tell you today is that marketing is not selling. The second is that it is

'I had to get the message across that I would not treat the profession as though it were baked beans'

not advertising, product development, customer service, public relations or building market share, either. It is, in the succinct words of Peat Marwick's internal marketing guide, a means of "creating the environment in which selling takes place."

Accountants first started to grapple seriously with marketing as a formal discipline in 1964 when restrictions on advertising were lifted. Commercially minded partners had always sought to "create the environment in which

selling takes place" before 1964, but this event concentrated the minds wonderfully. Suddenly the Big Eight, as they were then, found themselves spending vast sums on advertising. They also employed expensive marketing executives.

There were tensions between the accountants and these new, non-fee-earning and overhead-consuming recruits. They were irascible, and the marketing executives left.

Sue Palmer, head of marketing and one of the four-person national executive at Grant Thornton - and as such perhaps the most senior non-accountant woman in the profession - is well qualified to comment on the firms' early encounters with marketing.

"Some of the first generation of marketing executives were very good indeed," she says. "But the problem was that they were going into a culture which was so very different from any marketing environment they had ever worked in."

"By and large they came from fast-moving consumer goods environments where marketing drove the business; where what they had to say was well-regarded and credible. They didn't have to establish their reason for being there. They also came from companies where there was much more of a hierarchy - not a flat partnership structure."

Sue Palmer was part of the second generation of marketing executives, taken on by Grant Thornton in the summer of 1968.

As a former investment controller

at Investors in Industry (SI), she knew a balance sheet from a profit and loss account, and as former head of marketing at Charterhouse she was an expert in marketing in a financial services environment - but there were cultural problems nonetheless.

"Twenty per cent of the partners were predisposed to be positive, and another 20 per cent were highly sceptical," she says. "The rest sat on the fence."

There then followed visits to 20 out of 47 offices and to half of the firm's 250 partners. "I had to spell out that marketing was not about putting the Grant Thornton name on carrier bags. I tried to show that I was sensitive to

As conditions have deteriorated in middle-tier firms, marketing budgets have been chopped

the relationship between the individual partner and his clients. I had to get the message across that I had no intention of treating the profession as though it were baked beans."

"Young lady," said a partner in a far-flung office to which I had flown, "do you realise that I have to earn £10,000 in fees to justify your coming here by air." Yes, the job required a degree of personal courage.

After a nine-month review, Sue Palmer presented her findings to the

partnership as a whole. She was pleased with the way her ideas got through to the partners but she said that "attitudes are still changing."

There was, for example, considerable resentment in the firm when her department drafted a "mail-shot" to potential small-company clients in the wake of the mega-mergers last year.

In general, marketing has not taken root so effectively in the middle-tier firms as in the Big Six. Richard Chaplin, a former senior manager at Peat Marwick and now a consultant, says that as conditions have deteriorated in this sector, marketing budgets have been chopped.

In 1986, the Big Six firms spent just £2.3m on advertising, which compares with the £25m spent by National Westminster Bank alone. The advertising spend is falling, a reflection of the growing sophistication of the larger firms.

Marketing is directed with clinical accuracy towards well-defined targets, using the full range of implementation and performance-measurement techniques.

One of the more subtle marketing devices is to play music to telephone callers when putting them on hold.

By this writer's reckoning, Price Waterhouse and Coopers & Lybrand Deloitte have more in common than any of the other firms.

The caller to either is always treated to some exquisite passage from Mozart, Bach, Beethoven or some other "great." Thus these two are indelibly branded as classical firms.

ACCOUNTANCY APPOINTMENTS

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THE WORLD TELEPHONE COMPANY

VP-Internal Audit Telecommunications of Jamaica

To J\$350,000

Telecommunications of Jamaica (TOJ) is the holding company for the Jamaica Telephone Company and Jamaica International Telecommunications.

Cable and Wireless (C&W) have acquired a controlling interest in TOJ, which is now the largest equity company in Jamaica.

Investment in TOJ is significant with a development programme estimated in excess of J\$3 billion over the next 4 years. State of the art digital technology is being implemented to increase network capacity and bring the most advanced telecommunications to Jamaica.

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reporting line to the President of TOJ. At a time when major capital investment is taking place, you will work alongside management in reviewing financial, management and operational controls. Supported in due course by approximately 15 staff, you will also have a strong dotted line relationship to the C&W Group Chief Internal Auditor.

Aged 35-40, you will be a qualified accountant with significant experience in audit and managing an internal audit function. This largely green field opportunity offers a tremendous challenge for personal development and growth. In addition, internal audit within C&W is highly regarded and recognised as a prime source of

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Benefits include a fully expensed car, health care, and excellent pension arrangements.

Please write, including full career details and quoting reference A/1083/FT to Alannah Hunt, Executive Selection Division, Price Waterhouse Management Consultants, No. 1 London Bridge, London SE1 9QL. Telephone: 071-939 5194. Fax: 071-403 5265.

Price Waterhouse



Finance Director

South London

c.£50,000 + car

Our client is a district health authority aiming for Self Governing Trust status. In order to achieve this, radical and exciting changes are now in train which will restructure and focus the authority's activities towards a more effective objective-led service.

There is now an excellent opportunity for a commercially minded Finance Director to join the new management team which is leading and directing the pace of change in the district. Reporting to the Chief Executive, you will lay the financial foundations for the future success of the Trust and be closely involved in the strategic planning process. The identification and implementation of improved

financial controls, systems and procedures is critical to the Authority's future plans.

If you have proven high level financial management ability, supported by a successful analytical and problem solving background, your application will be welcomed. This is a high profile post based in an internationally renowned hospital and offering major development opportunities. You will therefore require first class interpersonal, communication and negotiating skills.

Please send career and personal details, quoting reference FB263 to Frances A Bell, Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

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SUSSEX COAST

£40,000 + CAR

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For a major organisation with a turnover approaching £1 billion. The organisation is currently undergoing a period of exciting change and development and it now seeks an experienced financial manager to head up the internal audit function.

Leading a small team of specialists, you will be responsible for restructuring and developing the entire function to meet the needs of the new environment. This will include focusing on areas of major risk and control, against a background of substantial computer systems which are being extensively updated.

A qualified accountant, probably aged at least 30, you should have managed an audit function, preferably in the profession and ideally also in a medium or large plc. You will be familiar with modern auditing techniques, including computer audit, and have good analytical skills

and the personal attributes to gain the confidence of senior management.

This is a rare opportunity to rebuild a function within an organisation that offers excellent career development prospects.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Robin Alcock, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3UB, quoting reference RA/688 on both envelope and letter.

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We are a dynamic, profit orientated enterprise investing in people and opportunities. We are a fast growing services company satisfying the needs of the marketing industry.

Reporting to the Group Financial Director you will be responsible for the financial administration and control of our London Division. This is a high profile role with definite career prospects. A foreign language would complement our medium term objectives. The broad commercial responsibilities will require a recently qualified accountant with flair, energy and enthusiasm mixed with aggression.

If you are ready for a challenge and feel that you have the pace to match this fast moving corporation, please call...

Ms Toni Codd, Acxiom UK Ltd,
International Services Group,
Beckett House, 60-68
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Tel: 071-378-7244

ACXIOM
Integrated Marketing Systems

Financial Controller

Luxembourg c £60,000 + substantial benefits

Our client, a leading natural resources group with a market capitalisation exceeding \$3 billion, is seeking to recruit a Financial Controller to be based at the Group Headquarters in Luxembourg.

The successful candidate will report to the Finance Director and will be responsible for financial controls and reporting throughout the Group. He/she will be part of a small but dynamic team involved in the implementation of a defined strategy involving acquisitions and the restructuring of the Group's interests.

The preferred age range is 32-42 and candidates must be graduate qualified accountants. Experience in the natural resources sector would be useful but senior financial experience in a medium to large sized industrial company would be acceptable. Significant experience in operating sophisticated computer based accounting systems and

familiarity with spreadsheets are essential.

The highly attractive remuneration package includes a basic salary of c £60,000 plus guaranteed bonus, home loan, stock options, executive car, non-contributory pension and generous relocation allowance.

Interested candidates should write, enclosing a full CV and daytime telephone number quoting Ref 449 to:

Philip Rice MA FCMA, Whitehead Rice Ltd,
43 Welbeck Street, London W1M 7PG.
Tel: 071-437 8736

Whitehead Rice

MANAGEMENT SELECTION

The four Hertfordshire Health Authorities are responding positively to the challenge of meeting the needs of nurse education through the '90's. The recent formation of the joint Hertfordshire College of Nursing and Midwifery is ample proof of their firm commitment to implementing the Government's highly innovative Project 2000 initiative.

We see this new appointment of Director of Finance as central to the success of this exciting venture. Based initially in St Albans and accountable to the Principal, you will be responsible for both the final negotiations of the College's budget which will be around £15 million, and the instigation and maintenance of financial systems to enable the effective management of resources.

Suitably qualified, an innovator and with sound administrative and managerial skills, you will be committed to the pursuit of excellence and ensuring value for money while maintaining high professional standards.

Applications are welcome from mature candidates and those wishing to work on either a job share or less than full-time basis.

If you are confident you can meet the challenge and would like further information, please contact the District Personnel Department, North West Hertfordshire Health Authority on (0727) 886122 ext.4270. 24-hour answerphone (0727) 857610.

Informal enquiries may be made to Miss Jaki Smart, Principal of College on (0727) 886122 ext.4691 or John Jones, Deputy Director of Finance on ext.4740.

Closing date for applications 24 September 1990.

HERTFORDSHIRE COLLEGE OF HEALTH CARE STUDIES

What price progress?

Director of Finance

c.£25,440 + PRP + lease car



CHIEF ACCOUNTANT

Peterborough

£25,000

The Precision Valve Corporation is the leading manufacturer of aerosol valves in the world, with operations in 18 countries. This privately owned, dynamic company is the world market leader, employing 140 people with a turnover of £14 million at its UK subsidiary Precision Valve UK Limited.

Reporting to the Financial Controller, this new appointment will be responsible for the provision of comprehensive, accurate and efficient financial and accounting services. The broad brief will involve advice on financial and commercial strategy and management and motivation of a small team.

Candidates should ideally be qualified Accountants, with a sound knowledge of computer systems, able to demonstrate a practical hands-on approach to financial management. Previous experience from within a manufacturing industry would be an advantage, together with the energy, stature and presence to thrive in a fast moving environment. Age indicator 28-42 years.

This key position provides an outstanding opportunity in a challenging role with a rapidly expanding company.

Please write with full career details including current salary and quoting reference L/140/90 to Simon Clements.



Peat Marwick Executive Selection

Arten House, Salisbury Road, Leicester LE1 7QS. Telephone (0533) 471122.

NORTHERN
ELECTRIC

The heart of the North

Internal Auditors

Auditing for the career minded

Posts ranging from £17,000 to £30,000 + attractive benefits

Our client, Northern Electric plc based in Newcastle, is one of the largest companies wholly based in the North East and has a philosophy of providing the highest quality customer service through the harnessing of individual excellence into dedicated team effort.

Against this background and in line with exciting, demanding changes there is now a requirement to strengthen the Internal Audit team with a number of professionals who can share that philosophy and who have the potential for significant personal and career development.

Candidates, who will be qualified accountants with audit experience, must have a high degree of objectivity and the capacity to establish credibility and respect throughout the organisation.

Powers of intellect and analytical thinking blended with highly developed communication and team working skills

should be coupled with a tactful assertion which allows for the achievement of prioritised objectives.

For those with commitment and dedication to the pursuit of quality, career opportunities exist and will develop throughout an organisation which is equally committed to developing its people.

Applicants are considered on the basis of their suitability for the post irrespective of disability, ethnic origin, sex or marital status.

All information will be treated in the strictest confidence and initial interviews will be held in Newcastle and Manchester.

Please send career and personal details including current remuneration figures quoting reference F/578/B to Paul Bailey, Ernst & Young Search and Selection, Lowry House, 17 Marble Street, Manchester M2 3AW.

Ernst & Young

FINANCIAL CONTROLLER

from £30K + executive car + benefits

Cheshire

This is, quite literally, where the buck stops.

We are Gandalf, the UK arm of a Canadian corporation, and we are growing our business very successfully here from the platform of a £17 million turnover, in the design, manufacture and supply of advanced computer networking products.

This senior role carries ultimate financial responsibility in the UK in all aspects of the operation including manufacturing, development and sales.

A clear pre-requisite is the "technical" management of the finance function - budgets and forward planning, treasury management, company taxation, international tax planning, and the development of management accounts, but the emphasis is very much on contributing to the commercial

success of the business through full participation in the UK Senior Management team.

Certainly not a job for a lightweight - but a high-profile challenge for a qualified accountant of graduate calibre who has several years experience in a manufacturing business and has developed the necessary maturity, confidence, credibility and man-management skills to take on senior responsibility.

The package comprises a salary negotiable from £30K, fully expensed executive car and other generous benefits, including relocation assistance where appropriate to this expanding commercial centre.

Please write with full career and personal details to: Kate Sargent, Personnel Manager, Gandalf Digital Communications Ltd, 19 Kingsland Grange, Warrington, Cheshire WA1 4RW.



HILTON

INTERNATIONAL

SENIOR VICE PRESIDENT - FINANCE

£65K+...bonus...car...share options etc.

The story of Hilton International's success since its acquisition by Ladbroke Group in 1987 is by now well documented. With the most effective management team in the industry, Hilton International operates 146 hotels in 47 countries, and continues to develop its portfolio, and to heighten public perception of its excellence through innovative marketing strategies.

The growth of the company has created the need for a Senior Vice President - Finance who will carry responsibility for all central finance matters as well as those of Asia/Pacific/Australia, fiduciary responsibility for all finance personnel through the field structure, and control of the USA accounting office. The Senior Vice President - Finance will also deputise for the Chief Financial Officer, to whom the post reports.

Some key areas of this post will include: financial strategy; organisation and evaluation of business plans; liaison with in-house and external professionals; financial projections in relation to acquisitions, disposals and developments worldwide.

Successful candidates are likely to be approximately 40 years of age and will have a full accounting qualification. They will have operated in an internationally-oriented business. A high degree of technical expertise is essential, as is a commercial awareness and outlook gained through involvement at operational as well as group or divisional level.

Knowledge of property related business is a valuable asset, but experience of the hotel industry is not prerequisite.

The post will be based at Hilton International's corporate offices in Watford. There will be a degree of overseas travel.

Applicants should write, enclosing full CV, stating current or latest salary to:

Mavis Elliott-Smith, Human Resources Executive, Ladbroke Group PLC, HRD Centre, 10th Floor, Hilton National Hotel, Empire Way, Wembley, Middlesex, HA9 8DS.

A Ladbroke Group Company

FINANCE DIRECTOR

Outstanding opportunity in the Leisure Industry

Mid-Kent

£55,000 + car + equity

This is an excellent opportunity to be part of the high calibre management team, of a small and enterprising company in the Leisure sector. Backed by a major venture capital fund, renowned for its commitment to its investments and for backing only proven management teams, the company is ideally placed to take advantage of the growth potential in this market.

The role will entail taking full responsibility for the finance and administrative functions. This will include financial and management reporting, systems development, liaison with financial institutions and considerable involvement in acquisition appraisal and strategic decision making.

The successful candidate will be a qualified Accountant with commercial experience and aged between 35 and 40. Additionally the individual should be highly motivated, outgoing, an entrepreneur and with the ambition and tenacity to

succeed in a highly competitive sector.

The package will include a salary of up to £55,000, a quality car and the opportunity to purchase equity or accumulate options. A contribution towards relocation will be made if appropriate.

For further information in strict confidence, please contact Raj Munde ACA on 071 240 1040 to arrange an initial meeting. Alternatively, please forward your resume to our London office quoting Reference No 9/851, Morgan and Banks Search and Selection Plc, 114 St Martins Lane, London WC2N 4AZ. Fax: 071 240 1052.

Morgan & Banks

LONDON

WASHINGTON

SYDNEY

AUCKLAND

Portfolio

CORPORATE FINANCE MANAGER

City
from £40,000+car+bens

- International Bank
- ACA
- Aged 28-35

A small but rapidly expanding Corporate Finance Department of an International Bank is seeking a young Corporate Finance Manager with several years M & A experience within a Financial Services Group or Corporate Finance Department within Public Practice. The emphasis will be on cross border work - UK/Europe. Language ability, especially German, would be welcomed.

Please send a copy of your CV to George Ormerod, quoting Ref. FT6990/A.

RESEARCH ANALYST

City
c. £30,000+car+bens

- First Class Financial Services Opportunity
- Recently Qualified ACA or Analyst
- Fluent German

Scandinavian bank with a reputation for excellence seeks an addition to the highly successful German research team. You will assist in developing the investment strategy for the German market, which will involve frequent liaison with senior management of major companies. Prospects for advancement to other areas within the bank are superb.

Telephone: Peter Green on 071-836 9501, quoting Ref. FT6990/B.

INTERNATIONAL AUDITOR

Central London £26,000
+car+travel allowances

- International Travel
- Entertainment Sector
- Post Track Career

This multinational firm group seeks a recently qualified ACA to join the international audit team. The role entails worldwide travel on location, undertaking secondments, projects and operational reviews. The group has a proven track record of rapid promotion to other areas. European languages would be an advantage.

Please telephone Pippa Curtis on 071-836 9501, quoting Ref. FT6990/C.

DIVISIONAL ACCOUNTANT

West End
£27,000+bens

- Leisure Sector
- NQ ACA up to 2 years PQE
- Renowned Group

The music division of a high quality leisure group is keen to appoint a recently qualified ACA. The role is close to the business and provides management and financial information on operations. There will also be project and tax work and candidates should demonstrate ambition, commercialism and an interest in the industry.

Please telephone James Duffile on 071-836 9501, quoting Ref. FT6990/D.

MANAGEMENT ACCOUNTANT

Central London
to £30,000+car+bens

- N/Q CIMA up to 2 years PQE
- Blue Chip Group
- FMCC

An excellent opportunity exists at the heart of this top quality group for a recently qualified CIMA, trained in a Blue Chip environment. Responsibilities include high level liaison with Directors and Management on information flow, analysis and systems. A first class springboard to a successful career.

Please telephone Liz Osborne on 071-836 9501, quoting Ref. FT6990/E.

SENIOR ACCOUNTANT

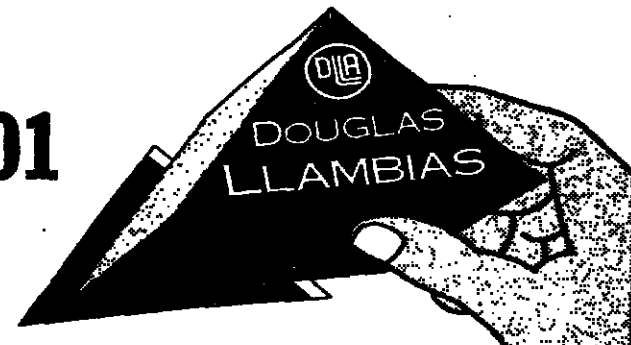
City £27,000
+mortgage+bonus

- Recently Qualified Accountant
- Global Role
- Financial Services

A major International Bank seeks a recently qualified accountant to report to management on global operations. There is scope for considerable liaison with overseas locations on financial issues. Candidates should have had some exposure to financial services and excellent communication skills are essential.

Please telephone Peter Minns on 071-836 9501, quoting Ref. FT6990/F.

071-836 9501



Douglas Llambras Associates, FREEPOST, 410 Strand, London WC2R 0BB.

BIRMINGHAM 021-233 4421 • DUBLIN 008620 • EDINBURGH 031-225 7744 • GLASGOW 041-226 3101 • LONDON 071-836 9501 • MANCHESTER 061-236 1553

Financial Analyst

International Leisure

c.£30,000 + Car

This client is a large, fast moving International Leisure business whose rapid expansion includes a significant international acquisition programme in addition to strong organic growth. In world rankings it is one of the market leaders.

The position is a high profile role reporting to Board level and working with a substantial number of overseas managements in Europe and North America. The range of duties is varied and largely non-routine, embracing an important modelling requirement; planning, budgeting and performance analysis; competitive analysis, pricing, service and investment strategy; acquisitions, joint venture and divestment review; capital appraisal; development of systems and occasional support for line financial management. You should then be ready for a further promotion in about 18 months time.

The role requires a Chartered Accountant who is a lively self starter who works well with a minimum of supervision. Two years progressive post qualification experience is required gained either in industry/commerce or a special role in the profession. Computer literacy, modelling skills, an aptitude for financial analysis and an international outlook are key requirements. International travel will average two trips per month. Base location - Central London. Age guideline - latter 20's.

Please apply in confidence quoting Ref L458 to:-

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 071-240 7805

Mason & Nurse
Selection & Search

ACCOUNTANT
Accountant required for rapidly expanding company located in central London. The ideal candidate will be enthusiastic, self motivated and enjoy working as part of a team. Formal qualifications are not essential and a competitive salary will be paid according to age and experience.
Apply in writing with full C.V. to:
Baxter & Co.
Lyndon House, Cranley Road,
Orpington, Kent BR6 3QE

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appears every
Wednesday & Thursday
Friday
(International Edition only).
For further information please call:

Jennifer Hudson
071-873 3607

Denise Morrice
071-873 3199

Richard Jones
071-873 3486

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Financial Director

Sales/Distribution

Bedfordshire,
To £40,000 Package,
Car, Benefits

Excellent customer service combined with a highly professional sales and marketing approach are the key factors in the continuing success of this £4.5 million operation. Our client, part of a worldwide group, supplies a quality range of innovative manufactured products to UK and Western European markets. Reporting to the Managing Director, you will control and maximise the performance of the finance and accounts function and be expected to make a major contribution to the management and future growth of the company. Qualified candidates, likely to be aged 30 plus, must demonstrate a progressive career within finance and accounts, first hand experience of working for a sales and marketing led operation, a knowledge of import and export documentation, and preferably have a basic appreciation of the requirements of warehousing and distribution. A self motivated 'hands on' manager, you will be a team player, commercially orientated and have the stature commensurate with this senior level appointment. The excellent remuneration package, in accordance with a successful international group, includes an attractive negotiable salary, profit bonus, and relocation assistance as necessary.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: J.H. Wright, Hoggett Bowers plc, 61-69 Newmarket Road, CAMBRIDGE, CB5 8EG. 0223-324441. Fax: 0223-323250, quoting Ref: F11161/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

U.K. CONTROLLER INTERNATIONAL PACKAGE DELIVERY

West London

c.£40,000 + car

This company is a world leader in all aspects of international package delivery. Of US parentage, it has revenues in billions of dollars. The UK operation is young, dynamic, and growing fast, both organically and through acquisition. It is based near Heathrow.

In order to strengthen their financial control and reporting, they now require a UK Controller who will report directly to the UK Managing Director. The position will have total responsibility for all aspects of finance and information systems, within corporate guidelines. The role will involve detailed management reporting, international cash management, legal and regulatory control and statutory accounting. There will be approximately 100 staff reporting to the position, and so highly developed man-management skills are vital.

Not only will the individual have to meet the stringent reporting requirements of the US parent, but will

have to provide legal entity reporting for the UK board.

It is essential that you are a dynamic and effective qualified accountant who can demonstrate outstanding skills in people management and the financial control of a large organisation. A mature but highly pragmatic personality is vital.

Whilst age and industry experience are not important, a knowledge of the financial aspects of international customs clearance and transportation systems would be an advantage.

Should you feel that you can handle this challenge, please send a comprehensive CV quoting salary history and daytime telephone number quoting reference 3181 to Bruce McKay, Executive Selection Division, 5th Floor, 52-54 High Holborn, London WC1V 6RL. Telephone: 071-353-7361.

Touche Ross

MANAGEMENT CONSULTANTS

Group Financial Controller

West Midlands

c£35,000 + Car + Benefits

Our client is a successful plc heading a group of engineering companies, with an enviable record of growth in both profits and earnings per share.

As part of their ongoing commitment to profitable growth, they now require a Group Financial Controller to head a small Head Office team and to work closely with the subsidiaries in developing and controlling the flow of financial and commercial information to the main Board. Duties will include the key areas of consolidation and Board presentation, performance appraisal, budget preparation and monitoring, treasury and cash management and the undertaking of various ad-hoc projects.

Applicants should be qualified accountants, aged at least 35. The ideal background will include plc exposure within an engineering

environment and involvement in acquisitions and disposals.

Strong interpersonal skills are paramount, as this pro-active role will involve enlisting the co-operation of management and staff at all levels. A sound knowledge of micro computers and computer systems, with special reference to the development and application of management information systems, is a pre-requisite.

If you feel you have the appropriate skills and experience to enhance the group's development, write enclosing a current curriculum vitae to Oliver Howl BSc ACA at Michael Page Finance, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST quoting Reference OH 112.

MP

Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

c.£50,000 + benefits

District Health Authority

West London

Finance Director

Commercially minded young Finance Director sought to restructure financial operations of this £60m revenue Authority. Dynamic Authority with vigorous management in a period of great change. Optimising effectiveness of department, supervising contractual negotiations and interfacing with other Authorities. Part of new management team in close knit, collegiate and stimulating environment. Will suit a very bright, ambitious finance professional seeking early responsibility.

THE ROLE

- Reporting to General Manager as part of small focused management team. Responsible for the full spectrum of financial management.
- Leading the restructuring of department to address reforms effectively and resource appropriately. Spearheading contractual negotiations and managing to optimise performance.
- Developing a Financial Strategy for the future. Substantial contribution to Authority policy and planning.

QUALIFICATIONS

- ACA/CCA with 10 years post-qualification experience in industry. MBA or exposure to broad business issues valuable.
- Currently a senior financial manager with an operating subsidiary. Experience of the management of change beneficial. System skills important.
- An innovator with a talent for influencing people. Both authoritative and sensitive. Must relish autonomy and taking a practical lead.

London 071-493 1238

Manchester 061-941 3818

Selector Europe

A Spencer Stuart Company

Please reply, enclosing full details to:
Ref F342801 Brook House,
113 Park Lane, London W1Y 4PU.

Finance Director

East London

c.£45,000 + car

Our client is a well-established and profitable manufacturing company with a history of steady growth. Turnover is presently around £12 million and employees number 300. Further expansion plans have created the need for an experienced financial manager who can help to take the company through the next stage of its growth.

The Finance Director will assume responsibility for the accounting, computer and company secretarial functions. The appointee will be expected to take the lead in the budgeting process, assisting departmental managers to develop, monitor and control their budgets. Management and statutory reporting and the development of costing

systems will be other important aspects of the role.

Candidates for this position will be qualified accountants who have gained financial management experience in a manufacturing environment. Experience of developing systems and procedures, in particular such as budgets and costing will be necessary. Superior management and communication skills, a hands-on approach and the ability to contribute effectively at a senior management level are essential.

Please send career and personal details, quoting reference FB270, to Frances A Bell, Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young

ALPS

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LTD

3 London Wall Buildings, London Wall, London EC2M 3PJ
Tel: 071-588 3576 Telex No. 887374

A high level of autonomy will be vested in the appointee, leading to wider responsibilities as a key member of the senior management team.

FINANCIAL CONTROLLER/ ADMINISTRATOR

ATTRACTIVE SALARY

LONDON

SUCCESSFUL DEVELOPING INTERNATIONAL FOOD PROMOTION ORGANISATION

Applications are invited from accountants CA, ACA or ACMA, aged 30 plus, with at least 2 years' successful practical experience as a Financial Controller or Chief Accountant, who are fully conversant with computerised financial accounting procedures. Responsibilities will cover: (1) the effective direction and control of the financial area involving budgets, tight financial reporting, cash management etc. (2) computer operations and further widening of the database (3) general office administration on a day-to-day basis. Some UK and overseas travel will be necessary. The ability to set priorities, interface effectively with clients and Government at senior level is important. An attractive remuneration is negotiable by way of salary and other benefits including relocation expenses if necessary. Applications in strict confidence under reference FC201/FT to the Managing Director.

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LIMITED, 3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 3PJ.
TELEPHONE 071-588 3588 or 071-588 3576. TELEX: 887374. FAX: 071-256 8561.

Group Financial Controller

London, West End

to £35,000 + Car + Bonus

Portsmouth & Sunderland Newspapers plc is an independent, £80 million turnover group active in publishing, printing and retailing. The Group is profitable, growing and has a particularly good reputation in the industry. It publishes over 30 titles at its four centres around the UK and also prints under contract a wide range of national and local titles for other publishers. In addition the Group owns a fast-expanding chain of convenience stores.

A first class opportunity has arisen for a commercially-minded individual to play a broadly based role as part of the small Group Finance team. As well as the normal planning and reporting responsibilities this 'hands on' position will extend to ad hoc project work including evaluation of acquisitions, maintenance of the Group computer systems and all taxation matters.

The successful candidate will be a qualified accountant, probably aged 32-42, who is computer literate, highly energetic and has good interpersonal skills.

In addition to the basic salary the competitive package will include a profit related bonus scheme, fully expensed car and other attractive benefits.

Interested applicants should write enclosing CV and daytime telephone number quoting Ref 457 to:
Nigel Bates FCA, Whitehead Rice Ltd,
43 Welbeck Street, London W1M 7PG.
Tel: 071 637 8736.

Whitehead Rice

MANAGEMENT SELECTION

FINANCE DIRECTOR

Tiphook Container Rental is a major company within the highly successful Tiphook Group. With over 400,000 containers, it is the third largest container rental company in the world.

Reporting to the Managing Director, you will be responsible for all aspects of the Finance function and its development. You will be an integral part of the senior management team, and play a leading role in the business development of the company.

You are likely to be a graduate ACA/FCA with a proven successful track record. You will be a well-rounded strong team-player seeking an opportunity to demonstrate your initiative and creativity within a challenging environment. Strong analytical and communication skills are essential. You must have experience in hands-on pro-active management of a

large centralised finance team. Ideally, you will possess strong credit management abilities within a multi-currency environment, have EDP experience, and a knowledge of International taxation systems.

The remuneration and benefits package will reflect the importance of this role.

If you have the skills and experience to match our demanding criteria, please submit your CV in complete confidence to:

Tiphook Container

Jennifer Bowden,
Director of Human Resources,
Tiphook plc, Lancaster House,
7 Elmfield Road, Bromley,
Kent BR1 1LT.
Tel No 081 466 6060,
Fax No 081 466 5704.

European Tax Practitioners

Taxation in an international setting

With our EURO-TAX network, Coopers & Lybrand Europe has an enviable reputation for delivering effective and comprehensive tax services to multinational companies. Our specialist areas and industry specific services include:

- banking
- insurance
- investment banking
- real estate
- fund management
- services to executives abroad
- transfer pricing
- VAT and customs duties and international trade
- mergers and acquisitions.

Delivering these services to our high standards has led inevitably to expansion and we are looking for tax specialists of the very highest calibre. You will need a minimum of 5 years' experience in either an accountancy firm, law firm, national tax inspectorate or an in-house tax function. The ability to integrate quickly into our team-based environment will be vital and you must have the presence to liaise at the most senior levels.

You could join our international tax teams in one of the following countries: France, Germany, Italy, The Netherlands, Sweden, Switzerland, and the UK, where

you will find the rewards are everything you would expect from firms of our international standing. Your progress will be limited only by your abilities. To apply, please send your full CV to Peter Price, Director of European Taxation Services, Coopers & Lybrand Executive Resourcing Ltd, World Trade Center, Strawinskylaan 1335, 1077 XX Amsterdam.

Coopers & Lybrand Europe

Solutions for Business

DIVISIONAL FINANCE DIRECTOR

Manchester M62

£30,000 + Benefits

Our client is a public quoted specialist engineering Group with an impressive growth record. They are projecting further expansion in their next phase of development, both by organic growth and acquisition.

They now seek to recruit a Divisional Finance Director, a new position based at Head Office, reporting to the Divisional Chairman. The autonomous Divisional companies operate in niche growth markets.

The work will be varied and interesting to include the investigation of potential acquisitions, capital investment feasibility studies, the improvement of financial systems in consultation with local management, monitoring financial performance, in-depth monthly financial analysis, vetting budgets and cashflow forecasts and special ad hoc projects.

Experience of computer spreadsheet techniques is essential and a knowledge of treasury management and foreign exchange would be an advantage.

Applicants should be qualified accountants, probably in their early 30's, with several years experience of financial accounting in an industrial or manufacturing environment. Initiative, well-developed communication and interpersonal skills and the ability to earn respect through mature leadership are some of the required personal qualities.

Good career prospects and an excellent benefits package including an executive car and, if necessary, a relocation package are available.

Please write in strict confidence, enclosing information in support of your application, specifically including present salary details and relevance to this position, to Colin J. Hooker, FCA, quoting ref: 500, Profile Management Search, 19 Briton Street, London EC1M 5NQ.

Profile
Management
Search

Prove Your Potential For General Management

'COMMERCIAL' FINANCE DIRECTOR

Our client is an expanding major 'household name' group with extensive international operations. With a strong reputation for aggressive, 'financially driven' management, the Group is a market leader in its sector.

Early promotion of the present incumbent to a general management appointment has resulted in the requirement for a young, dynamic and highly business-orientated individual for the post of Finance Director of the Group's UK operations. Reporting to the Managing Director, you will be responsible for the day-to-day financial management of the Group's UK operations as his 'right-hand man' in the UK and overseas.

You will be a major participant in the development of strategic policies and plans and overall business direction. Supported by over 100 staff reporting through 5 high-calibre department heads, your overall objective will be to ensure the

provision of a comprehensive financial, business analysis, planning and control service.

As a key executive managing the Group's operations, you will have an exceptional opportunity to use this as a career spring-board to another senior financial role or into general management within this exceptional group.

You are likely to be a graduate qualified accountant with strong business, commercial and relevant experience gained in a highly structured (possibly banking or service industry) operational environment. You will have highly developed management skills together with a self-confident and assertive personality.

This role will appeal to those accountants having general management abilities who seek a finance position where they can genuinely demonstrate and apply such skills.

You should write, enclosing current CV and salary details together with confidential contact telephone numbers, to Harry Chrysaphes, Director, FMS, 14 Cork Street, London W1X 1PR.

West London Borders

Age:
Early/mid 30's

neg. c.£55-60,000
+ Bonus
+ Car
+ Share Options

FMS

FINANCIAL MANAGEMENT SEARCH
WITH SPECIALIST SPECIALISTS

Help us make the most of £1 billion

Investment Appraisal
Up to £26,800 plus bonus

Anticipating and catering for our customers' changing requirements are our number one priorities. That's why we continually work towards improving our facilities and services. Currently we have £1 billion set aside for investment in vital business areas and as our Investment Consultant you can advise us on the most cost-effective way to achieve our objectives.

Working as part of a small, dynamic team within the Corporate Centre, you will have responsibility for assessing, evaluating and making recommendations on project investment proposals across the corporation. In addition, research for top management into procedures and standards for project justification, authorisation and control will be involved.

You probably have experience in a similar role already and either hold, or are working towards, a recognised accountancy qualification. In our progressive environment you'll be able to build on your presentational, intellectual and analytical skills as well as display your ability to communicate effectively.

The rewards are excellent. As well as a competitive starting salary, you'll receive generous benefits together with the opportunity to earn a performance-related bonus and to progress your career still further.

Job-Share Opportunity
This post, could be suitable for job-sharers, each working three days per week with salary pro rata.

You will be based at Post Office Headquarters London (where a non-smoking policy is in operation). For an informal discussion about the role, telephone Maureen Northey on 071-320 7286. To apply, call Francis Lewis on 071-320 7083 (24 hour service) or write to him at The Post Office Corporate Personnel, 2nd Floor 80-86 Old Street, London EC1V 9PP.

Closing date for applications is 21st September 1990.

The Post Office is an equal opportunities employer. Applications are welcome from everyone who meets the advertised requirements irrespective of race, colour, nationality, ethnic or national origin, religion or creed, sex, sexually marital status or disability.

The Post Office

EAST MIDLANDS

to £40,000 + CAR

Divisional Finance Director

For a £35 million division of a group whose products are destined for the shelves of some of the country's leading retailers. Having undergone considerable restructuring as a result of a complete reappraisal of the business and a successful strategic acquisition, the division is now looking at growth which is likely to include an international dimension.

As Finance Director you will be part of a new management team and have prime responsibility for ensuring tight financial control during this critical period. The role is highly commercial and priorities will include the control of costs, the protection of margins, the production and utilisation of effective financial management information and keen asset management.

Aged in your mid 30's and a qualified accountant, your experience will have been in manufacturing companies.

All round technical strengths must be backed by proven ability as a team player and builder, in financially well managed businesses. Most of all you must be capable of making a total, proactive contribution to the commercial development of the division.

Please send full personal and career details, including current remuneration level and day time telephone number, in confidence to David Owens, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Cumberland House, 35 Park Row, Nottingham NG1 6ER, quoting reference D358.

Coopers & Lybrand Deloitte

Executive Resourcing

FINANCIAL ACCOUNTANT

Salary : Negotiable plus Company Car

Trio-Kenwood UK Limited are the U.K. subsidiary of the Kenwood Corporation of Japan, one of the world's leading HiFi and specialist electronics manufacturers.

They are looking for a young, qualified Chartered Accountant who is experienced in the production of management accounts and strict budgetary control, having practised sound financial discipline in the past.

Based at the company's prestigious new UK Headquarters near Rickmansworth, the successful candidate will lead a small, motivated team and liaise closely with other areas of management.

The opportunities for career development within the Company are excellent.

A negotiable salary package will include car, BUPA and other benefits to be expected from a company of this stature.

Please write with full c.v. to:

Mr Ian Gibbon,
Alliots - Chartered Accountants,
10, College Road
Harrow, HA1 1DA

International Executive Officer

£50,000 package

London

Clark Kenneth Leventhal is an international association of independent accounting firms with members in 34 countries. The International Executive Officer is the senior full time employee of the association responsible to an Executive Committee for the development of the association.

Applicants should be qualified accountants with a minimum of ten years' post qualifying experience. The ability to communicate with and influence senior management is essential. Although the post is based in London, there will be a reasonable level of international travel.

The remuneration packaged envisaged for this post is negotiable to £50,000 per annum.



Clark Kenneth Leventhal

Please reply in confidence to Brian Words, FCA, ACA/Arb,
Clark Whitehall Consultants Ltd,
25 New Street Square, London EC4A 3LN.

THE MEDICAL DEFENCE UNION

Financial Controller

Manchester c.£40,000

Founded in 1885, the MDU is the leading provider worldwide of medical advice and assistance to medical practitioners including indemnity against damages and costs arising from legal actions. Membership is now in excess of 150,000 from over 100 countries. The MDU plans further substantial expansion of its international membership. It is also expanding and diversifying its advisory services, for example in response to changes in UK Health Service indemnity provision.

The Financial Chief Officer is based in London. His immediate deputy is the Financial Controller based in Manchester as head of the Accounts Department. The control of budgets, costing and upgrading financial systems worldwide will be major priorities for the successful candidate. Aged 35-50 and a qualified accountant, this person will have managed a finance department, installed computerised budgeting, costing, cash flow and MIS systems, controlled the finances of overseas subsidiaries and advised top management on financial policy.

Salary negotiable plus car, pension scheme and good executive benefits.

Write in confidence to Michael Springman.

CLIVE & STOKES INTERNATIONAL
14 Bolton Street, London W1Y 8JL.

150000

Chief Financial Officer

Outstanding
ACA/FCA

London

c. £80,000 + Car
+ Benefits

In a year of challenging world-wide trading conditions, our client, a leading marketing and distribution led PLC with revenues approaching £1bn, has undergone a period of accelerated organic and acquisitive growth. A dynamic management team coupled with ambitious expansionist policies, and a corporate strategy orientated towards long-term earnings growth, has been effective in creating substantial global business opportunities. Future prospects are considered to be excellent.

Anticipated internal growth and restructuring has generated the need to augment the senior management team with the appointment of a Chief Financial Officer. Reporting to the Group Finance Director and liaising extensively with the Main Board, the appointee will be directly responsible for the taxation, treasury, MIS and legal functions. Indirectly, the role encompasses detailed performance evaluation of the operating divisions, and close involvement with divisional M.D.s. In addition, this highly proactive position will embrace a variety of corporate and strategic issues, where the successful applicant will be expected to actively contribute to the development of the organisation through a commercial and practical approach.

This unique opportunity will appeal to a high calibre ACA (aged 33-40), with a minimum five years relevant experience in a senior financial management or operational role, and who can demonstrate an outstanding record of achievement to date. The ability to impartially assess organisational problems, while implementing and managing change in a fast moving and challenging environment, is a prerequisite.

The remuneration package has been constructed to attract exceptional individuals. In addition, the potential to progress to board status within this dynamic organisation is limited only by the individual's ability.

For further information in strict confidence contact Brian Hamill or Rob Walker on 071-287 6285 (evenings and weekends on 071-627 4974). Alternatively, forward a brief resume to our London office quoting Ref: BH 645.

WALKER HAMILL

Financial Recruitment Consultants
29-30 Kingly Street Tel: 071 287 6285
London W1R 5LB Fax: 071 287 6270

Financial Director

Worcestershire,
c £33,000, Car, Bonus

The Company, with a turnover of £15 million, is an engineering design, manufacturing and marketing subsidiary of a long established UK Public Group. Expansion of the Group is by organic growth and acquisition and of the Company by improved internal organisation and further well founded market penetration. This key appointment is a consequence of the promotion of the present incumbent. The duties include management of the finance team, all Company financial activities and data processing development. Emphasis in the medium term will be on productivity led profit improvement for which advanced costing systems will be required. Candidates should be in their early thirties, well qualified, preferably Chartered Accountants. As well as sound general industrial experience, we will be seeking particular knowledge and enthusiasm for advanced manufacturing accounting systems and control. Equally important are personal characteristics that earn and keep respect at all levels and in all disciplines. Benefits are superb and include relocation to this most attractive part of the country.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, I.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 071-734 6852, Fax: 071-734 3736, quoting Ref: H14087/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

Recently Qualified Accountant

IMI Capital Markets (UK) Ltd plays a major role in the international operations of Istituto Mobiliare Italiano (IMI), one of the leading Italian financial services groups. The company arranges and participates in Euromarket transactions and, through its subsidiaries, actively trades International Equities.

The vacant position has arisen from an internal promotion. The successful candidate will be involved in the running of the accounting department reporting directly to the Chief of Accounting and Administration.

The company provides a non-bureaucratic, pro-active, team orientated environment, and applicants should possess post-qualifying hands-on experience, sound analytical and systems knowledge coupled with good communication skills and a strong academic background.

A generous starting salary is on offer together with outstanding benefits including subsidised mortgage, car and bonus.

Interested candidates should send a full curriculum vitae, including salary details and photograph to:

Ms. Rita Fulgoni
Personnel Manager
IMI Capital Markets (UK) Ltd
Walbrook House
23-29 Walbrook
London EC4N 8BB



Finance Director

Edinburgh

This key role on the Executive Board arises as a result of re-structuring within a large, geographically dispersed organisation which has a budget in excess of £350 million, dedicated to funding improved housing throughout Scotland.

Responsibility is wide-ranging and includes an important policy contribution as well as the overall financial direction of the organisation, encompassing all aspects of financial management and control, the I.T. function, internal audit and administration. Liaison with financial institutions on funding and joint ventures will be a crucial activity.

£40,000 plus

The requirement is for a qualified accountant with an established track record of success in financial management at or near board level in a large, complex organisation with well-developed systems of financial control and reporting. A knowledge of housing finance would be helpful but is not essential.

Remuneration: Negotiable around £40,000 plus other benefits.

Please write in complete confidence to Peter Craigie as adviser to the Board:

Ernst & Young Search and Selection,
17 Abercromby Place, Edinburgh EH3 6LT.

Ernst & Young

SEARCH AND SELECTION

EUROPEAN OPERATIONS CONTROLLER

c. £40,000 + EXCELLENT BENEFITS

Halifax is very proud of its position as Europe's largest specialist mortgage lender. We have achieved this through a commitment to quality and innovation in the British housing finance markets. We now intend to continue this success story in the wider European Community.

Our plans are clear and awaiting implementation, which is why we're now looking for someone with the skills and experience to contribute to this major new Halifax development.

This is the second key appointment to our small but highly specialised team to support the head of the European Operations business unit with the creation, management, control and development of the Society's European operations.

You will be proposing and agreeing business objectives, together with identifying development opportunities, as well as advising European management teams on a wide range of issues.

You will probably have an MBA, supported by a qualification in accountancy, law or banking and have at least ten years' experience of European Retail Banking and be familiar with management in a European context. Some background knowledge of European Community banking legislation and European housing finance markets would be helpful. It is absolutely essential that in addition to full command of the English language you are fluent in at least one other major European Community language.

The position, which is based in Halifax, offers an excellent salary, profit related bonus scheme, performance related pay and other benefits including quality car, concessionary mortgage, contributory pension scheme, life assurance and free BUPA membership. Relocation assistance is also provided.

Please apply in writing with a full C.V. to The Assistant General Manager, Group Central Services (Ref EOC), Halifax Building Society, Trinity Road, Halifax, West Yorkshire HX1 2RG.

Closing date for applications is Friday, 21st September 1990 and interviews will be held during the weeks commencing 15th and 29th October 1990.

Halifax is fully committed to equal opportunities for all.

Key Opportunity for Career Development

FINANCIAL PLANNING & ANALYSIS MANAGER

Our client is a major subsidiary of a leading British multi-national involved in the co-ordination of:—
— Profit and cash plans
— Sales and Marketing support
— Budgeting control
— Financial analysis
Within our client's operations, you will be responsible for the financial planning and analysis of the company's operations. You will have approximately 10 years' experience of working in a financial planning and analysis role. In addition you will be supported by a small team of financial analysts and will work closely with both financial and marketing managers to provide a high level of financial and commercial support. In particular you will be involved in the co-ordination of:—
— Profit and cash plans
— Sales and Marketing support
— Budgeting control
— Financial analysis

Interested individuals who fit the above criteria, should write enclosing a current resume together with salary details to Peter Flammiger, Director, at FMS, 14 Cork Street, London W1X 1PF.

London

Age: 28-30

c.£35,000
+ Car

FMS

FINANCIAL MANAGEMENT SEARCH AND SELECTION SPECIALISTS

GROUP FINANCE DIRECTOR

West Yorkshire to £50,000 + car and excellent benefits package

An outstanding opportunity has arisen to assume responsibility for the overall finance function within this well-established and highly successful international textile and property group - a role which will incorporate functional responsibility for the financial management of subsidiary companies. The group is expanding rapidly both organically and by acquisition.

Candidates will be capable of contributing positively to the overall development of the group from a strategic and policy viewpoint, as well as controlling a diverse holding company structure.

It is essential that candidates have strong interpersonal skills and can communicate effectively

at all levels. The diversity of the group means that it is important that applicants should have been involved in complicated holding company arrangements.

Suitable candidates will be qualified accountants with a considerable number of years' commercial or industrial experience. Totally conversant with current accounting practices, corporate legislation and company taxation, you will ensure that all statutory requirements are fulfilled and that relationships with bankers, auditors and other professional advisors are developed.

Please reply in confidence, enclosing a full C.V. and quoting reference L/1037, to David Adrian.

KPMG Peat Marwick Selection & Search

City Square House, 7 Wellington Street, Leeds LS1 4DW.

Financial Controller

Fluent Spanish

Based Tenerife

c.£35,000 Package

With an enviable reputation in international property development and management, our client is a group with substantial interests in the UK, US, and the Canaries. The group now seeks to enhance a highly professional team based in Tenerife with the appointment of a Financial Controller for the management company.

Your brief is both diverse and challenging. Reporting to the Managing Director, you will head a department of 15. Your responsibilities will encompass consolidation of financial statements, liaison regarding company taxation,

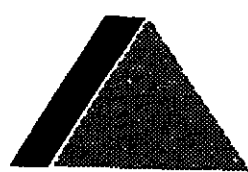
significant involvement in operating decisions, and control of administration.

The successful candidate will have international experience, be fluent in English and Spanish with excellent communications skills, preferably qualified and aged under 45.

Interested candidates should call Howard Lancer on 071-490 4988 in confidence or write with full cv to Business Selection, 1 St Johns Square, London EC1M 4DH.

business selection

ACCOUNTANCY AND FINANCIAL RECRUITMENT



Business Analysts Determine the Future of FMCG brands, Europe-Wide

Surrey - M25 Corridor to £27,000

With a major presence throughout world markets, our \$multi-billion client has, since 1986, witnessed a 25% year on year growth rate. One of the world's largest and most prestigious corporations, their portfolio of products includes numerous household names, many of which are market leaders, all supported by high technology manufacturing and research techniques. This, combined with an innovative approach to marketing and advertising ensures that their products continue to lead world markets.

A number of outstanding opportunities now exist for commercially aware newly/recently qualified accountants and MBA's. You will be an important member of a small team of specialist personnel responsible for ensuring the success of a number of brands marketed throughout Europe. As part of a strategic team, you will be responsible for ensuring the future success of the products. You will be addressing areas such as new product launches, business strategy, pricing, advertising, cost and competitor analysis.

They seek professionally qualified ACA's, ACCA's, ACMA's and MBA's, aged under 27, who can demonstrate an excellent record of personal achievement to date. Drive, creativity and ambition are all qualities which will enable you to capitalise on the career opportunities available throughout the Group - high achievers can expect fast promotion. Professional and personal flexibility are also essential, since to broaden your experience, you will be required to move into other divisions within the Group.

Interested applicants should please write to, or telephone, KATHRYN CAMPBELL at Alderwick Peachell and Partners, Accountancy & Financial Recruitment, 125 High Holborn, London WC1V 6QA. Tel 071-404 3155. Fax 071-404 0140.

**Alderwick
& Peachell**
PARTNERS LTD

MIDLANDS

c.£55,000+ CAR

Finance Director

Growth plans are well in hand for this restructured but well established £100 million income financial services company. It has recently placed increased emphasis on marketing and customer services in particular which has resulted in greater success in a range of market niches.

In order to progress to the next phase in the development of the business, a Finance Director of high calibre is needed to work closely with the Chief Executive in order to tightly control the expansion, to provide comprehensive margin analysis and to provide the commercial input which will ensure that the forecast business goals are achieved and developed along sound business lines.

You will be a qualified graduate accountant of around 40 years of age with a progressive history in the financial services sector and within substantial blue chip organisations. You will possess excellent communication and analytical skills and be able to demonstrate the

ability to employ innovative commercial techniques. Your financial skills will be taken as read.

The position offers great opportunity and scope and further development within the organisation will be available for the right candidate.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to John Elliott, Coopers & Lybrand Deloitte Executive Resourcing Ltd., 43 Temple Row, Birmingham, B2 5JT, quoting reference JE185.

Coopers
& Lybrand
Deloitte Executive
Resourcing

Finance Manager

Derbyshire

Our client, part of a major world-wide U.S. based corporation, is in the chemicals industry and has a U.K. turnover in excess of £15m.

At a time of considerable change coupled with the prospect of rapid growth the company seeks to recruit a commercially-minded Finance Manager who can make a major contribution operationally and strategically to future success.

Reporting to the MD, and with reporting lines to Europe and the U.S., the appointee will be involved in all aspects of financial management and administration from preparation through interpretation to action and must be capable of serving

c.£28,000 + full benefits

U.K. company interests whilst taking account of the implications for the corporation world-wide.

Candidates will be qualified Accountants familiar with all aspects of financial management and must have sound experience of a range of information support systems.

Personal qualities must include assertiveness, decisiveness, adaptability and a high degree of self motivation supported by initiative, energy and commitment.

To apply for this challenging role please send full personal and career details including current remuneration, quoting reference F/440/B to Paul Bailey, Ernst & Young Search and Selection, Lowry House, 17 Marble Street, Manchester M2 3AW.

Ernst & Young

SEARCH AND SELECTION

Appointments
Advertising
appears every
Friday
in the
International Edition

**Wednesday,
Thursday**
(in the UK Edition)

For further information
in North America
please call:

JoAnn Gredell
on
212 752 4500

or write to her at
14 East 60th Street
New York, NY 10022

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

DIVISIONAL ACCOUNTANT KNITWEAR DIVISION

c.£25K + 2 litre Car + Benefits

Alfreton - Derbyshire

We are part of the Remploy group, a major UK employer boasting a turnover in excess of £100m, with many market leaders. Already a major player in the export field and actively seeking to increase our market share and profitability, we are looking for a Qualified Accountant, who reflects our progressive attitude, to help our business grow.

Your track record in MANUFACTURING must include ACTIVE PARTICIPATION IN THE DEVELOPMENT OF THE BUSINESS as well as using main frame and micro-computer systems to elicit management information.

You will have excellent interpersonal skills and be able to exhibit the type of team involvement we must have to continue to grow successfully.

Reporting to the Divisional Manager, you will be responsible for the management of the Central Accounting function for 10 factories (Scotland and Midlands).

We offer career development and a rare challenge to the right applicant. Additional benefits include private health plan and company pension.

Please write with current C.V. to:-

Area Personnel Manager, Remploy Limited,
Brannall Lane, Sheffield S2 4RA.

We are an equal opportunities employer

Remploy

CARDIFF

c.£60,000

Financial Director Financial Services Business

A recent review of our client's operations has led to an agreed action plan. The task is to set up and resource new financial and management accounting departments, with attendant systems development. The Finance Director will play a key role in management, and in the development of business strategy.

The need is for a mature qualified accountant, probably chartered, with a proven ability to control the financial affairs of a business with an income exceeding £50 million. Liaison with professional advisers and the City will be important.

Compensation for an initial one year contract will be negotiable around £60,000, and will comprise a high basic salary and a realistically achievable bonus.

Please reply in strict confidence to Barry Underwood, Coopers & Lybrand Deloitte Executive Resourcing Ltd., 76 Shoe Lane, London EC4A 3JB, with details of age, career and salary progression, education and qualifications, and quoting reference 5411/FT on both envelope and letter.

Coopers
& Lybrand
Deloitte Executive
Resourcing

Assistant Financial Controller

**Management Information Systems
Prestigious Financial Corporation**

up to £40K tax free plus benefits

Our client, a highly successful investment institution based in one of the most pleasant areas of the Gulf, is looking for a dynamic Assistant Financial Controller to join them.

You will review management information, play a major role in the development of computer based valuation and pricing systems and assist in the design of performance valuation models.

You must therefore be able to demonstrate a considerable experience of financial instruments/investments analysis including Equities, Bonds, Real Estate, Commodities, Options, Forward Contracts and Futures.

You should be a Graduate with a recognized accountancy qualification, preferably MBA/CFA, and possess the kind of interpersonal and communication skills needed to make a significant impact on the business.

Exposure to information technology based financial modelling techniques would prove most useful.

Along with the excellent tax free salary there is a substantial package of benefits of the kind you would expect from this highly reputable organisation.

Please write - in confidence - with full career details to John Strang, Ref: 1253/6, MSL International (UK) Limited, 32 Aybrook Street, London W1M 3JL.

MSL International

INTERNAL AUDITOR

**Operational audit of £multi-million investments
c.£25K package + car**



3i is Britain's biggest venture capital company, investing in businesses of all sizes, in most sectors of industry, both within the UK and internationally, helping them to change and grow.

As one of the country's biggest backers of business, we naturally adopt the most progressive and professional practices - particularly when it comes to monitoring our investment operations.

Joining our Internal Audit team, you will cover some of our 24 offices in the UK and our expanding international network. Principally, you will conduct operational audits to ensure that our investments are properly monitored and systems comply with required standards and statutory regulations. Some travel will, of course, be involved.

The need is for a qualified Accountant with around two years' experience, ideally including auditing and some supervisory responsibility. A working knowledge of French or German would be a strong advantage.

Salary will be competitive and the benefits package includes company car, relocation assistance and concessionary mortgage.

There will also be opportunities to broaden your experience into other fields.

If you are ambitious and have exceptional skills, develop your career with a leader in venture capital. Please send your c.v. to:

Paula Bates, Personnel Manager,
3i plc, 31 Homer Road, Solihull,
West Midlands B91 3QA.



MAKE IT YOUR BUSINESS TO CHANGE

INVESTORS IN INDUSTRY

European Finance Manager

c.£50K

Applied Biosystems is the leading supplier of systems and tools for biotechnology research and related applications.

This senior position based at our Manufacturing Operation near Manchester, provides an excellent opportunity to influence the direction and growth of the European subsidiaries of our parent company, headquartered in California.

Key responsibilities involve people, systems and policy development, tax-planning and compliance, audit and legal control, management of MIS services throughout Europe and working with our Finance Managers in five major European countries.

Successful applicants will have a minimum of ten years' financial experience in international companies operating in rapidly changing, technology driven markets. A proven track-record in people management, good understanding of U.S. accounting practices and experience of computer-based information systems are also required. The applicant should have a good working knowledge of English and a second European language.

A comprehensive benefits package is offered. Relocation to the Manchester area in the U.K. will be available.

Applicants should apply in writing, enclosing a c.v. to Anne Balcerak, European Human Resources Manager, Applied Biosystems Ltd, 7 Kingsland Grange, Woolston, Warrington, Cheshire, WA1 4SR, U.K.

Applied Biosystems is an Equal Opportunities employer.



**Applied
Biosystems**

155000

FINANCE MANAGER

An influential role for a commercially-aware accountant

**Berkshire
to £35,000 + car**

In 1989, sales and earnings reached record levels for this \$2bn-turnover US multinational. Involved in the manufacture, marketing and distribution of a wide range of high-quality household-name products, the company is committed to being number one in all of its markets. Europe has long been a focus of attention, and the company is well on the way to achieving its strategic goals, both by internal growth and through a series of major acquisitions.

The European headquarters of the major branded goods division is now seeking a Finance Manager to play a vital role in the run up to 1992. Reporting to the Finance Director, your responsibilities will essentially be of a project nature, with the targeting, review and integration of acquisitions being a major part of the job. In a consultative role spanning divisional activities across Europe, other projects will be many and varied, with some European travel

envisaged. Additional responsibilities will include the preparation of financial commentaries, supervision of monthly reporting and management of the European treasury function.

The emphasis of this challenging position is on building relationships with colleagues across a range of disciplines and geographic areas. There is considerable scope for personal initiative and creativity in this forward-thinking organisation.

Ideally, you will be a graduate qualified accountant, aged 28-34, with a track record of achievement in a marketing-oriented international business. More important, however, will be your ability to set the agenda and make things happen, on a Europe-wide basis. A knowledge of French would be useful but is not essential.

The attractive salary is accompanied by an excellent range of benefits, including executive car, stock option scheme, non-contributory pension, health insurance and free parking. Career prospects are outstanding, both in the UK and abroad.

To apply, please send full cv, to Patrick Johnson, Ref: 4532/PJ/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

PA Consulting Group

Creating Business Advantage

Executive Recruitment - Human Resource Consultancy - Advertising and Communications

GROUP SYSTEMS MANAGER

C. LONDON

TO £38,000 + CAR + BENEFITS

Through a combination of strong organic growth and strategic acquisition, this UK plc listed on the International Stock Exchange has emerged as one of the world's premier transportation specialists.

The last five years have witnessed a seven-fold increase in turnover, combined with a rise in pre-tax profits of 1400% to £33 million.

This key appointment based at head office will report to the Group Financial Controller. The successful candidate will assume responsibility for the continuing development and refinement of existing financial software applications including management and statutory reporting, financial forecasting and budgeting. The position will also involve extensive liaison at senior levels, playing a major role in the development and implementation of new systems.

Prospects are excellent both in the short and long term. Candidates will probably be qualified accountants with several years broad systems development experience. The ability to work effectively in a fast moving environment and to assume a proactive approach is a pre-requisite. Other essential attributes will include a sound understanding of current PC and mainframe developments, as well as practical experience of local area networks and data communications.

Interested candidates should contact Gary Hall or Gary Johnson on 071-629 4463 (day) or 0322 93259 (eves) or write enclosing a detailed curriculum vitae to the address below quoting CH527.

HARRISON WILLIS

FINANCIAL RECRUITMENT CONSULTANTS

Cardinal House, 39-40 Albemarle St., London W1X 3FD. Tel: 071-629 4463

GROUP FINANCIAL CONTROLLER

West Midlands

c.£30,000 + Car + Benefits

Our Client, part of a major industrial PLC, is a well established market leader specialising in the interior contract and furnishing services industry. As an autonomous, profit-orientated Group, with a turnover of over £100 million achieved through its operating companies, the Group is in a strong position for further expansion. It is against this positive background that they wish to appoint a Group Financial Controller to assume full responsibility for the financial management of their head office accounting function.

This important role will entail managing an accounting team and embrace a wide range of 'hands-on' responsibilities, including consolidation, company management accounts, statutory accounts and parent company requirements. Whilst the position reports to the Group Finance Director, an ability to operate independently is essential, as is the aptitude to interpret and comment upon financial data.

The successful candidate will be a qualified Chartered Accountant, ideally in the early to mid-30's age range, who can demonstrate previous experience in a similar role and who has the ability to progress further within the Group. This position also requires sound man-management and interpersonal skills, as well as commercial acumen.

For a position of this nature, the Group offers a salary package designed to reflect experience and ability. There exists strong prospects for personal development with the Group.

Applications should be submitted in writing, enclosing full career and salary details and quoting reference B/309/90, to David Gibbs.

KPMG

Peat Marwick Executive Selection

Peat House, 2 Cornwall Street, Birmingham B3 2DL

FINANCIAL PLANNING MANAGER

Commercial Role: Major FMCG Company

To £35,000 + Car + Benefits

W. London



ROBERT HALF
WINDSOR

Our Client is one of the world's leading food companies, a household name, producing a wide range of branded and 'own label' products across 4 major market sectors. With an enviable reputation for quality, they have a history of growth through acquisition and are now concentrating on improving earnings from their current base.

Corporate Headquarters based in West London is responsible for directing, controlling and monitoring business performance of their 4 operating divisions, with the finance function playing a principal role in this process.

Reporting to the Group Financial Controller, responsibilities will include tracking of business performance across divisions, special projects and capital expenditure control. In addition, the preparation of strategic plans and annual budgets are key tasks to support both current and future commercial decision making.

Candidates, aged 26-32, will be qualified Accountants with circa 2 years' PQE and a proven track record to date. Personal attributes will include self-confidence, commitment and the desire to succeed in a performance-driven environment.

Please apply directly to Graham Guess at Robert Half, Prepost, Princess Beatrice House, Victoria Street, Windsor, Berks SL4 1XY. Tel: 0753 857777, evenings 081-549 3666. Alternatively, fax your details on 0753 841676.

Financial Recruitment Specialists
London - Birmingham - Windsor - Manchester - Bristol
Leeds - Southampton - Brussels - USA - Canada

WEST COUNTRY

PACKAGE c. £55,000

Group Finance Director

This medium sized Group has formulated a challenging new business strategy to diversify its property development activities. Initial financing is in place and plans for major expansion over the next five years are now being driven forward.

A commercially astute Finance Director is required to join the Main Board, with total responsibility for the Group's finance and administration functions, including information technology, and its relationships with bankers and investors. You will be fully involved in evaluating business opportunities and negotiating funding arrangements, particularly on the commercial development side of the business.

You must be a qualified accountant who has gained a good breadth of financial management experience and

is accustomed to dealing with lenders and advisors at senior levels. Essential qualities include sound business judgement, a tough personality and a keen sense of humour.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Janice Walden, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Bull Wharf, Redcliff Street, Bristol BS99 7TR, quoting reference JW 412.

Coopers & Lybrand Deloitte
Executive Resourcing

Finance & Administration Manager

Herts

c.£35,000 + car

Our client is a young, US-owned pharmaceutical company, developing medicines for treating cancer patients. Clinical trials are being conducted worldwide and the growth of the company has now determined the need for a European financial & administrative structure to support the increasing research and development activities.

The Finance & Administration Manager will be a senior member of the European organisation and will take full responsibility for implementing systems, policies and procedures for all areas including accounting, management and statutory reporting, personnel and payroll. This will initially be a stand-alone role but will assume staff management responsibilities as the company grows.

To be considered for this position, you are a qualified accountant with experience of developing and implementing systems and procedures. You are a self-starter, keen to develop your own department from scratch. You enjoy working in a small team, you have good management and communications skills and the ability to deal effectively with external agents such as auditors, banks, licensing bodies and clinical investigators.

If you are prepared to invest your time and skill for a rewarding future, we would like to hear from you.

Please send career and personal details quoting Reference FB268, to Frances A Bell at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young

FINANCIAL CONTROLLER

West Yorks

c.£30,000, Car + Benefits Package

This is an excellent opportunity for a young, commercially minded Accountant to join a successful and rapidly expanding retailing and distribution business which forms a key part of a substantial and high profile Group. The business has enjoyed considerable success in recent years and is recognised as a market leader in its sphere of operation. Current turnover is in excess of £80m and there are ambitious plans for future growth and expansion.

As Financial Controller you will report to the Financial Director, however the demands of the role require high visibility and constant exposure to senior management both at Company and Group level. You will be responsible for provision of prompt and pertinent information focusing on the analysis and evaluation of areas which call for immediate attention, at which time you will be expected to be pro-active in initiating action and change. Initially emphasis will be placed on the

review and development of management information systems and controls.

To be considered for this key appointment you will be a qualified Accountant (preferably Chartered) of graduate calibre and aged 27-33. You must be able to demonstrate a successful track record in your career to date ideally with experience within retailing, distribution or service industry sector. A strong personal presence, excellent communication skills and a high degree of commercial awareness will be vital qualities for success in this demanding role. The challenge is considerable and the rewards in terms of job satisfaction and future progression are outstanding.

Interested candidates should forward a full curriculum vitae including details of present salary and a daytime telephone number to: Mary Byrne at Stark Brooks Associates, 47 Upper Basinghall Street, Leeds LS1 5HR. Telephone 0532 425896.

STARK BROOKS ASSOCIATES

Accountancy Recruitment Consultants

MANCHESTER ♦ LEEDS

Career Challenge for Young Financial Analyst

MANAGER - CAPITAL PLANNING & ANALYSIS

As a major UK player with an established and growing European presence, our client, a household name plc, has an unrivalled record of profitable growth and successful integrated product development which has placed it firmly at the forefront of its highly competitive sector.

Following an internal promotion, the opportunity now exists at the Group's London Head Office for a young, highly motivated individual to take up the position of Manager, Capital Planning & Analysis. This demanding role enjoys an exceptionally high profile within the organisation crossing all of the group's divisions and operations and offering day-to-day exposure to the most senior (up to Board Director) levels of management.

Key responsibilities will include:

- evaluating capital expenditure, plans, acquisitions, major business initiatives,
- developing financial appraisal techniques and evaluation systems for major projects,
- determining optimum project financing,
- providing regular financial analysis and accounting advice to various group functions.

As a graduate, qualified accountant keen to apply and develop your proven analytical skills and bring a sharp, enthusiastic approach to bear within a fast-moving, forward-thinking organisation this is a unique opportunity to impress and impact at the highest level within a market-leader where performance is the only limiting factor to advancement.

Individuals interested in discussing this opportunity further should contact Hugh Greenwood on 071-491 3431 or alternatively write to him at FMS, 14 Cork Street, London W1X 1PF, enclosing a recent CV and a note of current salary.

Central London

Age: mid to late 20s

To £30,000 pa + Bonus + Substantial Benefits + Car

FMS

FINANCIAL MANAGEMENT SEARCH AND SELECTION SPECIALISTS

A Business Park An Hotel A Shopping Centre What's the link?

As the property development and investment subsidiary of Eurotunnel, Eurotunnel Developments is presently engaged in a number of schemes in the South East of England which include a business centre, an hotel and a shopping centre...

But not a tunnel.

Although a wholly owned subsidiary of the Anglo-French group created to finance and operate the fixed link, we are very much a company with an identity of our own. In the year to 1989, we established ourselves as a profitable, growing and successful business; one which now seeks the considerable expertise and experience of a:

Chief Accountant

Reporting to the Director and General Manager you will work in a small, dedicated team. Your prime responsibility will be to establish an effective and professional finance function to meet the company's financial objectives. This will involve establishing and maintaining accounting records and management information systems as well as monitoring and controlling the company's cash flow. You will report also on investments and property development proposals. An early priority will be to implement a computerised financial and management accounting system. Some foreign travel will be involved.

Probably earning in the region of £27,500 you are a qualified Chartered or Certified Accountant. Strong minded and able to demonstrate a high level of personal credibility, you possess excellent communication skills and the ability to work under pressure. Experience of all aspects of financial management and control within an existing property company is desirable.

A working knowledge of French would be advantageous for this position. Benefits include company car, pension scheme, BUPA and life assurance. Salary is, of course, highly competitive. The appointment will be based in Ashford, Kent. Relocation costs will be provided where appropriate.

For more information please write with a full CV to David Wilson, FCS, FCT, Director and General Manager, Eurotunnel Developments Limited, Victoria Plaza, 111 Buckingham Palace Road, London SW1W 0ST.



ROBERT HALF Financial Recruitment Specialists

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

INVITE YOU TO A BUSINESS BREAKFAST

EASTERN EUROPE: The Business Opportunity

AT THE SAVOY HOTEL, STRAND, LONDON WC2
ON WEDNESDAY 3rd OCTOBER
8.30am-9.30am

The talk will be given by John Mitchell, Regional Executive of ICI East Europe, and will cover:

- The Eastern European economies in perspective.
- Their relative development prospects.
- The major forces for development.
- The relevance and competitiveness of current economic activity - the example of the Chemical Industry.
- Major areas of opportunity for Western companies.
- A way forward for an international Western company in Eastern Europe.

John Mitchell is Regional Executive of ICI East Europe based at the Company's H.Q. in London. He studied at Oxford University where he gained an MA in Geography. He began his career at ICI in Billingham, and following a two year posting to ICI Turkey as Assistant General Manager, he moved to ICI Agrochemicals. He has more than 20 years' experience of trade with East Europe, mainly with ICI Agrochemicals where latterly he was International Marketing Director. Currently he is the UK Chairman of the UK/US Working Group on Agriculture, Food Processing and Packaging.

(Places at the breakfast are strictly limited.)

If you wish to attend, please contact Greg Ripley at Robert Half, Freeport, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 071-836 3545.

DIRECTOR OF FINANCE ARCHITECTURAL BUILDING PRODUCTS

WEST MIDLANDS

£40k + car

This market leader with Sales approaching £15m designs and manufactures a wide range of building products directed at architects and specifiers. Considerable investment is planned in manufacturing facilities and in product development to complement the company's planned growth in the next five years.

Reporting to the Managing Director, you will be a key member of the company's executive team. An early task will be to review thoroughly the company's reporting procedures and systems and recommend how these should be up-graded to meet the challenge.

Aged 28-45, your academic record will include formal accounting qualifications and your business experience will have advanced you into senior financial management in a manufacturing company.

The remuneration package for this key appointment will consist of salary and bonus to £40k, along with an executive car, health insurance, help with relocation and other benefits. Opportunities will arise for career development.

Please write in complete confidence with full personal details to Lance Wilder/Lesley Glen as advisors to the company at:

Deven Anderson

International Search Consultants

Berwick House, 35 Livery Street, Birmingham B3 2BP. Tel: 021 233 3320.

NORTH WEST

c. £38,000 PACKAGE
PLUS EXECUTIVE CAR

Finance Manager

A brand leader in its field, this £65m turnover manufacturer of food products has embarked on a significant expansion plan to further capitalise on the demand for its products some 30% of which are overseas sales.

The Finance Manager will report directly to the new Managing Director and will initially need to concentrate on cost infrastructures, systems development to meet needs of the business more appropriately and, most importantly, to fully involve himself/herself in the commercial decision making process of the business.

You are probably in your thirties, a graduate qualified accountant with experience of development of management information systems within a blue chip environment. You will be used to making a significant contribution to the management of a large business and should be familiar with financial modelling techniques. Acquisition experience would be useful. As an individual

you will be an excellent communicator and team motivator and will need to have the courage of your convictions.

The business belongs to a large progressive group, operates in an autonomous fashion and is looking forward to significant development.

Please send full personal and career details, including current remuneration level and daytime telephone number in confidence to Peter Jones, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Abacus Court, 6 Minshull Street, Manchester, M1 3ED quoting reference P198.

Coopers & Lybrand
Deloitte Executive Resourcing

Common Fund for Commodities,
seeks candidates to fill the post of:

ACCOUNTANT

at P4 Level

Under the supervision of the Chief Finance Officer, this officer will be responsible for:

- implementation, maintenance and supervision of the accounting of the Fund's resources;
- the provision of financial reports, statements, analyses and forecasts needed by the Fund;
- the custody and conservation of accounting documents and reports;
- the liaison with the external auditors in the audit of the financial statements;
- the preparation and control of the Fund's annual budget;
- the approval of payments for administrative expenses and operational costs;
- the computation of the monthly payroll;
- other related duties as required.

Qualifications/experience: CA, CPA or equivalent; 5 to 8 years experience in the field of accounting of which at least 3 years are at the management level; good knowledge of computerized accounting system, international accounting standards, and microcomputers. Fluency in English. Knowledge of Arabic, Chinese, French, Russian or Spanish an asset.

Qualified women are encouraged to apply.

Deadline for Application: 24 September 1990
Likely Appointment Date: As from 1 November 1990

The Common Fund for Commodities as an international financial institution offers competitive international salaries, benefits and allowances, comparable to the United Nations Salary Scales. Initial contract for two years.

All applications in English accompanied by detailed curriculum vitae including date of birth and nationality to:

Managing Director, Common Fund for Commodities,
Abriam, Struwwinkelstraat 3097, 1077 ZX Amsterdam,
The Netherlands. Fax Number: (020) 443205.

Due to expected volume of applications to be received, only finalists will be contacted for interviews.

FINANCE DIRECTOR

Bedford
£35,000 plus car and usual benefits

The Gordon Fraser Gallery, one of the best-known names in greetings card publishing, recently joined The Andrew Brownsword Collection to form the largest privately-owned British greetings card group.

The new direction brought to Gordon Fraser Gallery by this move is already showing good results and a Finance Director is sought to join the team now in place to drive the company forward.

Applicants should be qualified accountants with commercial experience, initiative and a practical approach to financial control. This represents an excellent opportunity for someone with ability and commitment to join this successful and rapidly growing group.

Please apply, with a detailed CV, to:-

G.F. Goodall
Group Finance Director
The Andrew Brownsword Collection Ltd
James Street West
Bath BA1 2BS

GORDON FRASER GF



LADBROKE GROUP PLC

Treasury Accountant

N.W. London

Negotiable salary + excellent benefits

The Ladbroke Group is a major international group with four main businesses: Hilton International Hotels, Ladbroke Racing, Texas Homecare and property. The group has a turnover in excess of £3bn and is established as one of the top 40 companies in the UK and one of the top 100 in Europe.

As a result of continued expansion and internal promotion, an opportunity has arisen in the Group Treasury Department for a Treasury Accountant.

Responsibilities include the preparation of the accounts and budgets for the group's main finance company; development of the existing accounting software and assistance with the preparation of

cash flow forecasts for the group. In addition, applicants will be expected to supervise the maintenance of several treasury databases. The successful candidate, therefore, will be a qualified accountant, computer literate with extensive experience of Lotus 1-2-3. Experience of Sun Accounts would be an advantage.

Salary is negotiable, and benefits include company car, private health scheme, pension and attractive Share Option Scheme.

Please send c.v. and hand-written letter of application to: Sarah Brooke, Personnel Manager, Ladbroke Group PLC, Chance House, Neasden Lane, London NW10 2XE.

FINANCE DIRECTOR

CENTRAL LONDON

c.£40,000 NEG
+ CAR
+ BENEFITS

One of the oldest and most pre-eminent consulting engineering practices is seeking a Financial Director who will be responsible to the Managing Director for all aspects of the Company's financial and administrative functions. The principal aim of the position will be to help the company continue to develop and expand its multi disciplinary business profitably. This will entail keeping the other directors apprised of financial matters and working to generate a stronger awareness of commercial values throughout the company.

The person required to fulfil this challenging role will be a qualified accountant with substantial senior level experience in engineering. It is a position that will require strong communications skills and someone who is able to operate an 'open door' management style. The appropriate level of experience would indicate someone in the age range of 35-45.

To such a candidate this position will offer an opportunity to participate in an important chapter in the practice's history and to work under the wing of an active and acquisitive parent company.

Interested candidates should contact Gordon Montgomery on telephone (071) 629 8863 fax (071) 408 0361 or write to him at the address below.



RECRUITMENT CONSULTANTS

BOND HOUSE, 19-20 WOODSTOCK ST, LONDON W1R 1HF Tel: 071-629 8863

Financial Controller (Prospective Director)

Diversified Acquisitive Group

Wiltshire

£38,000 + car

Our client is a diversified privately owned group of companies, encompassing civil engineering, building, property investment, aggregates, industrial silicones and concrete plant manufacture.

The largest operating company in the construction division is based in Wiltshire and is looking to recruit a capable and experienced accountant to the position of Financial Controller. The Company has undergone significant growth and the division has also expanded by acquisition and the Financial Controller will, in due course, have functional responsibility for the accounting activities of all operating units within the division, which has a turnover of around £100m.

Reporting to the Divisional Managing Director, and functionally to the Group Financial Director, the role will take responsibility for the management of the Company's accounting and M.I.S. on a day to day basis and for ensuring that the financial and computing policy is implemented to provide a commercial and cost effective service. The function is supported by a staff of 13 and the successful incumbent will be expected to make an active contribution with regard to the overall strategic direction of the Company.

Applicants for the position should be qualified accountants, ideally graduates, aged 30-45 with a minimum of five years post qualification experience within a related industry environment, ideally with contract accounting knowledge. Experience of medium sized organisations and modern computing techniques are essential and candidates should be able to demonstrate a commercially orientated and progressive career path to date.

Please write in confidence enclosing a detailed curriculum vitae with salary details and quoting reference 15026/FC to:

Peter Childs, Director
Pannell Kerr Forster Associates
New Garden House
78 Hatton Garden
London EC1N 8JA

Pannell Kerr
Forster
Associates
MANAGEMENT CONSULTANTS

Financial Controller

North West

Circa £30k + Car + Benefits

Our client a major company based in the North West of England is a key player involved in the design and manufacture of high value engineered products. In a competitive international market. An opportunity has arisen for a well organised individual possibly looking for a first controllership who can respond rapidly to the demands of a vigorous management and dynamic business environment. Reporting to the Director of Operations you will have overall responsibility for the financial direction of the business, embracing financial planning, accounting and reporting. You will additionally be required to continue the development and utilisation of computer-based and other management information systems.

Our ideal candidate will be 35+ and C.M.A. qualified with extensive experience of manufacturing industry where budget discipline and bottom line achievement counts. Your experience to date will have exposed you to all facets of the financial management function and you should be conversant with current computer based integrated manufacturing systems. You will have excellent communication skills, the ability to make things happen and be committed to a team management philosophy.

The benefits are those associated with a company of this stature and include a first class flexible relocation package.

Please telephone for an application form (calls are answered 24 hours a day) or send comprehensive curriculum vitae quoting reference number DP/1009 to:



Trevor Swindlehurst
THE JOHN DALTON PARTNERSHIP LIMITED
4 Post Office Avenue
SOUTHPORT PR9 0US
Tel: Southport (0704) 538776
Fax: Southport (0704) 548912

(Applications are open to both male and female candidates)
THE JOHN DALTON PARTNERSHIP LIMITED
Management Selection & Recruitment Consultants

1525

FINANCE DIRECTOR

West Midlands

to £40,000, Car, share options & profit share

Operating within a specialised sector of the service industry, this public company is poised for a period of significant growth.

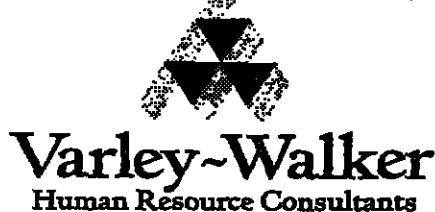
The newly created position of Finance Director represents a rare opportunity to make a substantial contribution to the future profitability of the business and become a key member of the management team.

Reporting to the Managing Director, you will be responsible for establishing, controlling and developing all of the company's operating, financial and reporting systems/procedures.

Candidates who should be qualified accountants must be able to demonstrate the successful implementation of computerised systems preferably within a service environment and have a thorough understanding of strict financial control and treasury management.

Interested candidates should submit a comprehensive career resumé quoting Reference 22200/FT. The confidentiality of all approaches is strictly guaranteed.

Varley Walker & Partners,
St. James House, 17 Horsefair, Birmingham B1 1DB.
Tel: 021-622 1133 Fax: 021-666 6955



INTERNATIONAL CHARTERED ACCOUNTANTS

Managerial Careers

LONDON/REGIONS & COMPETITIVE & CAR

The continuing development of the firm has generated a number of managerial opportunities across the spectrum of client services:-

- Accountancy and Financial Reporting
- Business Systems and Advice
- Corporate Strategy and Finance
- Taxation
- Receiverships and Liquidations
- Information Technology

We are looking for suitably qualified professionals of around three to five years' standing with the personal, managerial and commercial skills to maximise the benefits of a sound and comprehensive technical base.

In return we offer the opportunity to work on a first class portfolio of clients with high calibre colleagues as well as the support of an individually focused training and development programme.

If you want to know more about the present opportunities, please write detailing your career to date and future aspirations to Barry Compton at Ernst & Young, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

Ernst & Young

DIRECTEUR FINANCIER

Salaire intéressant et voiture de fonction
Poste à Toulouse

Tarmac se place parmi les premières entreprises européennes de matériaux de construction son chiffre d'affaires s'élève à 3,5 milliards et ses bénéfices à 377 millions de Livres Sterling.

Tarmac France, filiale en pleine expansion de la division Quarry Products, offre de remarquables perspectives de carrière pour un comptable ambitieux et compétent, capable de considérablement contribuer au développement des affaires en tant que centre de profit autonome.

Du siège de la société à Toulouse et dépendant du directeur général, vous collaborerez étroitement avec les responsables de l'exploitation afin d'étudier les créneaux d'investissement et de mettre au point une stratégie, une politique et une procédure financière satisfaisant les besoins de la société et favorisant l'essor anticipé.

Vous serez chargé des fonctions de trésorerie et de taxation, de l'élaboration du budget, de l'information de gestion et du rapprochement des comptes destinés aux rapports de la division. Vous serez également amené à collaborer avec le directeur financier du service britannique.

La personne recherchée pour ce poste devra posséder une parfaite maîtrise de l'anglais écrit et oral, et sera un expert-comptable ayant déjà travaillé en France et connaissant parfaitement les méthodes comptables françaises et anglaises. Cette expérience aura pu être acquise auprès d'un cabinet d'experts-comptables ou d'une société française ou multinationale.

Les conditions salariales attireront des personnes de talent enthousiasmées par de riches perspectives d'avenir au sein d'une organisation fructueuse et en plein essor. Si vous correspondez à ce profil, veuillez envoyer votre curriculum vitae en précisant un numéro de téléphone ou nous pourrions vous répondre.

F. Alexandre, Tarmac Quarry Products Limited,
PO Box 8, Millfields Road, Eppingham W4 6JR, Angleterre.
Tél: (0902) 353522.



PQE

N. LONDON to £25,000 **S. LONDON £27,000**

Management Accountant

Reporting to the Managing Director and supervising 3 accounts staff, your role will involve taking full control of the financial planning and management accounting on a "hands-on" basis. Excellent long-term prospects and the opportunity to participate in the general management of this friendly, modern, dynamic company. Ref: 020308A5

Contact the PQE Specialist advising on this appointment on 0923 50350
Or the Manager at 5 The Town, Church Street, Enfield EN1-3ES 1344

Newly Qualified CIMA

Technically sound, this position enables you to gain and consolidate a range of accounting skills. Participating in the implementation of a new accounting system and leading a small team, duties include the preparation of monthly accounts, year-end financial accounts and the setting of annual budgets for this internationally renowned trading company. Ref: 341708B2

Contact the PQE Specialist advising on this appointment at 081-770 0500
Or the Manager at 52 George St, Croydon CR1-6BD 4034

WOKING £25,000

Management Accountant

This outstanding opportunity arises at a time of rapid expansion in this extremely successful international company with group turnover of £500m. As Management Accountant you will be reporting to the Financial Controller. Your role will include international accounting systems development and financial analysis within a dynamic team. Attractive benefits package. Ref: 220G2715

Contact the PQE Specialist advising on this appointment on 0463 69151
Or the Manager at 28 Commercial Way, Woking 0463 771445

BRENTWOOD £24,000

Customer Accounts Supervisor

Progressive national finance company offers a supervisory role in a busy, commercial environment. Your responsibilities will involve dealing with leasing, manual accounting and contract hire. The comprehensive benefits package will include an annual holiday bonus, paid overtime, free parking and a company car. A good working atmosphere and new purpose built offices. Ref: 46A1094

Contact the PQE Specialist advising on this appointment on 071-489 9997
Or the Manager at 35 Cranbrook Road, Bford 081-478 0061

MILTON KEYNES to £21,000

Management Accountant

Grasp this opportunity for a young, dynamic newly qualified CIMA/ACCA within this property management company. You will be responsible for ensuring a high standard of accounting is maintained within the branch network of 427 units. The environment is young, professional and team-oriented. Excellent benefits will include concessionary mortgage facilities and profit share. Ref: 881491

Contact the PQE Specialist advising on this appointment on 021-200 2608
Or the Manager at 462 Midsummer Blvd, Milton Keynes 0908 860061

SWINDON £27,000+car

Financial Analyst

Major blue chip electronics group offers an influential role that will appeal to a young ACCA/ACCA/ACA seeking a fresh challenge. You will be analysing monthly management accounts, appraising capital expenditure applications, preparing annual budgets and making presentations to senior management. An excellent opportunity to strengthen your technical and interpersonal skills in a stimulating environment. Ref: 28PQE108B2

Contact the PQE Specialist advising on this appointment on 0753 78677
Or the Manager at 28 Northbrook Street, Newbury 0635 529066

CLIENTS!
When you entrust your vacancies to us,
we pay for the advertising.
Phone our PQE Specialists on 071-489 9997
(24 hour answering service)

**REED...
accountancy**

Following several years of sustained growth, Appleyard Group PLC is now one of the UK's largest vehicle retailers and after-sales specialists, with a turnover exceeding £400 million.

The contract hire division, Appleyard Contracts Limited, is an associate company of the Group and jointly owned with Appleyard Leasing Limited. In a few years it has grown steadily with a current fleet of over 10,000 vehicles and approximately 70 staff based at its Head Office in Leeds and at regional offices.

As part of our continued expansion, we are now seeking to appoint a Finance Director. Reporting to the Managing Director, you will be a member of the Board of the Company, controlling a team of 25 staff and with prime responsibility for the overall control of the accounting, financial and taxation matters of the operation.

As a senior member of a small management team the Finance Director will be expected to contribute to the overall development of the business rather than operating purely within the finance and administration areas. Therefore, you should possess a high level of commercial awareness and the ability to identify and develop business opportunities.

Aged 30+ plus, and ideally a graduate, you will be a fully qualified Accountant. Sound knowledge of financial accounting and computer systems is essential, as is an understanding of treasury management and taxation. Experience of dealing with financial institutions would be of particular interest.

In addition to outstanding prospects throughout the Group with either the finance function or general management, we offer an excellent remuneration package. This includes a basic salary of around £40k, plus a profit related bonus, two cars, private health and pension schemes and a full relocation package where appropriate.

To apply, please send your full CV in strictest confidence to: Graham Foulkes, Group General Manager, Personnel & Training, Appleyard Group PLC, Windsor House, Cornwall Road, Harrogate, North Yorkshire HG1 2PW.

Appleyard Contracts

Management Accountant

to £27,000

A brand new appointment within a £300m UK service organisation, this interesting and unusual role provides the opportunity to combine management accounting and systems development responsibilities.

Working closely with executive management, your professional support, analysis and advice will make a serious contribution to the budgeting, forecasting and on-going control of a significant cost-base. As the co-ordinator of a review into systems and information needs within the business, you will also gain valuable experience enhancing and extending a substantial PC network and mainframe operations.

A recently qualified accountant, capable of the active development of your own ideas and their clear presentation, you will lead a small team of four. Sound PC skills and previous exposure to good quality mainframe systems are vital. Location: Central London.

Please reply in confidence, quoting Ref: 67/MM.

Margaret Mitchell FCCA,
Grace & Templar, Equaloria Court,
36 Galena Road,
London W6 0LT.
Tel: 081 741 2122 Fax: 081 741 0512

GRACE & TEMPLAR

Financial & Management Recruitment Consultants

THE INTERNATIONAL CENTER FOR AGRICULTURAL RESEARCH IN THE DRY AREAS (ICARDA)

ICARDA announces a staff position for:

FINANCE OFFICER

Organization: ICARDA one of the 13 international centers supported by the Consultative Group on International Agricultural Research, cooperates with national programs in West Asia and North Africa to develop sustainable improvements in dryland cereals, food legumes, farm resources management, pasture forage and livestock production. ICARDA's multidisciplinary staff of over 60 senior scientists and 600 technical and support personnel has an international mandate for barley, faba bean and lentil production improvement and, with other centers a joint regional mandate for wheat and chickpea production improvement.

Position: Reporting to the Director of Finance, the position's responsibilities embrace the direction of all management and financial accounting functions, including the production of monthly and annual financial accounts, the implementation of financial controls, and the improvement of timeliness and quality of financial information available to donors and key internal executives. The continuing development of reporting systems will comprise a major part of the activities of the person appointed to this position.

Qualifications: Qualified accountant (CA, CPA, RIA, CGA, etc.) with a minimum of 8 years business experience. The position requires a good level of expertise in computerized financial systems, proven leadership qualities, excellent organizational abilities, and good communications skills. Fluency in English, ICARDA's working language, is necessary and Arabic capability would be an advantage.

Post: The position reports to the Director of Finance and is based at ICARDA's modern headquarters and main research station located in a rural setting 35 km from Aleppo, Syria.

Benefits: Salary paid in US Dollars based on experience and qualifications. Benefits include housing allowance, paid home leave travel, a contributory savings scheme, provided auto, and free enrollment for dependents in the ICARDA-administered International School (K-12) and other internationally competitive conditions of service.

Application: Applications are invited from those able to obtain a four or five years leave of absence from present employment as well as those in continuing employment. Interested, fully qualified applicants should send:

- 1) a curriculum vitae with recent salary history
- 2) names, addresses, and teleph numbers of three professional referees
- 3) photocopies (non-returnable) of other relevant supporting documents.

To: Personnel Officer, P.O. Box 5466, Aleppo, Syria.
Tele: 331208 ICARDA SY, 331283 ICARDA SY, 331206 ICARDA SY
Telephone: (963-21) 213433, 213477 or 234890.

REFERENCE: Please quote position No. DG/18/90 on application.
APPLICATION DEADLINE: Position open until qualified candidates apply.

ICARDA is an equal opportunity employer.

Fender®

ARBUTER GROUP PLC are one of the fastest growing companies in the Musical Instrument and Leisure fields. We urgently require an experienced Management Accountant - to assist the Group Financial Director. Duties will include all aspects of financial reporting together with administrative management of staff, stockholding and premises.

We are looking for an ambitious individual who will be prepared to make the commitment to us that we will make to them. 9 - 5ers need not apply.

A salary package in the region of £25k is envisaged for this challenging new position. Please call Cathy Francos or Kim Stapleton on 081-202 1199 for an application form.

TOP OPPORTUNITIES

SENIOR POSITIONS IN GENERAL MANAGEMENT

Director of Education & Leisure

£560,000



A unique opportunity to join the Chief Officers' Board of the City of Westminster as the Director of the largest department within the Authority with a budget of approximately £84m.

The successful candidate will be a professional with an understanding of the forward thinking required for the leadership of education combined with a thorough understanding of quality in leisure provision.

The high profile of the Authority and of this Director in the forefront of education management means that a sound reputation for delivery of services to meet student and customer demand is essential. The Director will also be responsible for the library service and the commercial aspects of allocating and managing major contracts including those for 5 sports and leisure centres within the city.

The Director of Education and Leisure will have the vision to build upon the programme begun so successfully by the Authority. He/she will give leadership to both the internal staff and to those involved in the local management of the schools, colleges and other educational services.

Further information available, write with CV to:
Yvonne E Sarch (Consultant), Clive & Stokes International,
14 Bolton Street, London W1Y 8JL

City of Westminster

An equal opportunity employer

ADMINISTRATION AND SYSTEM DIRECTOR

We are a fast growing Group of Companies in the quality fashion industry with a number of subsidiaries in England, Wales and overseas. We also manage our property through our own property company.

The Group comprises well known brand name businesses together with substantial contract businesses. We require an outstanding individual to develop systems throughout the Group and control reporting information and stock.

Working on his/her own initiative, problem solving and making things happen are vital attributes. Fancy talking and paper shuffling are definitely not required.

Based in London, this is a main board appointment and the successful candidate will agree strategy with the Chairman and Group Managing Director and then be fully responsible for its implementation.

This is an exceptional opportunity with a package to match.

If you think you are up to the challenge, apply to:-

Chairman's Office,
IFMC, Gor-Ray House,
756 Great Cambridge Road
Enfield, Middlesex EN1 3RN
081-363 4756

Managing Director Insurance Broking

An expanding division of a long established, highly profitable, financial services public company.

- **RESPONSIBILITY** is to the Main Board Chief Executive for the leadership, direction and profitable development of the business; there is a particular emphasis on marketing.
- **THE NEED** is for a record of outstanding general management in the insurance industry, and an acknowledged reputation for successful business development.
- **AGE RANGE** 38-50; location in Greater London.
- **REMUNERATION** is negotiable and unlikely to be less than £50,000 per annum.

Write in confidence, enclosing Curriculum Vitae and quoting reference 7307/FT to:

TK
SELECTION

8 Hallam Street, London W1N 6DJ. Telephone 071-580 6113,
Fax 071-631 5317

A DIVISION OF TYZACK & PARTNERS

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Pour de plus amples renseignements, veuillez contacter:

STEPHANIE SPRATT
071 873 4027



DEAN OF BUSINESS

£40,000

Uniquely located in the heart of the City of London, the Polytechnic incorporates one of the largest business schools in Europe. Its mission is to serve the educational needs of the City, Docklands and London's East End and it also draws large numbers of students from across Europe, the rest of the World and elsewhere in the UK.

Close links and good working relationships with the City Corporation, Livery Companies, Professional Institutions and leading international and national businesses are an important feature of City Poly's educational appeal. Further development of these links and the need for higher profile leadership towards the next century have created a post of Dean of the Business Faculty.

With direct responsibility for the Faculty's Heads of Department and financial management, the Dean will be responsible for the standard and relevance of courses, exploiting entrepreneurial opportunities, developing even

stronger links between the business and academic communities and attracting high calibre students for diploma, undergraduate and graduate courses.

This demanding appointment will suit either an ambitious academic with a successful record at senior level or a business leader considering a change of direction. In each case the key attributes will include academic credibility, management experience, and the ability to command respect and co-operation from staff, students and the community.

The appointment will be for a renewable 5 year term. If you would like to make a further informal enquiry, you are invited to contact the Provost, Professor Frederick Floud on 071-283-1030.

Full details and application form are available from the Personnel Department, City of London Polytechnic, 117-119 Houndsditch, London EC3A 7BU.

The Polytechnic is an equal opportunities employer. We are positively committed to a policy of equal opportunity for all. We look forward to receiving suitable applications from all sections of the community which will be considered on merit regardless of sex, age, race, ethnic origin, marital status, responsibility for dependents, sexual orientation or disability.

BANKING FINANCE & GENERAL



Commonwealth Banking Corporation

The Commonwealth Bank of Australia is one of the four major banks in Australia and is the country's largest retail financial institution. The major organisations within the Commonwealth Bank group are the Bank itself, with operations throughout Australia and offices in the United Kingdom, Germany, the United States, Japan, Hong Kong and Singapore; the Commonwealth Development Bank of Australia; CBFC Limited (finance company); AEFC Limited (merchant bank) and the majority owned ASB Bank Limited (Auckland). The Bank has a front rank Treasury and is a major corporate banker. Staff numbers exceed 36,000. The Bank is 100% owned by the Australian government and its stated mission is "to operate as a full service financial institution according to commercial principles and with industry related performance objectives".

The Bank now wishes to invite applications from outstanding men and women for a number of key executive positions within the organisation. Candidates will need to have a significant record of success in fields appropriate to the various positions, and be able to provide the highest quality management and leadership.

CHIEF GENERAL MANAGER - RETAIL

Responsible for the total retail and commercial banking operation of the Bank. This position reports to the Deputy Managing Director and Chief Operating Officer and leads the Bank's major business. Primary responsibility is to ensure achievement of the annual financial plan, through effective operational control, and the establishment of sound strategies and plans to maintain the Bank's leadership in this core business.

GENERAL MANAGER - COMMONWEALTH DEVELOPMENT BANK

The Commonwealth Development Bank is a special purpose bank, serving primary producers and small businesses for whom finance is not otherwise available on reasonable terms and conditions. The position is responsible to the Deputy Managing Director and Chief Operating Officer and its prime objective is to achieve its annual

financial plan through the development of loan facilities for small businesses and farming enterprises, including the provision of specialised advice and assistance.

CHIEF GENERAL MANAGER - INSTITUTIONAL BANKING

Responsible to the Deputy Managing Director and Chief Operating Officer for the management of the Bank's activities in corporate banking, treasury, capital markets and international and offshore banking and for the contribution of these activities to the Bank's annual financial plan. There is also a co-ordination and liaison role with AEFC. There are institutional banking operations in London, Frankfurt, New York, Chicago, Los Angeles, Singapore, Hong Kong and Tokyo, as well as four centres in Sydney, one in Canberra and one in each other main-land capital city.

CHIEF GENERAL MANAGER - CREDIT POLICY AND CONTROL

Responsible to the Managing Director, this recently created position is one of the most important roles in the Bank in the competitive lending environment of the 1990's. The Credit Policy and Control function is responsible for the establishment of sound, viable strategies and policies which will enable the Bank to compete prudently in the retail and institutional lending markets and to maintain and enhance the quality of its lending assets.

FINANCIAL CONTROLLER

The Financial Controller is the equivalent of the Finance Director of the Bank and is responsible to the Managing Director for a diverse and challenging range of activities. Primary responsibilities include financial, management and information systems, data

administration and strategic planning for the Group.

Occupants of these five positions are members of the Bank's Executive Committee which is the senior executive policy making and review group for the Bank.

Naturally, for positions of this importance, we are seeking candidates with exceptional experience and qualifications. Tertiary qualifications will be highly regarded for all positions. Each is located in Sydney.

Remuneration packages, reflecting the importance of the positions, will be negotiable and will include salary, superannuation, motor vehicle and other benefits.

Written applications should be addressed to the consultants who have been retained to assist the Corporation with these most important appointments. Initial telephone enquiries are welcome to Kerry McInnes on 61 2 247 4051 in business hours or 61 2 975 1552 after hours.

Spencer Stuart & Associates

GPO Box 3905
SYDNEY NSW, AUSTRALIA 2001
Fax: 61 2 251 3021

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APPLICATIONS ARE INVITED FOR THE POST OFFICE COUNTERS CHAIR IN RETAILING. THE POST PROVIDES AN OPPORTUNITY TO PLAY A LEADING ROLE IN THE FUTURE DEVELOPMENT OF ONE OF EUROPE'S PREMIER BUSINESS SCHOOLS AND BUILDING LINKS WITH POST OFFICE COUNTERS AT A TIME OF EXCITING GROWTH AND DEVELOPMENT.

CANDIDATES SHOULD BE OUTSTANDING INDIVIDUALS CAPABLE OF PLAYING A LEADING ROLE IN THE DEVELOPMENT OF THE SUBJECT LOCALLY, NATIONALLY AND INTERNATIONALLY. THEY SHOULD HAVE A PROVEN RECORD OF ACHIEVEMENT IN RESEARCH, TEACHING AND/OR BUSINESS IN RETAILING. THE SCHOOL IS PURSUING ACADEMIC DISTINCTION IN THE AREAS OF MARKETING AND STRATEGY, INFORMATION AND OPERATIONS MANAGEMENT, HUMAN RESOURCE MANAGEMENT AND FINANCIAL STRATEGY. THE SUCCESSFUL CANDIDATE MAY WISH TO COLLABORATE WITH THESE AREAS OR DEVELOP A DISTINCTIVE RETAILING ORIENTATION.

POTENTIAL CANDIDATES ARE WELCOME TO CONTACT EITHER THE DIRECTOR OF THE SCHOOL, PROFESSOR TOM CANNON, OR THE DEAN, PROFESSOR R. L. PAYNE, TO DISCUSS THE POST INFORMALLY. (TEL: 061-275 6333).

THE SALARY IS EXPECTED TO BE WITHIN THE NORMAL PROFESSORIAL RANGE (MIN. £24,783 PA). (UNDER REVIEW) FURTHER PARTICULARS MAY BE OBTAINED FROM THE REGISTRAR, THE UNIVERSITY, MANCHESTER M13 9PL. TEL: 061-275 2028 TO WHOM APPLICATION (ONE COPY SUITABLE FOR PHOTOCOPIING) SHOULD BE MADE BY 29TH SEPTEMBER, 1990. QUOTE REF: 233/90.

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